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# City of Hastings

# 2021 Annual Budget

Adopted December 21, 2020





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December, 2020

Mayor Fasbender & Councilmembers:

I am pleased to present the 2021 budget for adoption. The City's budget represents a plan that prioritizes the high-quality services our constituents expect in a fiscally responsible manner. The budget preparation process spans a good part of a year and entails many meetings, discussions, and prioritization perspectives on how to best plan for our operations and service. We work collaboratively to bring forward budget recommendations that are rooted in our CORE Values—Communication, Optimal Service, Respect for Resources, and Enthusiasm. Additionally, understanding the short and long-term impacts of proposals are imperative as we continually work to position the organization and the services we provide in a long-term sustainable manner.

In 2021, the City will see an overall tax capacity increase of 4.92% over 2020 values. We have built this budget without relying on Local Government Aid. If we ultimately receive what the state has indicated we may - \$891,583 - it would likely be allocated for one-time capital needs. More information about the 2021 budget investments are throughout in this document.

For this budget process, with the backdrop of the pandemic, we took a “hold the line” approach, focusing on maintaining existing service levels. This was the fifth consecutive year of reduced or steady City property tax rates. The 2021 budget also prioritizes capital projects, considering factors such as public safety, critical to operations, asset preservation, and multi-year sequencing. Besides the prioritization, we are matching the projects to when money is available throughout the year.

After reviewing department operations and requests, a preliminary 2021 tax levy of \$15,312,300 was adopted with a projected tax rate of 57.39%. The tax rate will be recalculated one last time at the County.

The proposed budget maintains the high levels of service to the community. Highlights include:

- 2021 Neighborhood Project (15<sup>th</sup> Street between Pleasant and Pine)
- Mechanical improvements at the City Pool
- Police and Fire Radios
- Replacement of 1986 Fire Engine
- Safety and Pedestrian Improvements to Highway 316
- Restoration of the Historic Dome at City Hall

This budget document is the result of teamwork, communication, and respect for working together to find creative solutions to meet ongoing needs while preparing for the long-term fiscal and community stability of Hastings. Thank you to the City Council and our staff for their help in developing this budget.

Sincerely,

Dan Wietecha  
City Administrator



## Our Community

The City of Hastings is a dynamic, historic community located on the Mississippi River 22 miles south east of St. Paul, adjacent to Wisconsin and the confluence with the St. Croix River, a nationally designated wild and scenic river. With a population of 23,168, Hastings has grown into a mid-sized community while retaining its small-town feel. As part of the Twin Cities Metropolitan area, Hastings has its own unique identity with an historic downtown, miles of trails, and historically preserved neighborhoods. Hastings keeps a piece of its history while accommodating development and evolving community needs.

As the county seat of Dakota County, which has an estimated population of 425,000, Hastings is home to the main county government center. Other large employers include Allina Health – Regina Medical Center, which has a hospital and medical clinic, Smead Manufacturing, producers of stationery supplies; and ISD #200, the Hastings School District.

Recreational opportunities abound in Hastings, which has an excellent trail system and many natural amenities including the breathtaking Vermillion Falls and River. There are 33 parks dotted across the community, with myriad options for tennis, baseball, soccer, skating, and playgrounds.

Following is a table of demographics. \*

Median Age	39.4 years
% of households with children <18 years	22%
Total Housing units	9,188
Average household size	2.44

\*source: Greater MSP Economic Development Partnership

Hastings has diverse employment opportunities.

Employer	Product or Service	Approximate # of Employees
Dakota County	County government	1,870
Allina Health System	Health care	520
Independent School District	Public education	625
Smead Manufacturing	Stationery supplies	424
Wal-Mart	Discount store	350
Intek Plastics	Plastics extrusions	230
Augustana Health Care	Nursing home	130
Quality One Woodwork, Inc.	Cabinet maker	130
Con-Agra	Flour and seed	126
HD Hudson	Manufacturing	125



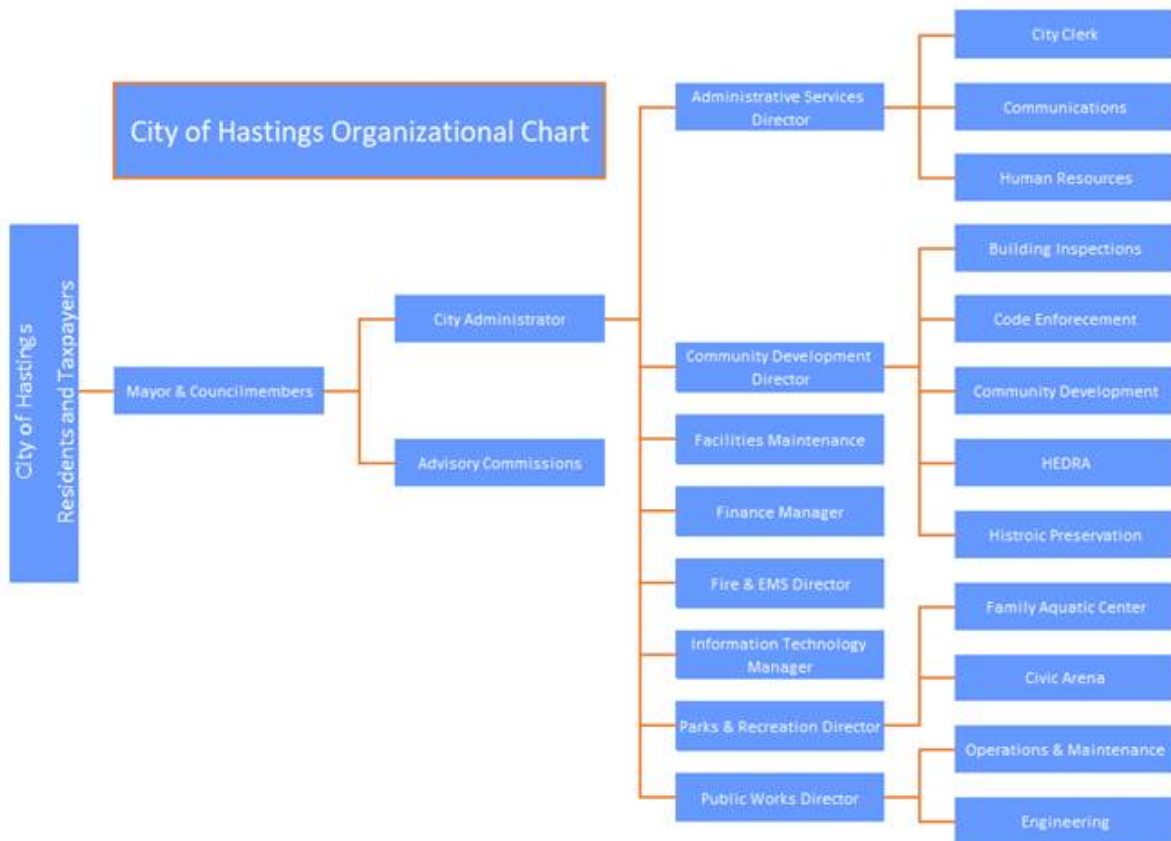
## Organization

The City of Hastings has a Council/Administrator form of government, meaning that the Mayor and City Council are the legislative and policy making body for the City of Hastings. The City Council is responsible for directing the policies of the City of Hastings' services. The City Administrator is responsible for carrying out the directions of the Council majority. In this way, the Mayor and Council can focus on "big picture" issues while they oversee the Administrator who manages the day-to-day operations of the City.

The Mayor and six City Councilmembers are elected to alternating four year terms and the City of Hastings is divided into four wards. A Councilmember is elected to represent each ward, with two At Large members and the Mayor representing the entire community.

## Hastings City Council

		<u>Term Expires</u>
Mayor	Mary Fasbender	December 2022
1 <sup>st</sup> Ward	Tina Folch	December 2024
2 <sup>nd</sup> Ward	Jen Fox	December 2024
3 <sup>rd</sup> Ward	Lisa Leifeld	December 2024
4 <sup>th</sup> Ward	Trevor Lund	December 2024
At Large	Lori Braucks	December 2022
At Large	Mark Vaughan	December 2022





## CORE Values

The City developed and adopted CORE values to articulate what our City stands for and what it means to work for our organization as it relates to providing quality services to the public. We are consistently striving to find opportunities to improve our public services and become an even better organization.

### Communication

- We value and promote participation and interactions with citizens and staff.
- We will seek to assure timely and open communications while providing background and context for the decisions that are made.

### Optimal Service

- We recognize the importance of providing timely, courteous and respectful service to the public and to one another.
- We will seek to serve the public and other employees in a constructive, creative and practical manner.

### Respect for Resources

- We recognize the value of using all City resources in an efficient and effective manner.
- We will seek to utilize City resources to serve the common good of all.

### Enthusiasm

- We are committed to protecting and promoting the unique characteristics of our community, including its history and scenic beauty. We will seek to infuse enthusiasm and enjoyment into our daily interactions with citizens, visitors and other employees.

## 2020 Outcomes

- This is the fifth consecutive year the tax rate either decreased or was held flat
- Completed water supply disinfection process by implementing a gas chlorine system
- Fourth year of City-wide water meter replacements
- Performed mechanical inspection and rehabilitation of City Well #8
- Continued cooperation with MNDOT has allowed for planned construction of the Highway 316 project in 2021 and include \$1.5 million in assistance from the State of MN bonding bill. This cooperative partnership will build a safer, more pedestrian-friendly asset.
- Installed touchless faucets and fixtures in City buildings to help stop the spread of COVID-19
- Installed plexiglass barriers in areas accessible by the public, also to help combat COVID-19
- Increased investment in Mill and Overlay program for City streets
- Continuation of Emerald Ash Borer program for residents and public green spaces
- Reconstructed two segments of the Hastings Trail System
- Staff adjusted summer programming at Levee Park to promote safety while dealing within COVID-19 restrictions.



## Management Team

City Administrator	Dan Wietecha
Administrative Services Director	Julie Flaten
City Attorney	Daniel Fluegel
Community Development Director/Building Official	John Hinzman
Interim Fire & EMS Director	John Townsend
Parks & Recreation Director	Chris Jenkins
Police Chief	Bryan Schafer
Public Works Director	Nick Egger

## Organization of Services

The City of Hastings is organized into departments by function, operational crossover exists to meet the overall community needs:

- Administration - general organizational administration, human resources, elections, information technology, communications, finance and legal
- Community Development/Building Safety - building inspections and code enforcement, planning, economic development and redevelopment, historic preservation
- Fire & Emergency Management - fire suppression, education, and emergency medical response
- Parks & Recreation - operations and maintenance of parks assets and recreational services
- Police - public safety enforcement and education
- Public Works - water, wastewater, storm water, hydro plant, and engineering services
- Facility Management – manage and maintain City-owned buildings

## Where Do Your Dollars Go?

### *Monthly costs for Levy-Supported City Services*

Based on median home taxable value (\$228,066) and 2021 Adopted levy

**\$13.70** – City Operations

**\$1.26**– Community Development\*\*

**\$39.50** – Public Safety

**\$11.71** – Public Works

**\$11.77** – Parks and Recreation

**\$4.24**– Facility Maintenance

**\$26.73** – Insurance, Debt, Obligations

\*\* 100% of the HEDRA levy goes toward community development programs and is not included in the above calculations.





## Budget Highlights



### Invest in Improvement

Historic City Hall Dome, funded by the State of Minnesota’s Bonding Bill: \$2 million

### Invest in Community

Pool Renovations: \$150,000

### Invest in Equipment

Replace 2 marked Police squads (\$113,600), 1 Fire Truck (\$700,000)

### Invest in Technology

First phase of 2 to upgrade Emergency Response Radios for Police and Fire: \$354,566

### Invest in Infrastructure

2021 Improvements: \$3,220,591



## Budget Process/Timeline

- April-June - preparation of projections from current year budget into next year budget for preliminary planning purposes.
- June-July - department preparation of budget information for next budget.
- July-August - presentation to the Finance Committee of the Council preliminary information, establishment of next year tax levy objectives, and review of organization priorities and needs. A preliminary update of the budget presented to the full Council.
- September 21, 2020- adoption of 2021 preliminary tax levy, preliminary budget and HEDRA/HRA special tax levy.
- December 7 - Truth in Taxation hearing.
- December 21 - Council review and adoption of next year levy, budget, capital planning document and fee changes.

## 2021 Budget at a Glance

	Tax Levy (\$)	Tax Rate (%)	Total Budget (\$)	Local Government Aid (LGA)
2015	12,060,920	62.58%	31,045,267	573,671
2016	12,510,920	63.58%	32,966,497	596,916
2017	12,960,920	62.52%	30,199,032	605,150
2018	13,503,307	60.18%	29,987,365	704,117
2019	14,233,201	59.61%	31,961,205	710,028
2020	14,788,179	57.39%	33,666,824	840,634
2021	15,312,300	57.39%	36,876,054	891,583

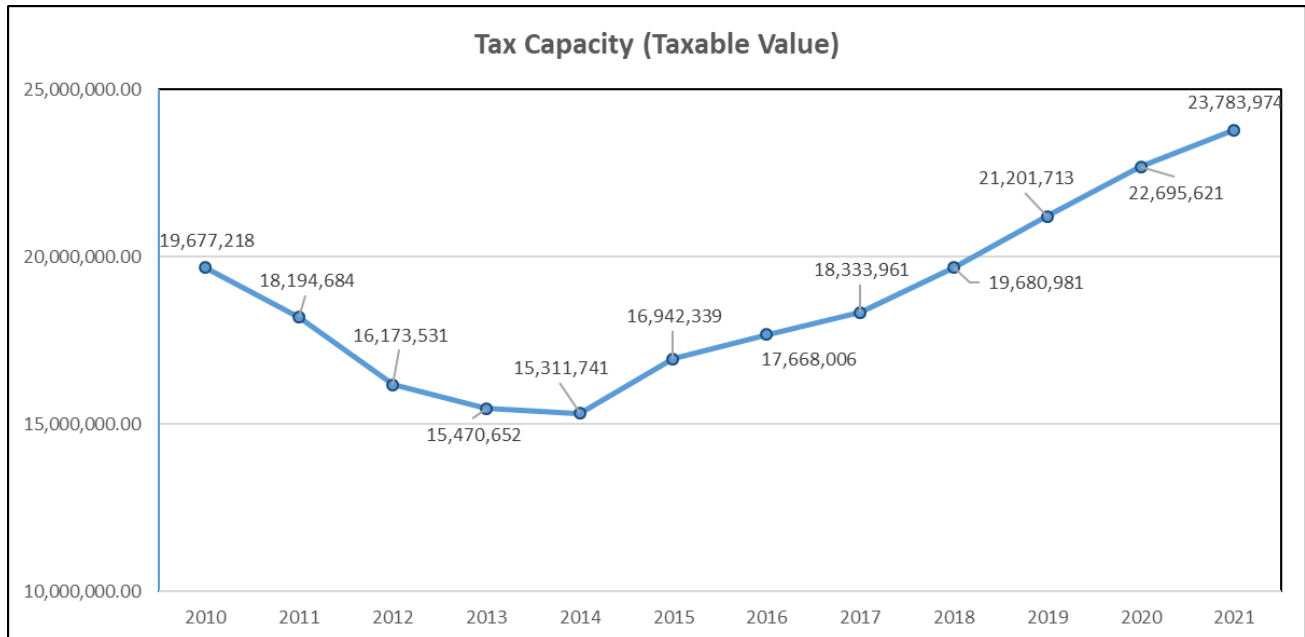
## Financial Stability

### Bond Rating

Standard & Poor’s Rating Services bond rating for the last bond sale was AA. This rating indicates the strong and stable financial position for the City.

### Tax Base

Hastings’ tax base is primarily residential, with 66% of properties defined as such. The tax capacity has been increasing since 2014 to present year, from \$15,311,741 in 2014 to \$23,783,974 in 2021. The 2020 tax capacity marked a full recovery from the recession after achieving the previous historical high point in 2009 (\$20,827,065).



### Growth & Redevelopment

Following significant growth throughout the 1990's - 2000's, Hastings' growth has stabilized the last several years. Building permits issued hit a high of 4,776 in 2007. Due to the economic recession, the City saw a sharp drop in the number of permits for several years. Permits had remained steady for several years. However, 2020 saw a significant increase, with the number of permits rising from 1,644 in 2019 to 2,640 issued in 2020.

The City approved four new residential developments in 2020 that will add over 300 new housing units over the next few years. Heritage Ridge will add 116 new single family and villa homes, Villas at Pleasant will add 36 villa homes marketed towards empty nesters, Real Estate Equities will add 90 independent senior living apartments at Schoolhouse Square, and Headwater Development will add 75 assisted and memory care units along County Road 47.

HEDRA, the City's Economic Development and Redevelopment Authority, continually reviews redevelopment tools to competitively position the City. The City's Economic Development Coordinator actively pursues economic development growth.

### Financial Management

The City's Charter requires the City Administrator prepare and submit to the Council an annual budget and capital program. The City's Finance Department is vital to ensuring the accounting system and budgetary controls are maintained as established by the City Administrator and City Council.



## Comprehensive Annual Financial Report (CAFR)

The City operates on a calendar fiscal year and reports its year-end financial position in a Comprehensive Annual Financial Report (CAFR) which is prepared by the auditing firm contracted by the City. This report is completed by June 30th and a report provided to the City Council. The report is available on the City’s website.

The City uses an independent auditing firm to ensure accuracy and compliance with federal and state laws and regulations. The Government Finance Officers Association of the United States and Canada (GFOA) has awarded a Certificate of Achievement for Excellence in Financial Reporting to Hastings since 1996. This is a significant award recognizing transparency and full disclosure with respect to the City’s financial position.

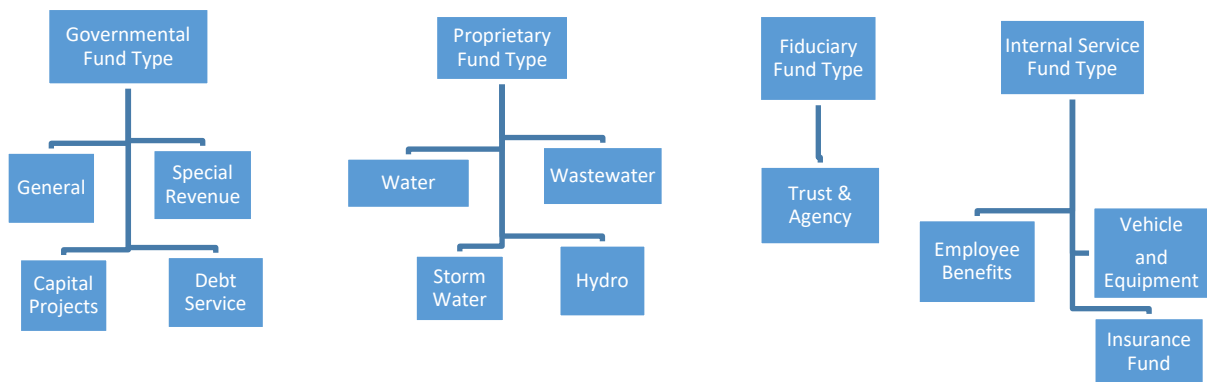
## Budgetary Controls

The City of Hastings maintains a system to protect the financial assets and safeguard against fraud. These safeguards not only reduce the misuse of assets, but help to provide effective and efficient operations and help the City maintain a good financial reputation. Internal controls are in place to provide reasonable protections for accurate and lawful financial transactions.

## Investments and Debt Management

The City judiciously invests to ensure that capital losses are avoided and sufficient liquidity is maintained for operational requirements. When considering whether to issue debt, the City has established policies relating to key financial, economic, and debt ratios.

## Fund Structure





## Fund Structure

The City records financial transactions in individual funds. A fund is a separate set of accounts established for a specific purpose. There are four basic City fund types:

- **Governmental Funds** - used to finance most governmental services based on tax revenues, charges for services, special assessments, or debt. The city's general fund, parks and recreation, debt service funds (to pay off bonds), and capital project funds are examples of governmental funds.
- **Proprietary Funds** - used to finance governmental activities operating like a private business. Examples include the water and sewer utilities. Service charges are the primary revenue source for these funds.
- **Fiduciary Funds** - trust and agency funds used to account for assets a city holds in a trustee capacity or as an agent, for example, LeDuc Mansion. Fiduciary funds cannot be used to support the city's own programs.
- **Internal Service Funds** - used to provide cost allocation to internal funds. An example is to account for equipment maintenance and replacement.

In addition, there are different funds within the fund types:

- **General Fund** - the General Fund accounts for all financial transactions not accounted for in any other fund. The expenditures from the General Fund account for a wide range of services including public safety, public works, and general government.
- **Special Revenue Funds** - governmental funds to account for services and expenditures for which revenue is restricted for a designated purpose. General tax levy dollars may also support the operations within special revenue funds. The City has ten special revenue funds:
  - Parks & Recreation – used for parks operations. Most revenue is property tax based, but some user fees are generated.
  - Hastings Family Aquatic Center – user fees contribute about 60% of the cost for the aquatic center.
  - Cable – operating grant revenues, franchise fees and charges for the City's Cable function.
  - Heritage Preservation - provides resources to the community to ensure continued preservation.
  - Fire & Ambulance – the City's Fire and EMS Department serves a geographic area broader than the Hastings City limits through our Rural Fire Association agreement. Additionally, revenues are generated through ambulance billing and other fees charged.
  - Civic Arena – this function is primarily financed through user fees.
  - LeDuc Mansion – maintenance and repair of the historic estate which is owned by the City of Hastings and programmed by Dakota County Historical Society. Funding is provided through a trust account.
  - Police Reserves – finance activities of Police Reserve Officers.
  - DUI Enforcement/Equipment – finance activities of DUI enforcement.
  - Drug Awareness/Forfeiture – revenue received from court fines that is legally restricted for the purchase of otherwise unbudgeted police equipment and/or related program expenses.



- **Debt Service Funds** - account for the accumulation of resources for the payment of debt principal and interest for the City's general obligation debt and special assessment revenue-supported debt.
- **Enterprise Funds** - "business type" funds established to account for services where most of the costs are recovered through user fees and charges. The City has four enterprise funds:
  - **Water** - revenue is generated through water usage and service charges, which are used to finance the water system operating expenses.
  - **Wastewater** - revenue from sewer usage and service charges, which are used to finance sanitary sewer system operating expenses.
  - **Stormwater** - revenue from storm water fee to support the capital and operational needs of the storm water system.
  - **Hydroelectric Plant** - revenues from this account are used to finance ongoing and future capital needs as well as subsidize general fund operations.
- **Component Funds** - this is the Hastings Economic Development and Redevelopment Authority (HEDRA), which has authority to support rehabilitation and neighborhood stabilization projects as well as economic development initiatives throughout Hastings.
- **Capital Projects Funds** - used for the acquisition or construction of major capital facilities and equipment (except those financed by proprietary funds). The City has three Capital Projects Funds:
  - **Parks** - created for construction and capital improvements of City parks. Revenue is primarily from park dedication fees.
  - **Road Improvement Construction** - accounts for annual infrastructure improvements. Construction is funded generally funded from a combination of intergovernmental revenues, bond proceeds and contributions from utility funds.
  - **Budget Stabilization** – accounts for large planned purchases for which funds are saved over a number of years. Revenues primarily come from external one-time sources such as LGA and internal transfers.

## Fund Balance Policy/Goals

The City of Hastings established policies to articulate the goals for appropriate fund balance levels for each of the governmental funds as well as the enterprise funds. These policies are periodically reviewed by the City Council and amended as determined necessary.

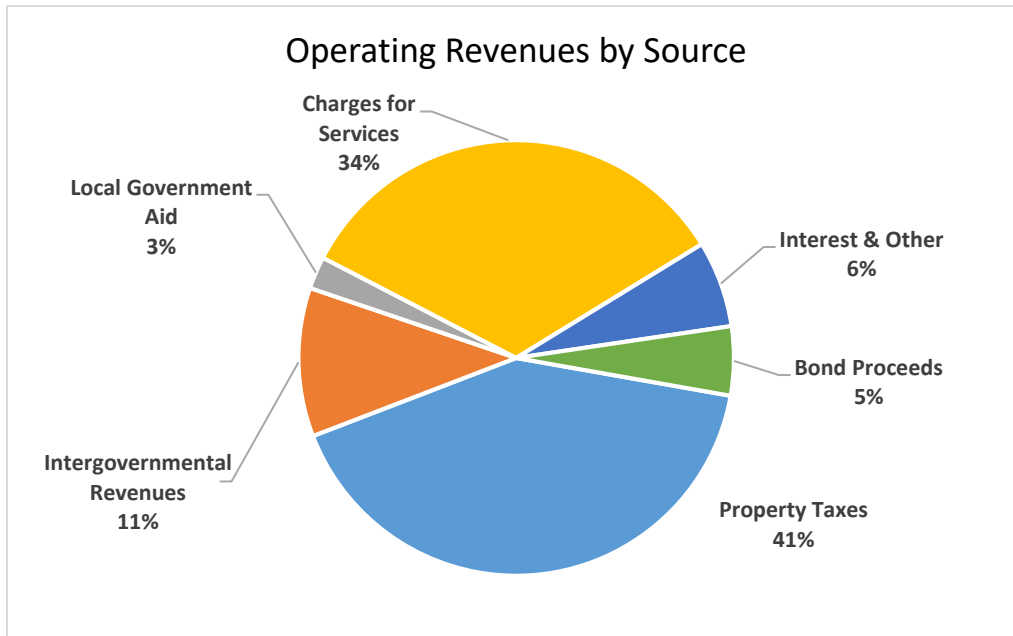


## Revenue Overview

Revenue is collected from various sources. The following table summarizes the revenue by source.

2021 Recommended Revenue Budget - City Funds

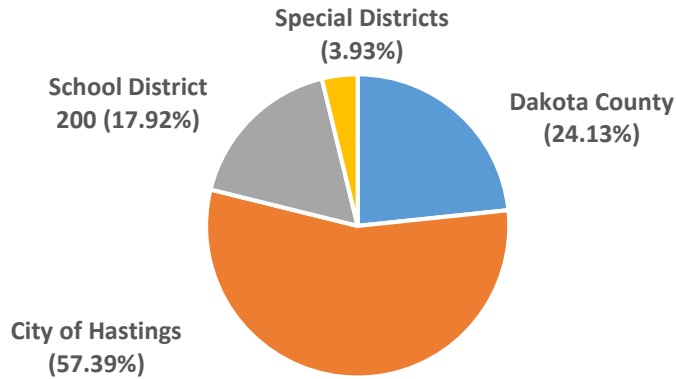
	Governmental		Infrastructure	Total - City
	Operating Funds	Proprietary Funds		
Property Taxes	\$ 15,312,300			\$ 15,312,300
Intergovernmental Revenues	3,336,152		750,000	4,086,152
Local Government Aid	891,583		-	891,583
Charges for Services	5,571,983	6,870,312		12,442,295
Interest & Other	1,752,428	43,500	575,291	2,371,219
Bond Proceeds		1,340,300	555,000	1,895,300
	<u>\$ 26,864,446</u>	<u>\$ 8,254,112</u>	<u>\$ 1,880,291</u>	<u>\$ 36,998,849</u>





## Property Tax

The property tax rate is calculated with a number of variables: market value, tax capacity, fiscal disparities, levy amount, and property tax credits. The County prepares the property tax rolls based on the amount of tax submitted by each taxing entity within the County. In 2020 the tax rates for all taxing entities on an average Hastings (Dakota County) property tax bill were:



The amounts certified by the City to the County for the past six years were:

Year	Tax Capacity	Levy	Tax Rate
<b>2016</b>	17,668,006	12,510,920	63.58%
<b>2017</b>	18,333,961	12,960,920	62.52%
<b>2018</b>	19,680,981	13,503,307	60.86%
<b>2019</b>	21,201,713	14,233,201	59.61%
<b>2020</b>	22,667,641	14,788,179	57.39%
<b>2021*</b>	23,783,974	15,312,300	57.39%

*\*Proposed*

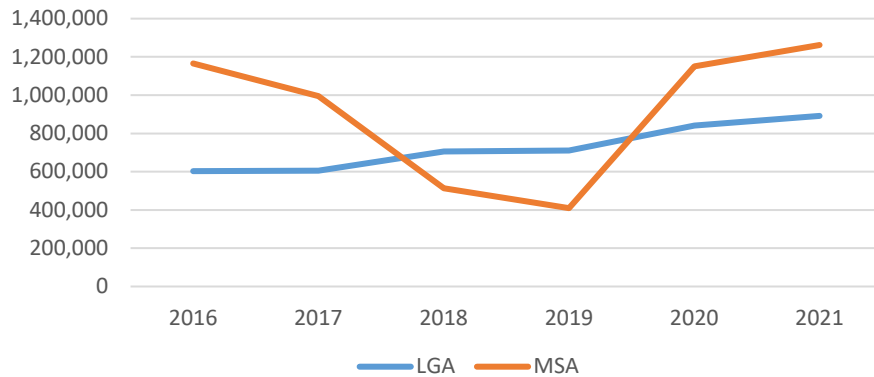
As shown on the preceding table, even though the amount of levy certified increases, the tax rate will decrease due to an increase in the tax capacity value. The tax rate for 2021 is the preliminary rate. The County provides the final calculation.





## Intergovernmental

Intergovernmental revenue is received from other Government Entities. The State of Minnesota provides Local Government Aid and Municipal State Aid. These are Statutory Aid programs that fluctuate on an annual basis depending on the State Budget and State Aid Street needs. The following graph shows a six-year trend on these two sources.



Grants are also considered intergovernmental revenue. As grants become available, the Council will consider acceptance and then the grant becomes a funding source. Grant revenue is not included in the budget unless approved.

## Charges for service

A charge for service is revenue received when there is a fee for a specific service. It usually involves a service provided to a specific person or entity. Examples would be the charge for skate sharpening or a utility bill. The City has an ordinance that identifies charges for service. The ordinance is found in Title III Chapter 34 of the City Code. Fees are reviewed during the annual budget process to maintain the appropriate cost recovery for the service provided. The City Council adopted new rates for 2021 based on staff recommendations and the utility rate study from 2017. Since the Water, Wastewater and Storm Sewer funds are financed with user fees, it is imperative the rates be changed as costs change.

## Special assessments

When the infrastructure that abuts a property is improved, a portion of that improvement's cost is levied to the adjacent property. There must be a demonstrated benefit to the property. The 2021 budget includes a revenue source for special assessments related to the 2021 Neighborhood Improvement Project and collections of previously-levied assessments. Special assessments can be prepaid or paid for with property taxes over time. Special assessments are also used to collect delinquent utility accounts and for unpaid costs of property clean up.



## Bond proceeds

A portion of the property tax levy is used to repay debt. A debt study was conducted in 2017 that is used to project the amount of levy needed to support debt. The goal is to keep our levy steady and avoid large increases or decreases from year to year. We use our debt study to determine how much a project is going to cost long-term, and the effect on the levy.

The 2021 budget includes \$2,523,681 of property tax levy to support debt payments. Of this total, \$1,963,000 is for bonded debt. The rest is for TIF bonds, equipment certificates and refunded debt.



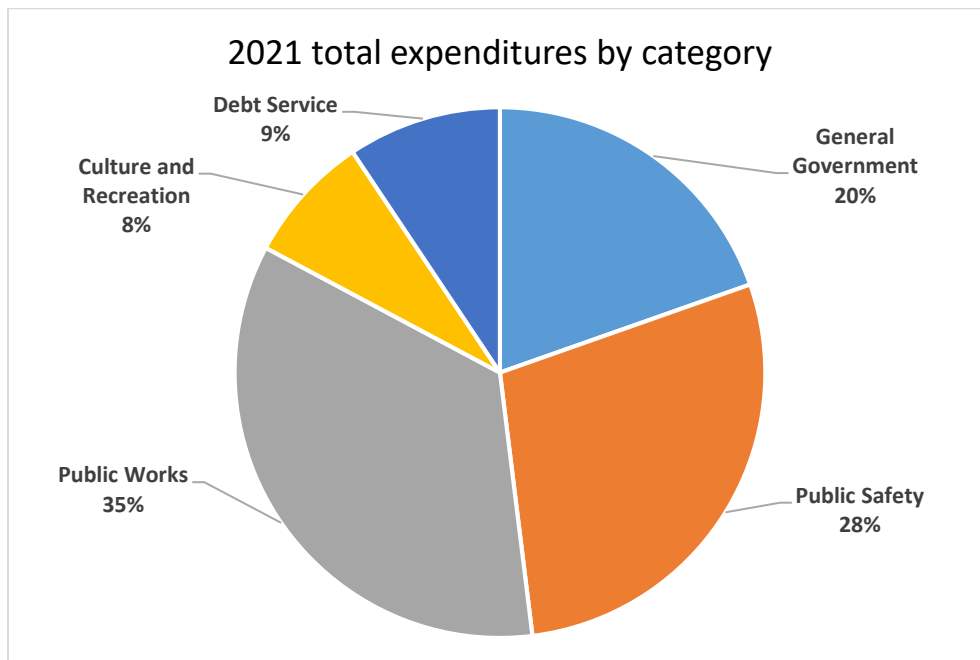
## Expenditure Overview

Expenditures are presented in different categories to determine funding sources and to reflect the nature of the cost.

The total adopted budget for 2021 is \$36,876,054. Following is a breakdown by budget category.

### 2021 Recommended Expense Budget - City Funds

	Governmental		Infrastructure	Total - City
	Operating Funds	Proprietary Funds		
General Government	\$ 6,552,337	679,862	-	\$ 7,232,199
Public Safety	10,483,746			\$ 10,483,746
Public Works	4,690,738	4,902,331	3,220,591	\$ 12,813,660
Culture and Recreation	2,889,809			\$ 2,889,809
Debt Service	3,199,840	256,800		\$ 3,456,640
	<u>\$ 27,816,470</u>	<u>\$ 5,838,993</u>	<u>\$ 3,220,591</u>	<u>\$ 36,876,054</u>





# ***GENERAL FUND DEPARTMENTS***



**Purpose**

The Mayor and City Council members are elected to make decisions on behalf of Hastings residents. They adopt and oversee the City's annual budget and set the annual property tax levy. The Mayor and Council also make policy decisions ranging from land use and subdivision applications to program development and award of contracts.

**Financial Information**

	<u>2017 Actual</u>	<u>2018 Actual</u>	<u>2019 Actual</u>	<u>2020 CURRENT BUDGET</u>	<u>2021 ADOPTED BUDGET</u>
EXPENDITURES					
Personnel	58,381	58,936	58,439	59,398	59,398
Other Services and Charges	7,039	9,477	7,716	20,709	20,709
Miscellaneous	49,046	44,728	39,710	40,550	35,550
<b>Total</b>	<u>114,466</u>	<u>113,141</u>	<u>105,865</u>	<u>120,657</u>	<u>115,657</u>

**Staffing**

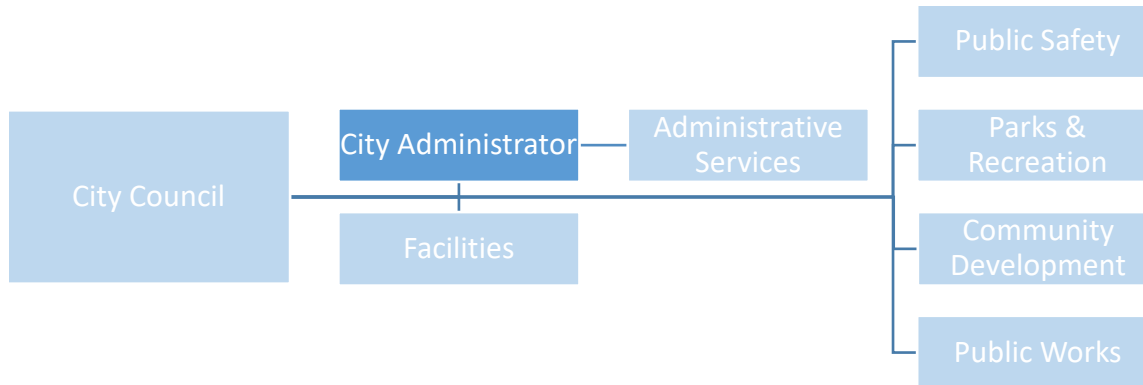
	<u>2018 Actual</u>	<u>2019 Actual</u>	<u>2020 Actual</u>	<u>2021 Budget</u>
Full time	0.0	0.0	0.0	0.0
Part time	0.0	0.0	0.0	0.0
<b>TOTAL</b>	<u>0.0</u>	<u>0.0</u>	<u>0.0</u>	<u>0.0</u>

**Budget Highlights**

LOOP bus service is funded out of the Mayor and Council budget at \$5,000 in 2021.



## Administration



### Purpose

The City Administrator brings operational effectiveness to the organization by setting the overall tone and operating guidelines. Council Policy is implemented and the Council vision is brought to life under the direction of the City Administrator.

### Financial Information

	2017 Actual	2018 Actual	2019 ACTUAL	2020 CURRENT BUDGET	2021 ADOPTED BUDGET
<b>EXPENDITURES</b>					
Personnel	185,425	191,744	43,105	195,500	191,518
Supplies	15,320	15,085	11,839	17,074	17,074
Other Services and charges	12,208	30,226	38,625	63,617	33,617
Miscellaneous	16,312	26,050	14,786	8,690	8,690
Capital Outlay	15,000	29,298	-	-	-
<b>Total</b>	<b>244,265</b>	<b>292,403</b>	<b>108,355</b>	<b>284,881</b>	<b>250,899</b>

### Staffing (FTE's)

	2018 Actual	2019 Actual	2020 Actual	2021 Budget
Full time	1.0	1.0	1.0	1.0
Part time	0.0	0.0	0.0	0.0
<b>TOTAL</b>	<b>1.0</b>	<b>1.0</b>	<b>1.0</b>	<b>1.0</b>

### Budget Highlights

The City Administration budget reflects a study for the Fire and Ambulance services.



**Purpose**

Under the direction of the City Administrator, the Administrative Services Director provides these services to the staff and residents of the City:

- Support and compliance for City Council
- Human resource functions
- Elections administration
- Public relations, communications and social media management

**Financial Information**

	<u>2017 Actual</u>	<u>2018 Actual</u>	<u>2019 ACTUAL</u>	<u>2020 CURRENT BUDGET</u>	<u>2021 ADOPTED BUDGET</u>
EXPENDITURES					
Personnel	298,115	390,815	391,514	497,991	453,585
Supplies	166	6,322	235	2,500	500
Other Services and charges	113,250	77,211	87,100	79,993	81,343
Miscellaneous	2,451	792	290	595	595
Capital Outlay	-	14,277	-	-	-
<b>Total</b>	<b>413,982</b>	<b>489,417</b>	<b>479,139</b>	<b>581,079</b>	<b>536,023</b>

**Staffing (FTE's)**

	<u>2018 Actual</u>	<u>2019 Actual</u>	<u>2020 Actual</u>	<u>2021 Budget</u>
<b>Full time</b>	3.00	3.85	3.85	3.85
<b>Part time</b>	.50	.0	.0	.0
<b>TOTAL</b>	<b>3.50</b>	<b>3.85</b>	<b>3.85</b>	<b>3.85</b>

**Budget Highlights**

Removal of the costs for the 2020 election is why the 2021 budget has decreased from 2020.



**Purpose**

Finance ensures that all financial transactions are recorded timely and accurately. Services provided include accounts payable, accounts receivable, payroll, project accounting, implementation of financial controls, banking relations, cash and investment management, utility billing, financial reporting, long-range financial planning, debt service analysis and bond payments, tax levy administration and risk management. Finance also ensures the City Hall front desk is staffed for phone calls and payments from the public during business hours.

**Financial Information**

	<u>2017 Actual</u>	<u>2018 Actual</u>	<u>2019 ACTUAL</u>	<u>2020 CURRENT BUDGET</u>	<u>2021 ADOPTED BUDGET</u>
<b>EXPENDITURES</b>					
Personal Services	430,980	486,071	531,237	524,168	532,015
Supplies	87	606	134	300	400
Other Services and charges	59,144	70,490	62,915	104,075	79,075
Miscellaneous	1,598	807	1,155	1,250	1,250
<b>Total</b>	<u>491,809</u>	<u>557,974</u>	<u>595,441</u>	<u>629,793</u>	<u>612,740</u>

**Staffing (FTE's)**

	<u>2018 Actual</u>	<u>2019 Actual</u>	<u>2020 Actual</u>	<u>2021 Budget</u>
<b>Full time</b>	4.0	4.0	4.0	4.0
<b>Part time</b>	2.4	2.1	2.1	2.1
<b>TOTAL</b>	<u>6.4</u>	<u>6.4</u>	<u>6.4</u>	<u>6.4</u>

**Budget Highlights**

Software exploration costs originally budgeted for 2020 (\$30,000), are carried forward to 2021. This is to assist with writing a request for proposal for our Enterprise resource planning software. This is the software for the all the City of Hastings financial transactions.





City  
Administrator

**Purpose**

The General Fund Legal budget accounts for legal representation for the City across all programs.

**Financial Information**

	<u>2017 Actual</u>	<u>2018 Actual</u>	<u>2019 ACTUAL</u>	<u>2020 CURRENT BUDGET</u>	<u>2021 ADOPTED BUDGET</u>
EXPENDITURES					
Other Services & Charges	154,038	155,303	161,726	161,680	166,500
Total	154,038	155,303	161,726	161,680	166,500
	<u>154,038</u>	<u>155,303</u>	<u>161,726</u>	<u>161,680</u>	<u>166,500</u>

**Staffing (FTE's)**

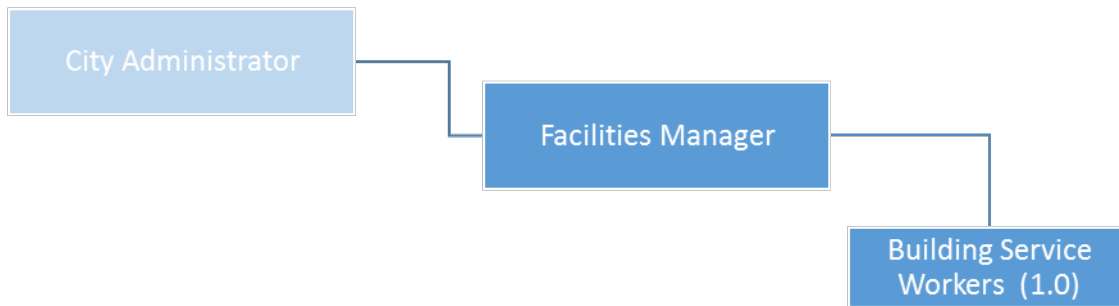
	<u>2018 Actual</u>	<u>2019 Actual</u>	<u>2020 Actual</u>	<u>2021 Budget</u>
Full time	0.0	0.0	0.0	0.0
Part time	0.0	0.0	0.0	0.0
<b>TOTAL</b>	<b>0.0</b>	<b>0.0</b>	<b>0.0</b>	<b>0.0</b>

**Budget Highlights**

The City contracts for legal services. Budgeted expenses cover the retainer and related fees.



# FACILITIES MANAGEMENT



### Purpose

Under the direction of the City Administrator, Facilities Management provides:

- Repair and maintenance for all city buildings including all building amenities in the ground and on the ground
- Two part-time staff to keep four major buildings clean
- Building project management

### Financial Information

	<u>2017 Actual</u>	<u>2018 Actual</u>	<u>2019 ACTUAL</u>	<u>2020 CURRENT BUDGET</u>	<u>2021 ADOPTED BUDGET</u>
EXPENDITURES					
Personnel Expense	132,690	137,593	137,731	145,832	150,489
Supplies	10,473	5,657	4,486	9,300	9,300
Other Services & Charges	166,492	240,108	212,057	231,309	196,309
Capital Outlay	1,248	29,042	301,324	9,000	-
Debt	-	-	-	-	-
<b>Total</b>	<b>310,903</b>	<b>412,400</b>	<b>655,598</b>	<b>395,441</b>	<b>356,098</b>

### Staffing (FTE's)

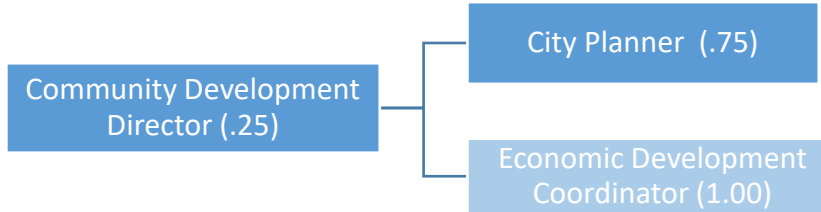
	<u>2018 Actual</u>	<u>2019 Actual</u>	<u>2020 Budget</u>	<u>2021 Budget</u>
Full time	1.0	1.0	1.0	1.0
Part time	1.0	1.0	1.0	1.0
<b>TOTAL</b>	<b>2.0</b>	<b>2.0</b>	<b>2.0</b>	<b>2.0</b>

### Budget Highlights

Funding is included for a new men's shower at the Fire hall.



## Community Development



### Purpose

The Community Development Department consists of the Community Development Director and City Planner; they work side-by-side on many projects. Services include economic development, redevelopment, new business resources, land use planning and historic preservation.

### Financial Information

	<u>2017 Actual</u>	<u>2018 Actual</u>	<u>2019 ACTUAL</u>	<u>2020 CURRENT BUDGET</u>	<u>2021 ADOPTED BUDGET</u>
Expenses					
Personnel Expense	113,861	117,902	121,067	123,853	130,975
Supplies	-	-	-	500	500
Other Services & Charges	35,294	36,476	7,659	8,047	8,047
Miscellaneous	7,779	967	163	1,030	1,030
Transfers Out	-	-	-	-	-
<b>Total</b>	<u>156,934</u>	<u>155,345</u>	<u>128,889</u>	<u>133,430</u>	<u>140,552</u>

### Staffing (FTE's)

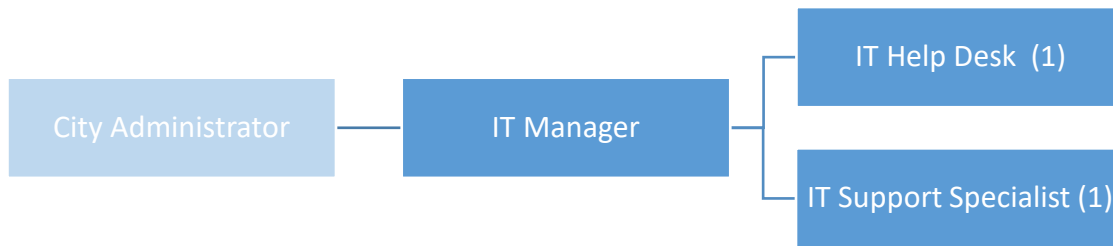
	<u>2018 Actual</u>	<u>2019 Actual</u>	<u>2020 Actual</u>	<u>2021 Budget</u>
<b>Full time</b>	1.0	1.0	1.0	1.0
<b>Part time</b>	0.0	0.0	0.0	0.0
<b>TOTAL</b>	<u>1.0</u>	<u>1.0</u>	<u>1.0</u>	<u>1.0</u>

### Budget Highlights

No significant changes to this budget.



## Information Technology (IT)



### Purpose

To provide the following support services to City Departments: computer equipment, networks, software, IP telephone, training and help desk, high speed photocopying and any computer technology related support.

### Financial Information

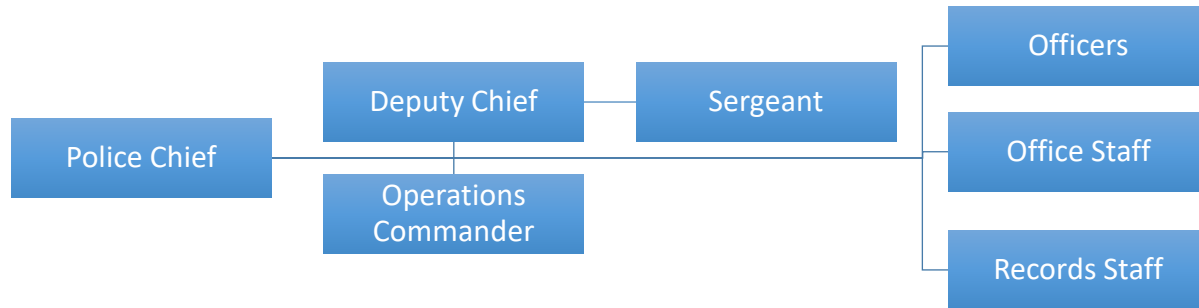
	<u>2017 Actual</u>	<u>2018 Actual</u>	<u>2019 ACTUAL</u>	<u>2020 CURRENT BUDGET</u>	<u>2021 ADOPTED BUDGET</u>
Expenses					
Personnel Expense	282,541	294,670	304,062	311,833	322,603
Supplies	373	333	1,755	1,000	3,000
Other Services & Charges	156,480	168,237	167,955	215,237	243,839
Miscellaneous	687	401	-	200	-
Capital Outlay	151,363	63,755	152,696	80,000	3,720
<b>Total</b>	<b>591,444</b>	<b>527,396</b>	<b>626,468</b>	<b>608,270</b>	<b>573,162</b>

### Staffing (FTE's)

	<u>2018 Actual</u>	<u>2019 Actual</u>	<u>2020 Actual</u>	<u>2021 Budget</u>
<b>Full time</b>	3.0	3.0	3.0	3.0
<b>Part time</b>	0.0	0.0	0.0	0.0
<b>TOTAL</b>	<b>3.0</b>	<b>3.0</b>	<b>3.0</b>	<b>3.0</b>

### Budget Highlights

Budget for 2021 includes network switches, and a new primary storage system. In addition, there is funding for video capability for surveillance in the Police department, and new computers for those City employees next up in the rotation program.



**Purpose**

The Hastings Police Department safeguards freedom, preserves property, protects the Constitutional rights of citizens and maintains respect for the rule of law by proper enforcement. The Police provide quality service to the community of Hastings by promoting meaningful citizen interaction through proactive problem-solving. Police have a commitment to the values of integrity, impartiality and professionalism.

**Financial Information**

	<u>2017 Actual</u>	<u>2018 Actual</u>	<u>2019 ACTUAL</u>	<u>2020 CURRENT BUDGET</u>	<u>2021 ADOPTED BUDGET</u>
Expenses					
Personnel Expense	3,565,982	3,863,060	3,996,342	4,214,408	4,666,009
Supplies	91,077	125,593	110,442	117,850	102,790
Other Services & Charges	715,257	723,952	742,629	713,045	780,193
Miscellaneous	13,444	11,831	14,492	6,914	8,877
Capital Outlay	120,277	92,942	4,051	46,699	-
Transfers Out	-	-	-	25,000	-
<b>Total</b>	<u>4,506,037</u>	<u>4,817,378</u>	<u>4,867,956</u>	<u>5,123,916</u>	<u>5,557,869</u>

**Staffing (FTE's)**

	<u>2018 Actual</u>	<u>2019 Actual</u>	<u>2020 Actual</u>	<u>2021 Budget</u>
<b>Full time</b>	33.00	33.00	34.00	34.00
<b>Part time</b>	1.00	1.00	1.00	1.00
<b>TOTAL</b>	<u>34.00</u>	<u>34.00</u>	<u>35.00</u>	<u>35.00</u>

**Budget Highlights**

Two new squad cars will be purchased from the vehicle and equipment fund in 2021 to replace aging vehicles. The first of two phases for new Emergency Response Radios was approved to begin with the 2021 budget year.



## Building & Code Enforcement



### Purpose

Building and Code Enforcement is now part of the restructured Community Development Department, and provides the issuance of building permits, conducting inspections for compliance with City, State, and National building codes and regulate the maintenance and use of existing properties within the City of Hastings.

### Financial Information

	<u>2017 Actual</u>	<u>2018 Actual</u>	<u>2019 ACTUAL</u>	<u>2020 CURRENT BUDGET</u>	<u>2021 ADOPTED BUDGET</u>
Expenses					
Personnel Expense	458,519	489,008	514,498	531,800	537,380
Supplies	2,726	2,949	2,190	3,100	3,100
Other Services & Charges	46,447	52,934	73,633	54,897	55,740
Miscellaneous	887	1,556	873	850	850
<b>Total</b>	<b>508,579</b>	<b>546,447</b>	<b>591,194</b>	<b>590,647</b>	<b>597,070</b>

### Staffing (FTE's)

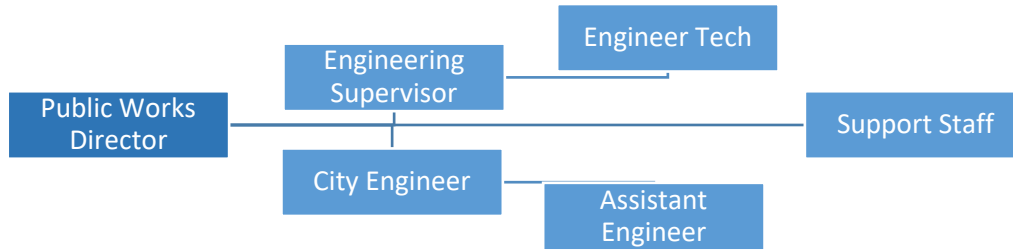
	<u>2018 Actual</u>	<u>2019 Actual</u>	<u>2020 Actual</u>	<u>2021 Budget</u>
<b>Full time</b>	4.00	5.00	5.00	5.00
<b>Part time</b>	0.90	0	0	0
<b>TOTAL</b>	<b>4.90</b>	<b>5.00</b>	<b>5.00</b>	<b>5.00</b>

### Budget Highlights

No significant changes in the budget.



## Public Works – Engineering



### Purpose

Engineering assists with the provision, development and management of City’s streets, trails, utility systems, storm water pollution prevention, designing roads and other infrastructure projects. Engineering supports the City’s detail plans for street and utility construction, plan requirements and design guidelines.

### Financial Information

	<u>2017 Actual</u>	<u>2018 Actual</u>	<u>2019 ACTUAL</u>	<u>2020 CURRENT BUDGET</u>	<u>2021 ADOPTED BUDGET</u>
Expenses					
Personnel Expense	361,886	403,059	418,007	440,563	446,380
Supplies	4,822	4,985	3,492	6,750	6,750
Other Services & Charges	104,412	92,242	82,651	89,821	92,936
Miscellaneous	3,335	3,896	2,528	4,395	4,070
<b>Total</b>	<b>474,455</b>	<b>504,182</b>	<b>506,678</b>	<b>541,529</b>	<b>550,136</b>

### Staffing (FTE's)

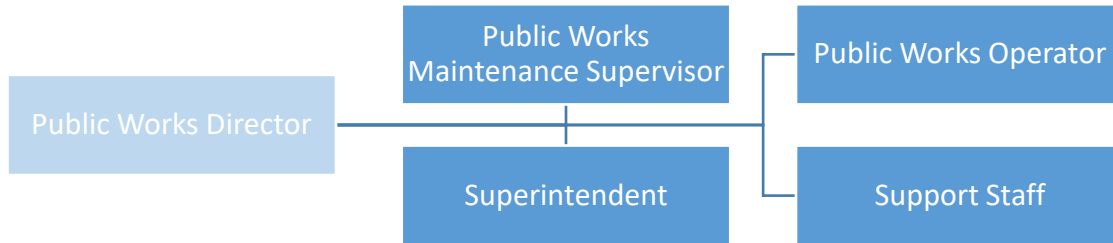
	<u>2018 Actual</u>	<u>2019 Actual</u>	<u>2020 Actual</u>	<u>2021 Budget</u>
<b>Full time</b>	5.00	5.00	5.00	5.00
<b>Part time</b>	0.90	0.90	0.90	0.90
<b>TOTAL</b>	<b>5.90</b>	<b>5.90</b>	<b>5.90</b>	<b>5.90</b>

### Budget Highlights

There will be significant work on the City’s streets in 2021. In addition to the annual Neighborhood Infrastructure road project, the City will partner with MNDOT on the Highway 316 project and will also be working with MNDOT to conduct a study for future improvements for the Highway 61 Corridor. Engineering has also budgeted to hire an intern again for 2021. The intern will conduct street and sidewalk condition ratings, as well as construction observation duties to support the project manager.



## Public Works – Streets, Lights and Sidewalks



### Purpose

It is the responsibility of Streets to perform tasks that reduce depreciation of City streets and uphold the desired standard of safety, appearance and service. Tasks included street sweeping, snow plowing, repair of roadway, medians, sidewalks, boulevards, and alleys.

### Financial Information

<b>Streets</b>	<b>2017 Actual</b>	<b>2018 Actual</b>	<b>2019 ACTUAL</b>	<b>2020 CURRENT BUDGET</b>	<b>2021 ADOPTED BUDGET</b>
Expenses					
Personnel Expense	409,279	408,132	414,400	509,043	505,474
Supplies	207,023	227,841	271,384	273,150	235,850
Other Services & Charges	377,619	595,578	529,607	526,153	845,478
Miscellaneous	-	-	38,149	-	-
Capital Outlay	9,424	3,987	49,929	-	2,462,000
<b>Total</b>	<b>1,003,345</b>	<b>1,235,538</b>	<b>1,303,469</b>	<b>1,308,346</b>	<b>4,048,802</b>

<b>Lights</b>	<b>2017 Actual</b>	<b>2018 Actual</b>	<b>2019 ACTUAL</b>	<b>2020 CURRENT BUDGET</b>	<b>2021 ADOPTED BUDGET</b>
Expenses					
Other Services & Charges	227,696	251,844	222,655	215,000	215,000
Miscellaneous	2,524	1,645	1,647	3,000	1,800
Capital Outlay	3,630	-	-	-	-
<b>Total</b>	<b>233,850</b>	<b>253,489</b>	<b>224,302</b>	<b>218,000</b>	<b>216,800</b>

<b>Sidewalks</b>	<b>2017 Actual</b>	<b>2018 Actual</b>	<b>2019 ACTUAL</b>	<b>2020 CURRENT BUDGET</b>	<b>2021 ADOPTED BUDGET</b>
Expenses					
Other Services & Charges	-	-	-	-	25,000
<b>Total</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>25,000</b>





## Public Works – Streets, Lights and Sidewalks

### *Staffing (FTE's)*

	2018 Actual	2019 Actual	2020 Actual	2021 Budget
Full time	4.30	4.30	4.30	4.30
Part time	1.24	1.24	1.24	1.24
<b>TOTAL</b>	<b>5.54</b>	<b>5.54</b>	<b>5.54</b>	<b>5.54</b>

### *Budget Highlights*

Mill and Overlay was maintained at the 2020 funding level at \$500,000. Maintenance funding of \$25,000 specific to sidewalks was added.



Parks & Recreation Director

*Purpose*

Parks and Recreation budget in the General Fund includes tree preservation, recycling promotion in the parks, 50% cost of the Senior Center Operations and Tilden Community Center building rental.

*Financial Information*

	<u>2017 Actual</u>	<u>2018 Actual</u>	<u>2019 ACTUAL</u>	<u>2020 CURRENT BUDGET</u>	<u>2021 ADOPTED BUDGET</u>
Expenses					
Personnel Expense					
Supplies	7,757	11,696	14,629	11,000	11,000
Other Services & Charges	101,721	101,251	102,260	110,950	115,950
Miscellaneous	118	40	-	-	-
<b>Total</b>	<u>109,596</u>	<u>112,987</u>	<u>116,889</u>	<u>121,950</u>	<u>126,950</u>

*Staff*

	<u>2018 Actual</u>	<u>2019 Actual</u>	<u>2020 Actual</u>	<u>2021 Budget</u>
<b>Full time</b>	0.0	0.0	0.0	0.0
<b>Part time</b>	0.0	0.0	0.0	0.0
<b>TOTAL</b>	<u>0.0</u>	<u>0.0</u>	<u>0.0</u>	<u>0.0</u>

*Budget Highlights*

The City is continuing to protect ash trees from Emerald Ash Borer in parks and public spaces. 2021 is year 4 of the program and all protected trees are healthy.



## General Fund – Non Departmental

City  
Administrator

### Purpose

The General Fund – Non Departmental budget accounts for expenses and revenue not attributed to a specific department or that have a City wide benefit.

### Financial Information

	<u>2017 Actual</u>	<u>2018 Actual</u>	<u>2019 ACTUAL</u>	<u>2020 CURRENT BUDGET</u>	<u>2021 ADOPTED BUDGET</u>
Expenses					
Personnel Expense	560	-	-	6,780	6,780
Other Services & Charges	164,027	157,952	140,472	179,976	1,071,559
Transfers Out	275,000	335,000	460,000	400,000	629,353
Total	<u>439,587</u>	<u>492,952</u>	<u>600,472</u>	<u>586,756</u>	<u>1,707,692</u>

### Staffing (FTE's)

	<u>2018 Actual</u>	<u>2019 Actual</u>	<u>2020 Actual</u>	<u>2021 Budget</u>
Full time	0.0	0.0	0.0	0.0
Part time	0.0	0.0	0.0	0.0
TOTAL	<u>0.0</u>	<u>0.0</u>	<u>0.0</u>	<u>0.0</u>

### Budget Highlights

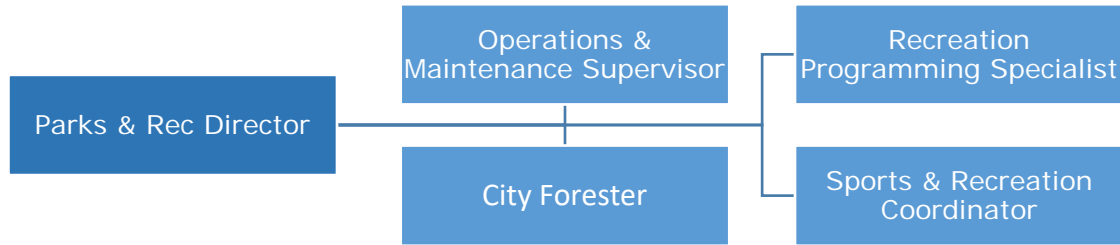
Transfer to Retiree Insurance fund and compensated absences fund are from this department. In addition, a portion of insurance expense for general and workers compensation are expensed from this department.



# ***SPECIAL REVENUE FUNDS***



## Parks & Recreation



### Purpose

The park operations activity tends to the parks and trails within the City. This includes maintaining and improving playground and picnic facilities, fertilizing and mowing grass, maintaining athletic fields, flooding and maintenance of outdoor ice rinks, snow and ice removal, and tree preservation within the parks system. The recreation operation provides leisure activities. Activities include sports leagues, youth camps, and rotary pavilion events. Park amenities include boating, fishing, canoeing, kayaking, disc golf course, dog park, playgrounds, trails, outdoor skating rinks and a comprehensive trail system.

### Financial Information PARKS FUND

	2017 Actual	2018 Actual	2019 Actual	2020 CURRENT BUDGET	2021 ADOPTED BUDGET
<b>REVENUES</b>					
Property Taxes	1,454,002	1,409,188	1,449,986	1,764,270	1,491,646
Other Revenue	125,186	134,570	249,704	121,500	112,500
Transfer In	-	-	-	-	-
<b>Total</b>	<b>1,579,188</b>	<b>1,543,758</b>	<b>1,699,690</b>	<b>1,885,770</b>	<b>1,604,146</b>
<b>EXPENDITURES</b>					
Personnel	916,293	981,610	1,002,583	1,020,214	1,050,040
Supplies	83,021	101,859	84,570	119,975	120,125
Other Services and Charges	307,376	353,907	504,340	400,642	400,642
Miscellaneous	17,117	19,082	15,165	4,770	4,770
Capital Outlay	82,446	-	9,573	211,600	-
Debt	23,569	23,569	23,569	128,569	28,569
<b>Total</b>	<b>1,429,821</b>	<b>1,480,027</b>	<b>1,639,799</b>	<b>1,885,770</b>	<b>1,604,146</b>
Revenues over (under)	149,367	63,731	59,891	-	-

### Staffing

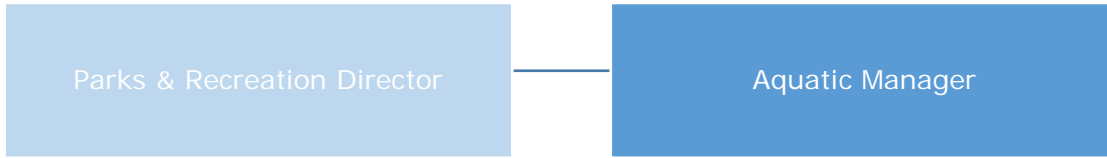
	2018 Actual	2019 Actual	2020 Actual	2021 Budget
<b>Full time</b>	11.0	12.0	12.0	12.0
<b>Part time</b>	1.5	0.5	0.5	0.5
<b>TOTAL</b>	<b>12.5</b>	<b>12.5</b>	<b>12.5</b>	<b>12.5</b>

### Budget Highlights

The Parks fund is continuing the trail surface repair program in 2021. It will be purchasing a large, heavy-duty mower to maintain the City's parks. A machine to paint and groom athletic fields is also scheduled for purchase.



# Parks & Recreation – Hastings Family Aquatic Center



## Purpose

Under the direction of the Parks and Recreation Director, the Hastings Family Aquatic Center (HFAC) provides open swim, swim lessons, family events and adult water programs. Aquatics provides learning opportunities and endless fun for every age regardless of swimming ability.

## Financial Information

### AQUATIC CENTER FUND

	<u>2017 Actual</u>	<u>2018 Actual</u>	<u>2019 ACTUAL</u>	<u>2020 CURRENT BUDGET</u>	<u>2021 ADOPTED BUDGET</u>
<b>REVENUES</b>					
Taxes	182,243	240,422	241,610	288,204	249,863
Charges for Services	192,270	224,435	250,124	222,300	222,300
Other Revenue	7,459	4,014	7,480	1,500	1,500
<b>Total</b>	<u>381,971</u>	<u>468,871</u>	<u>499,214</u>	<u>512,004</u>	<u>473,663</u>
<b>EXPENDITURES</b>					
Personnel	225,191	263,379	270,393	298,555	301,364
Supplies	53,186	58,893	60,612	63,950	65,700
Other Services and charges	69,497	77,048	87,386	98,297	98,297
Miscellaneous	-	-	-	-	-
Capital Outlay	22,413	64,447	25,000	42,000	-
Debt	8,302	8,302	8,302	9,202	8,302
<b>Total</b>	<u>378,589</u>	<u>472,069</u>	<u>451,693</u>	<u>512,004</u>	<u>473,663</u>
Revenues over (under)	3,383	(3,198)	47,521	(0)	-

## Staffing

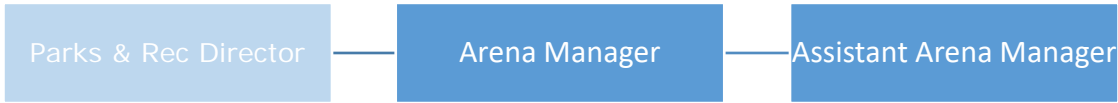
	<u>2018 Actual</u>	<u>2019 Actual</u>	<u>2020 Actual</u>	<u>2021 Budget</u>
<b>Full time</b>	0.0	0.0	0.0	0.0
<b>Part time</b>	8.7	8.7	8.7	8.7
<b>TOTAL</b>	<u>8.7</u>	<u>8.7</u>	<u>8.7</u>	<u>8.7</u>

## Budget Highlights

Due to the pandemic, most capital spending was put on hold in 2020. In 2021, the pool will finish the refurbishment of its play structure, plus the slide steps, and several large maintenance components will be replaced in the mechanical area of the pool that were originally planned for 2020.



## Parks & Recreation – Ice Arena



### Purpose

The Hastings Civic Arena is open year-round for practices, games, recreational skating, lessons, camps and tournaments by local and surrounding community organizations. It includes two sheets of ice, seasonal turf, locker rooms, pro shop, and bleacher seating. The arena is home to the Hastings High School boys and girls hockey teams and the Hastings Hockey Boosters. The arena offers skating lessons, in addition to open skating and other skate programs.

### Financial Information

#### ARENA

	<u>2017 Actual</u>	<u>2018 Actual</u>	<u>2019 ACTUAL</u>	<u>2020 CURRENT BUDGET</u>	<u>2021 ADOPTED BUDGET</u>
Revenues					
Taxes	77,322	31,785	112,512	145,441	99,160
Other Revenue	485,793	541,371	452,125	546,150	476,150
<b>Total</b>	<b>563,115</b>	<b>573,156</b>	<b>564,637</b>	<b>691,591</b>	<b>575,310</b>
Expenses					
Personnel Expense	280,246	263,385	267,674	322,531	329,639
Supplies	40,573	44,008	43,504	43,700	43,700
Other Services & Charges	156,111	192,302	203,007	194,099	191,699
Miscellaneous	856	1,394	850	1,050	1,050
Capital Outlay / Potential Projects	-	66,832	5,138	120,000	-
Transfers Out	9,222	9,222	9,222	10,211	9,222
<b>Subtotal</b>	<b>487,007</b>	<b>577,143</b>	<b>529,395</b>	<b>691,591</b>	<b>575,310</b>
Revenues over (under)	76,109	(3,987)	35,242	-	-

### Staffing

	<u>2018 Actual</u>	<u>2019 Actual</u>	<u>2020 Actual</u>	<u>2021 Budget</u>
<b>Full time</b>	2.0	2.0	2.0	2.0
<b>Part time</b>	2.8	2.7	2.7	2.7
<b>TOTAL</b>	<b>4.8</b>	<b>4.8</b>	<b>4.7</b>	<b>4.7</b>

### Budget Highlights

Due to the pandemic, a new Zamboni, originally planned for 2020, has been added to the 2021 spending plan. This new, electric Zamboni will replace a machine purchased in 1998.



## Cable Television

City Clerk

Communications  
Coordinator (.15 FTE)

### Purpose

Cable television is provided to enhance communication of City related issues. The Cable Access budget supports the Hastings Community Television. The other portion of franchise fees the City Receives goes toward our own public communication (Cable TV Fund).

### Financial Information

#### CABLE TV FUND

	<u>2017 Actual</u>	<u>2018 Actual</u>	<u>2019 ACTUAL</u>	<u>2020 CURRENT BUDGET</u>	<u>2021 ADOPTED BUDGET</u>
<b>REVENUES</b>					
Taxes	15,150	15,531	15,113	15,000	15,000
Other Revenue	1,144	1,541	3,428	1,400	1,338
Total	<u>16,294</u>	<u>17,072</u>	<u>18,541</u>	<u>16,400</u>	<u>16,338</u>
<b>EXPENDITURES</b>					
Personnel	15,416	28,537	16,076	14,736	15,833
Other Services and charges	77	99	120	124	124
Transfers Out	381	381	381	381	381
Total	<u>15,875</u>	<u>29,017</u>	<u>16,577</u>	<u>15,241</u>	<u>16,338</u>
Revenues over (under)	420	(11,945)	1,964	1,159	-





**CABLE ACCESS FUND**

	<u>2017 Actual</u>	<u>2018 Actual</u>	<u>2019 ACTUAL</u>	<u>2020 CURRENT BUDGET</u>	<u>2021 ADOPTED BUDGET</u>
<b>REVENUES</b>					
Other Revenue	386,874	377,141	368,344	336,000	336,000
Total	<u>386,874</u>	<u>377,141</u>	<u>368,344</u>	<u>336,000</u>	<u>336,000</u>
<b>EXPENDITURES</b>					
Other Services and Charges	387,237	373,377	370,791	335,000	335,000
Total	<u>387,237</u>	<u>373,377</u>	<u>370,791</u>	<u>335,000</u>	<u>335,000</u>
Revenues over (under)	(362)	3,764	(2,447)	1,000	1,000

**Staffing (FTE's)**

	<u>2018 Actual</u>	<u>2019 Actual</u>	<u>2020 Actual</u>	<u>2021 Budget</u>
Full time	0.0	0.0	0.0	0.0
Part time	0.3	0.2	0.15	0.15
<b>TOTAL</b>	<b>0.3</b>	<b>0.2</b>	<b>0.15</b>	<b>0.15</b>

**Budget Highlights**

No significant changes to the 2021 budget.



Community Development  
Director

City Planner (.25)

**Purpose**

The City of Hastings prides itself on its historical and interesting past, from the first buildings to the first residents. Because of these factors, the City has committed itself to historical, architectural, archaeological, engineering, and cultural heritage and preservation

**Financial Information**

**HERITAGE PRESERVATION FUND**

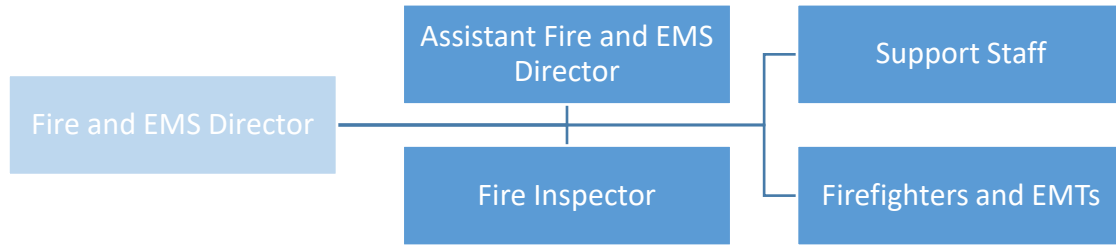
	<u>2017 Actual</u>	<u>2018 Actual</u>	<u>2019 ACTUAL</u>	<u>2020 CURRENT BUDGET</u>	<u>2021 ADOPTED BUDGET</u>
<b>REVENUES BY MAJOR CATEGORY</b>					
Taxes	27,980	29,943	30,006	31,003	31,753
Other Revenue	1,811	2,031	4,494	1,600	1,600
<b>Total Revenues</b>	<b>29,791</b>	<b>31,974</b>	<b>34,500</b>	<b>32,603</b>	<b>33,353</b>
<b>EXPENDITURES</b>					
Personal Services	26,061	26,993	27,725	28,282	29,032
Supplies	-	-	650	1,250	1,250
Other Services and charges	655	723	1,108	1,294	1,294
Miscellaneous	1,134	1,031	709	1,260	1,260
Debt	517	517	517	517	517
<b>Total Expenditures</b>	<b>28,366</b>	<b>29,264</b>	<b>30,709</b>	<b>32,603</b>	<b>33,353</b>
Revenues over (under)	1,425	2,710	3,791	-	-

**Staffing (FTE's)**

	<u>2018 Actual</u>	<u>2019 Actual</u>	<u>2020 Actual</u>	<u>2021 Budget</u>
<b>Full time</b>	0.25	0.25	0.25	0.25
<b>Part time</b>	0.00	0.00	0.00	0.00
<b>TOTAL</b>	<b>0.25</b>	<b>0.25</b>	<b>0.25</b>	<b>0.25</b>

**Budget Highlights**

No significant budget changes for 2021.



**Purpose**

The City of Hastings Fire and EMS Department provides both Fire and Emergency Medical Services (EMS). These services are provided by a combination of full-time career and paid-on-call personnel. The department protects the Cities of Hastings, Vermillion, and surrounding townships.

**Financial Information**

**FIRE AND AMBULANCE**

	<u>2017 Actual</u>	<u>2018 Actual</u>	<u>2019 ACTUAL</u>	<u>2020 CURRENT BUDGET</u>	<u>2021 ADOPTED BUDGET</u>
<b>OPERATIONS:</b>					
<b>REVENUES</b>					
Taxes	1,080,314	1,264,038	1,367,404	1,356,924	1,332,047
Fire Revenue	632,210	1,496,349	734,769	694,000	697,000
Ambulance Revenue	2,264,553	1,793,887	2,436,819	2,355,150	2,290,150
Total Operating Revenues	<u>3,977,077</u>	<u>4,554,274</u>	<u>4,538,992</u>	<u>4,406,074</u>	<u>4,319,197</u>
<b>EXPENDITURES</b>					
Personel Services-Fire	583,259	574,218	654,470	749,691	703,885
Supplies-Fire	83,235	87,855	102,525	100,802	95,090
Charges for Services-Fire	616,786	617,960	589,811	645,229	522,221
Miscellaneous-Fire	203,136	218,536	226,392	187,391	187,391
Capital Outlay-Fire	3,426	810,918	77,234	25,000	-
Debt-Fire	67,722	76,562	101,562	101,562	76,562
Total Fire	<u>1,557,565</u>	<u>2,386,049</u>	<u>1,751,994</u>	<u>1,809,675</u>	<u>1,585,149</u>
Personel Services-Ambulance	1,872,490	1,875,756	1,838,062	2,203,339	2,300,588
Supplies-Ambulance	107,094	89,578	97,278	96,000	114,400
Charges for Services-Ambulance	206,148	199,844	218,473	231,794	253,794
Miscellaneous-Ambulance	81,077	132,080	151,680	65,266	65,266
Capital Outlay-Ambulance	8,871	159,533	194,968	-	-
Total Ambulance	<u>2,275,680</u>	<u>2,456,791</u>	<u>2,500,461</u>	<u>2,596,399</u>	<u>2,734,048</u>
Total Expenditures Fire & Ambulance	<u>3,833,245</u>	<u>4,842,840</u>	<u>4,252,455</u>	<u>4,406,074</u>	<u>4,319,197</u>
Revenues over (under)	143,832	(288,566)	286,537	0	-



**Staffing**

	2018 Actual	2019 Actual	2020 Actual	2021 Budget
Full time	18.0	18.0	18.0	18.0
Part time	0.8	0.8	0.8	0.8
<b>TOTAL</b>	<b>18.8</b>	<b>18.8</b>	<b>18.8</b>	<b>18.8</b>

**Budget Highlights**

The Fire and EMS department will replace an SCBA air compressor, continue the fire hose replacement program and purchase a new Chevy Tahoe. An internal loan through the vehicle and equipment fund will finance a new Fire Truck. Finally, phase 1 of the Emergency Response Radios will be funded from the Budget Stabilization Fund.



**Purpose**

This important Civil War mansion was built over several years by General William G. LeDuc, and completed in 1865. Donated to the Minnesota Historical Society in the 1950s, it was used as an antiques shop by the previous owner until the mid-90s when it was acquired by Dakota County Historical Society. In partnership with the City of Hastings, the building was restored to its former glory and now serves as a museum.

**Financial Information**

**LEDUC HISTORIC ESTATE**

	<u>2017 Actual</u>	<u>2018 Actual</u>	<u>2019 ACTUAL</u>	<u>2020 CURRENT BUDGET</u>	<u>2021 ADOPTED BUDGET</u>
<b>OPERATIONS:</b>					
<b>REVENUES</b>					
Integovernmental	-	-	-	-	-
Other Revenue	68,023	164,114	71,920	59,500	59,500
Total Operating Revenues	<u>68,023</u>	<u>164,114</u>	<u>71,920</u>	<u>59,500</u>	<u>59,500</u>
<b>EXPENDITURES</b>					
Personnel Expense	14,722	11,830	13,218	14,736	15,204
Supplies	125	-	-	-	-
Other Services & Charges	54,891	61,087	43,581	60,520	60,520
Capital Outlay	-	178,165	13,010	-	-
Debt	631	631	631	631	631
Total Operating Expenditures	<u>70,368</u>	<u>251,713</u>	<u>70,440</u>	<u>75,887</u>	<u>76,355</u>
Revenues over (under)	(2,345)	(87,599)	1,480	(16,387)	(16,855)

**Staffing**

	<u>2018 Actual</u>	<u>2019 Actual</u>	<u>2020 Actual</u>	<u>2021 Budget</u>
Full time	.15	.15	.15	.15
Part time	0	0	0	0
TOTAL	<u>0.15</u>	<u>0.15</u>	<u>0.15</u>	<u>0.15</u>

**Budget Highlights**

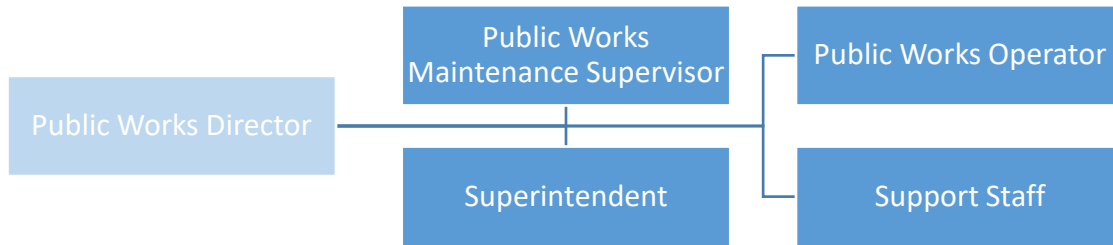
No significant changes to this budget for 2021.



# ***ENTERPRISE FUNDS***



## Public Works – Water



### Purpose

The City maintains more than 90 miles of watermain, six wells, three water towers, one water treatment plant, 1,300 fire hydrants, and approximately 7,800 utility service accounts. The number one priority is to provide safe drinking water to our water system customers.

### Financial Information

#### Water

	<b>2017 Actual</b>	<b>2018 Actual</b>	<b>2019 Actual</b>	<b>2020 CURRENT BUDGET</b>	<b>2021 ADOPTED BUDGET</b>
<b>REVENUES</b>					
Other Revenue	123,428	309,108	354,543	129,000	313,750
Enterprise Revenue	1,765,507	2,006,105	2,013,244	2,221,681	2,283,358
<b>Total</b>	<b>1,888,936</b>	<b>2,315,213</b>	<b>2,367,787</b>	<b>2,350,681</b>	<b>2,597,108</b>
Minus Contributed Capital	-	-	-	-	-
<b>EXPENDITURES</b>					
Personnel	532,683	490,769	591,344	607,955	606,375
Supplies	87,026	93,931	99,072	152,450	145,950
Other Services and Charges	383,878	466,875	618,013	631,266	591,006
Miscellaneous	552	1,049	693	1,250	1,250
<b>Total</b>	<b>1,004,139</b>	<b>1,052,624</b>	<b>1,309,122</b>	<b>1,392,921</b>	<b>1,344,581</b>
<b>Net Income / (Loss)</b>	<b>884,797</b>	<b>1,262,588</b>	<b>1,058,665</b>	<b>957,760</b>	<b>1,252,527</b>
<b>NON OPERATING EXPENSE</b>					
Depreciation	826,542	841,409	843,433	-	-
Capital Outlay	-	96,091	(34,834)	517,000	605,000
Debt Service	50,939	63,578	82,658	411,843	188,442
<b>Total</b>	<b>877,480</b>	<b>1,001,078</b>	<b>891,257</b>	<b>928,843</b>	<b>793,442</b>
<b>OTHER FINANCING SOURCES (USES)</b>					
Transfers Out	(29,805)	(33,805)	(33,805)	(33,806)	(33,806)
<b>CHANGE IN NET ASSETS</b>	<b>(22,489)</b>	<b>227,706</b>	<b>133,603</b>	<b>(4,889)</b>	<b>425,279</b>



## Public Works – Water

### **Staffing (FTE's)**

	<b>2018 Actual</b>	<b>2019 Actual</b>	<b>2020 Actual</b>	<b>2021 Budget</b>
<b>Full time</b>	4.9	4.9	4.9	4.9
<b>Part time</b>	0.3	0.3	0.3	0.3
<b>TOTAL</b>	<b>5.2</b>	<b>5.2</b>	<b>5.2</b>	<b>5.2</b>

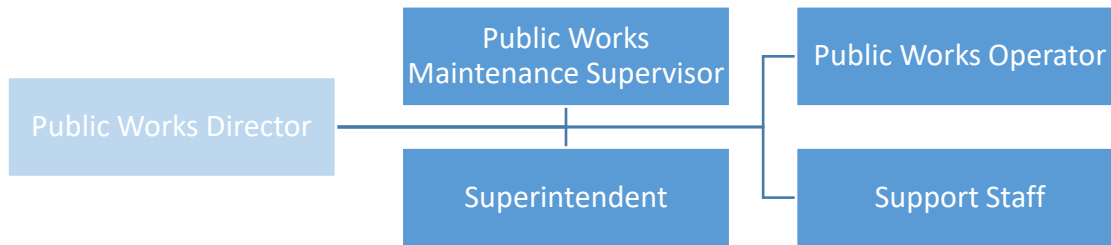
### **Budget Highlights**

The 2021 budget includes continuation of the meter replacement program. In addition to continuing progress on new infrastructure during the 2021 street project, a new variable frequency drive will be purchased.





## Public Works – Wastewater



### Purpose

The City maintains more than 80 miles of sanitary sewer lines, eight sanitary sewer lift stations, and approximately 7,800 utility services accounts. The Metropolitan Council operates the wastewater treatment plant and charges the City.

### Financial Information

#### Wastewater

	<b>2017 Actual</b>	<b>2018 Actual</b>	<b>2019 ACTUAL</b>	<b>2020 CURRENT BUDGET</b>	<b>2021 ADOPTED BUDGET</b>
<b>REVENUES</b>					
Other Revenue	699,221	138,964	108,496	54,000	54,000
Enterprise Revenue	1,941,975	2,369,434	2,568,569	2,445,241	2,792,542
<b>Total</b>	<b>2,641,196</b>	<b>2,508,398</b>	<b>2,677,065</b>	<b>2,499,241</b>	<b>2,846,542</b>
Minus Contributed Capital	660,859				
<b>EXPENSES</b>					
Personnel	382,735	357,542	457,486	416,329	417,925
Supplies	4,074	3,121	5,018	6,300	6,450
Other Services and Charges	1,411,446	1,366,542	1,403,553	1,542,459	1,541,009
Miscellaneous	22	5195	0	100	100
<b>Total</b>	<b>1,798,278</b>	<b>1,732,400</b>	<b>1,866,057</b>	<b>1,965,188</b>	<b>1,965,484</b>
<b>Net Income / (Loss)</b>	<b>182,059</b>	<b>775,999</b>	<b>811,008</b>	<b>534,053</b>	<b>881,058</b>
<b>NON OPERATING EXPENSE</b>					
Depreciation	415,297	417,167	424,057	0	0
Capital Outlay	0	-	-	170,000	425,000
Debt Service	0	10,654	17,585	56,500	68,358
<b>Total</b>	<b>415,297</b>	<b>427,821</b>	<b>441,642</b>	<b>226,500</b>	<b>493,358</b>
<b>OTHER FINANCING SOURCES (USES)</b>					
Transfers Out	(32,429)	(32,429)	(32,429)	(32,429)	(32,429)
<b>CHANGE IN NET ASSETS</b>	<b>(265,667)</b>	<b>315,749</b>	<b>336,937</b>	<b>275,124</b>	<b>355,271</b>



## Public Works – Wastewater

### Staffing (FTE's)

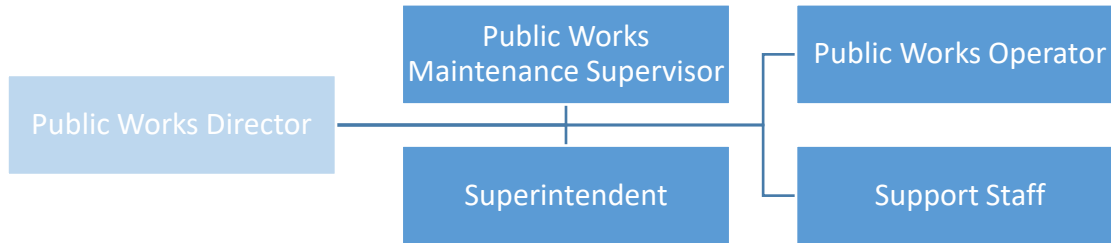
	2018 Actual	2019 Actual	2020 Actual	2021 Budget
Full time	3.5	3.5	3.5	3.5
Part time	0.3	0.4	0.4	0.4
<b>TOTAL</b>	<b>3.8</b>	<b>3.9</b>	<b>3.9</b>	<b>3.9</b>

### Budget Highlights

The 2021 budget includes funding for lift station pumps, as well as continued execution of the sewer lining program. Several sewer lines will also be replaced with the 2021 capital street construction.



## Public Works – Storm Water



### Purpose

Storm water staff improve the management of storm water to benefit the quality of water. Unmanaged storm water can have devastating consequences on the quality of lakes, streams and rivers we enjoy. Storm water often contains oil, chemicals, excess phosphorous, toxic metals, litter and disease-causing organisms. In addition, storm water frequently overwhelms streams and rivers, scours streambanks and river bottoms and hurts or eliminates fish and other aquatic organisms.

### Financial Information

#### Stormwater

	2017 Actual	2018 Actual	2019 ACTUAL	2020 CURRENT BUDGET	2021 ADOPTED BUDGET
<b>REVENUES</b>					
Other Revenue	2,714	-443	20,327	3,000	3,000
Enterprise Revenue	507,721	639,392	711,766	707,919	767,162
<b>Total</b>	<b>510,435</b>	<b>638,949</b>	<b>732,093</b>	<b>710,919</b>	<b>770,162</b>
<b>EXPENSES</b>					
Personnel	360,536	338,263	421,666	379,218	384,435
Supplies	3,501	2,224	4,118	3,000	3,000
Other Services and Charges	25,421	70,635	72,037	71,520	90,870
Miscellaneous	13,668	13,668	32,809	1,000	10,200
<b>Total</b>	<b>403,125</b>	<b>424,790</b>	<b>530,630</b>	<b>454,738</b>	<b>488,505</b>
<b>Net Income / (Loss)</b>	<b>107,310</b>	<b>214,159</b>	<b>201,463</b>	<b>256,181</b>	<b>281,657</b>
<b>NON OPERATING EXPENSE</b>					
Capital Outlay	0	0	0	53,400	0
Debt Service	58	0	0	0	0
<b>Total</b>	<b>12,761</b>	<b>12,703</b>	<b>31,815</b>	<b>53,400</b>	<b>-</b>
<b>OTHER FINANCING SOURCES (USES)</b>					
Transfers Out	(7,526)	(7,526)	(7,526)	(7,526)	(7,526)
<b>CHANGE IN NET ASSETS</b>	<b>87,023</b>	<b>193,930</b>	<b>162,122</b>	<b>195,255</b>	<b>274,131</b>

### Staffing (FTE's)

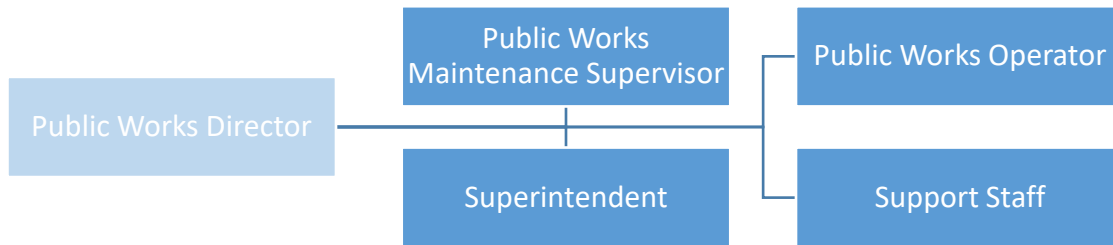
	2018 Actual	2019 Actual	2020 Actual	2021 Budget
<b>Full time</b>	<b>3.3</b>	<b>3.3</b>	<b>3.3</b>	<b>3.3</b>
<b>Part time</b>	<b>0.2</b>	<b>0.2</b>	<b>0.2</b>	<b>0.2</b>
<b>TOTAL</b>	<b>3.5</b>	<b>3.5</b>	<b>3.5</b>	<b>3.5</b>

### Budget Highlights

The Stormwater Fund is funded for an extensive embankment restoration and rip rap project in 2021.



## Public Works – Hydro



### Purpose

The hydroelectric power plant converts the potential energy in water pooled at a higher elevation into electricity by passing the water through a turbine and discharging it at a lower elevation. The water moving downhill turns the turbine to generate electricity. Hydro staff ensure the power plant continues to operate effectively.

### Financial Information

#### Hydro Plant

	<b>2017 Actual</b>	<b>2018 Actual</b>	<b>2019 ACTUAL</b>	<b>2020 CURRENT BUDGET</b>	<b>2021 ADOPTED BUDGET</b>
<b>REVENUES</b>					
Other Revenue	9,474	154,964	61,754	11,000	1,000
Enterprise Revenue	777,594	693,303	662,147	800,000	700,000
<b>Total</b>	<b>787,068</b>	<b>848,267</b>	<b>723,901</b>	<b>811,000</b>	<b>701,000</b>
<b>EXPENSES</b>					
Personnel	60,551	40,314	58,166	60,807	60,386
Supplies	805	150	0	1,300	1,300
Other Services and Charges	606,750	406,692	352,842	315,058	315,058
Miscellaneous	170,074	173,165	167,607	84,500	56,500
<b>Total</b>	<b>838,180</b>	<b>620,320</b>	<b>578,615</b>	<b>461,665</b>	<b>433,244</b>
<b>Net Income / (Loss)</b>	<b>-51,112</b>	<b>227,947</b>	<b>145,286</b>	<b>349,335</b>	<b>267,756</b>
<b>NON OPERATING EXPENSE</b>					
Depreciation	170,074	173,165	167,607	0	0
<b>Total</b>	<b>170,074</b>	<b>173,165</b>	<b>167,607</b>	<b>0</b>	<b>0</b>
<b>OTHER FINANCING SOURCES (USES)</b>					
Transfers Out	(458,409)	(365,598)	(246,618)	(275,618)	(246,618)
<b>CHANGE IN NET ASSETS</b>	<b>(679,595)</b>	<b>(310,816)</b>	<b>(268,939)</b>	<b>73,717</b>	<b>21,138</b>

### Staffing (FTE's)

	<b>2018 Actual</b>	<b>2019 Actual</b>	<b>2020 Actual</b>	<b>2021 Budget</b>
<b>Full time</b>	4.0	4.0	4.0	4.0
<b>Part time</b>	2.3	2.3	2.3	2.3
<b>TOTAL</b>	<b>6.3</b>	<b>6.3</b>	<b>6.3</b>	<b>6.3</b>

### Budget Highlights

For 2021 we lowered the profit sharing to the general fund and the revenue expectations for the plant. Phase II of an upgrade to the control panel is budgeted in 2021.



# ***INTERNAL SERVICE FUNDS***



**Purpose**

The retiree health internal service fund is used to pay for the health insurance for our pre-1993 employees. Employees hired prior to the year 1993 are eligible for Health insurance for 10 years after retirement, or until they turn 65. The City pays the full cost of the Health insurance. This fund pays for the Health Insurance premiums.

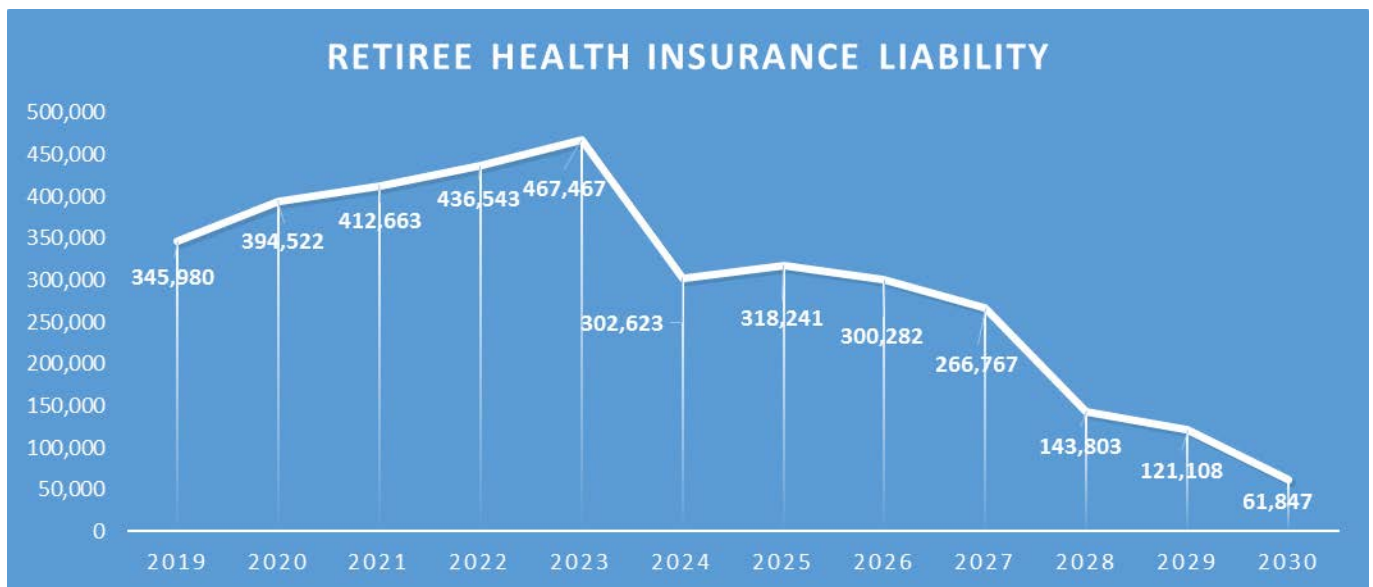
**Financial Information**

**RETIREE HEALTH**

	<b>2017 Actual</b>	<b>2018 Actual</b>	<b>2019 ACTUAL</b>	<b>2020 CURRENT BUDGET</b>	<b>2021 ADOPTED BUDGET</b>
<b>REVENUES</b>					
Other Revenue	8,692	8,292	12,684	1,000	8,800
Transfer In	225,000	225,000	325,000	325,000	350,000
<b>Total</b>	<b>233,692</b>	<b>233,292</b>	<b>337,684</b>	<b>326,000</b>	<b>358,800</b>
<b>EXPENDITURES</b>					
Employer Paid Health	6,198	196,111	19,714	318,975	351,000
<b>Total</b>	<b>6,198</b>	<b>196,111</b>	<b>19,714</b>	<b>318,975</b>	<b>351,000</b>
 Revenues over (under)	 227,494	 37,181	 317,970	 7,025	 7,800

**Budget Highlights**

We maintain estimates based on retirement eligibility of the Retiree Health insurance expense. Our Insurance costs are estimated to continue to increase until a peak in 2023. After 2023, the number of eligible employees begins to decrease, which in turn will reduce the City's liability.





## COMPENSATED ABSENCES

### Purpose

When an employee retires or leaves employment with the City, they are eligible for payouts of vacation hours and half of their sick hours after 10 years. This can be several thousand dollars for long-term employees. This fund pays for the vacation and sick hours paid to employees leaving City service.

### Financial Information

#### COMPENSATED ABSENCES

	<b>2017 Actual</b>	<b>2018 Actual</b>	<b>2019 ACTUAL</b>	<b>2020 CURRENT BUDGET</b>	<b>2021 ADOPTED BUDGET</b>
<b>REVENUES</b>					
Other Revenue	5,811	8,356	19,812	9,000	9,000
Transfer In	50,000	50,000	50,000	75,000	100,000
Total	<u>55,811</u>	<u>58,356</u>	<u>69,812</u>	<u>84,000</u>	<u>109,000</u>
<b>EXPENDITURES</b>					
PERSONNEL EXPENSE	230,242	146,660	259,617	217,872	247,872
Total	<u>230,242</u>	<u>146,660</u>	<u>259,617</u>	<u>217,872</u>	<u>247,872</u>
Revenues over (under)	(174,431)	(88,304)	(189,805)	(133,872)	(138,872)

### Budget Highlights

We try to estimate expense during the budget cycle based on employees eligible for retirement, plus an allowance for employees leaving for other employment. It is difficult to gauge how much money will be needed each year, as it is impossible to predict who is leaving within the next year. We strive to maintain a healthy cash balance in the Compensated Absences fund so we are able to pay out large sick and vacation balances without using fund balance from our main general and utility funds.



## Vehicle and Equipment Fund

### Purpose

The vehicle and equipment fund was created in 2017. The purpose of the fund is to designate funds for vehicle and equipment replacement throughout the City. This fund is for levy-driven City operations and does not include purchases for our Utility or Hydro items. The fund is intended to create a source of revenue for vehicles and equipment, so the City does not have to take out equipment certificates for these purchases.

### Financial Information

#### VEHICLE & EQUIPMENT FUND

	<b>2017 Actual</b>	<b>2018 Actual</b>	<b>2019 ACTUAL</b>	<b>2020 CURRENT BUDGET</b>	<b>2021 ADOPTED BUDGET</b>
<b>REVENUES</b>					
Other Revenue	130,997	145,278	343,470	442,804	442,804
Transfer In	-	60,000	60,000	-	700,000
<b>Total</b>	<b>130,997</b>	<b>205,278</b>	<b>403,470</b>	<b>442,804</b>	<b>1,142,804</b>
<b>EXPENDITURES</b>					
<b>CAPITAL OUTLAY</b>	-	-	140,103	387,600	1,142,804
<b>Total</b>	<b>-</b>	<b>-</b>	<b>140,103</b>	<b>387,600</b>	<b>1,142,804</b>
Revenues over (under)	130,997	205,278	263,367	55,204	-

### Budget Highlights

2021 equipment purchases from this fund include – 2 police squads, 1 new Fire Truck, a replacement of an SCBA air compressor for Fire, as well as a new fire hose.





## INSURANCE FUND

### Purpose

The insurance fund was created in 2019. This is an internal service fund that will collect revenue from every area of the City. All Liability and work comp insurance will be paid from this fund, as well as deductibles from insurance claims. The fund should accrue a positive fund balance over the next several years, to allow the City flexibility with its insurance deductibles, and also could be used in case of a settlement over insured amounts.

### Financial Information

#### INSURANCE FUND

	<b>2017 Actual</b>	<b>2018 ACTUAL</b>	<b>2019 ACTUAL</b>	<b>2020 CURRENT BUDGET</b>	<b>2021 REQUESTED BUDGET</b>
<b>REVENUES</b>					
Other Revenue	-	-	892,883	754,005	754,005
Transfer In	-	-	-	-	98,253
<b>Total</b>	<b>-</b>	<b>-</b>	<b>892,883</b>	<b>754,005</b>	<b>852,258</b>
<b>EXPENDITURES</b>					
Other Services & Charges	-	1,244	644,469	702,625	833,320
Miscellaneous	-	-	424	-	-
<b>Total</b>	<b>-</b>	<b>1,244</b>	<b>644,893</b>	<b>702,625</b>	<b>833,320</b>
Revenues over (under)	-	(1,244)	247,990	51,380	18,938

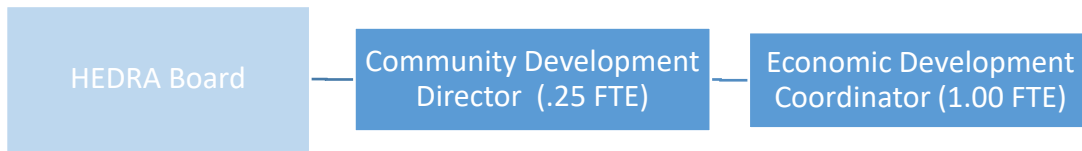
### Budget Highlights

We have conservatively budgeted revenue and expense in this fund for 2021 as we work toward building an insurance reserve.



# ***COMPONENT UNIT***

# Hastings Economic Development and Redevelopment Authority (HEDRA)



## Purpose

The Hastings Economic Development and Redevelopment Authority (HEDRA) guides the development and implementation of the City's economic and redevelopment strategies. The seven member board is appointed by the City Council and consists of five citizen members.

## Financial Information

### HEDRA

	<u>2017 Actual</u>	<u>2018 Actual</u>	<u>2019 ACTUAL</u>	<u>2020 CURRENT BUDGET</u>	<u>2021 ADOPTED BUDGET</u>
Revenues					
Taxes	990	-	-	372,196	391,974
Tax Increment	-	-	-	-	-
Other Revenue	352,574	34,000	55,785	74,300	74,300
Transfers In	-	-	-	-	-
Total	<u>353,564</u>	<u>34,000</u>	<u>55,785</u>	<u>446,496</u>	<u>466,274</u>
Expenses					
Personnel Expense	204,050	211,465	196,406	228,426	239,753
Supplies	415	600	-	1,200	2,200
Other Services & Charges	123,583	137,150	96,196	148,679	138,679
Miscellaneous	1,082	2,180	540	178,000	178,000
Capital Outlay	-	-	-	100,000	100,000
Other Financing Uses	12,126	12,126	12,126	18,015	18,015
Transfers Out	-	-	-	-	-
Total	<u>341,256</u>	<u>363,521</u>	<u>305,268</u>	<u>674,320</u>	<u>676,647</u>
Revenues over (under)	12,308	(329,521)	(249,483)	(227,824)	(210,373)

## Staffing (FTE's)

	<u>2018 Actual</u>	<u>2019 Actual</u>	<u>2020 Actual</u>	<u>2021 Budget</u>
Full time	1.25	1.25	1.25	1.25
Part time	0.00	0.00	0.00	0.00
TOTAL	<u>1.25</u>	<u>1.25</u>	<u>1.25</u>	<u>1.25</u>

## Budget Highlights

HEDRA is continuing to use its loan program to help local business grow. HEDRA is also working on redevelopment opportunities both for commercial and residential housing through a variety of programs.



# ***DEBT SERVICE***



Debt Service Funds are established to account for the City's repayment of bonds issued to finance equipment, infrastructure or facilities.

## EQUIPMENT CERTIFICATES

The City issues Equipment Certificates for the purpose of acquiring a variety of capital equipment. The term of the equipment certificates is typically five years. Equipment certificates are typically used when a piece of equipment would require a large use of cash reserves to purchase. In 2017, the City created the vehicle and equipment fund to provide funding for these types of purchases without issuing debt.

## G.O. IMPROVEMENT

Improvement bonds are issued to pay for the cost of infrastructure improvements over the useful life of the asset. The repayment is through property taxes and special assessment revenue. This debt is typically issued for a 10-year life.

## REVENUE

Revenue bonds are issued to pay for utility infrastructure. The debt is repaid through utility system user fees.

## REFUNDING

Refunding bonds are issued when the anticipated interest rate on the refunding sale is less than the rate on the bonds previously issued. The interest rate savings must be greater than the cost of refunding.

## CITY CHARTER

City Charter bonds can be issued for any legal purpose. The debt is repaid through property taxes.

## TAX INCREMENT

The City established a specific district within the community for redevelopment. The property taxes generated from the redevelopment within this district are dedicated to repay debt.



Bond	Issue Amount	Projected Balance 1/1/2021	Principal 2021	Interest 2021	Projected Balance 12/31/2021	Last Date
Certificates 2013 Fire	1,410,000	370,000	90,000	7,348	280,000	2/1/24
Certificates 2014	205,000	45,000	45,000	450	-	2/1/21
Certificates 2015	295,000	60,000	60,000	600	-	2/1/21
Certificates 2016	295,000	120,000	60,000	1,800	60,000	2/1/22
GO Facility Refunding 2010A	1,715,000	360,000	180,000	8,100	180,000	2/1/22
Water Refunding 2013	2,770,000	1,845,000	250,000	34,400	1,595,000	2/1/27
GO Improvement 2009A	1,750,000	190,000	190,000	3,373	-	2/1/21
GO Improvement 2010B	1,185,000	240,000	120,000	5,370	120,000	2/1/22
GO Improvement 2011A	3,720,000	765,000	380,000	13,708	385,000	2/1/22
GO Improvement 2012	1,700,000	540,000	180,000	9,000	360,000	2/1/23
GO Improvement 2013B	1,265,000	510,000	125,000	10,113	385,000	2/1/24
Charter 2014	650,000	360,000	70,000	7,950	290,000	2/1/25
GO Improvement 2014A	2,345,000	1,310,000	255,000	28,925	1,055,000	2/1/25
GO Improvement 2015A	360,000	220,000	35,000	4,130	185,000	2/1/26
Charter 2015	2,100,000	1,320,000	210,000	24,760	1,110,000	2/1/26
Charter 2016	2,005,000	1,540,000	205,000	28,750	1,335,000	2/1/27
Charter 2018	980,000	900,000	85,000	30,950	815,000	2/1/29
GO Improvement 2016	1,030,000	720,000	95,000	13,450	625,000	2/1/27
GO Tax Increment	2,265,000	1,610,000	175,000	35,000	1,435,000	2/1/29
GO Improvement 2017	1,015,000	830,000	100,000	21,588	730,000	2/1/28
GO Improvement 2018	1,580,000	1,435,000	145,000	49,400	1,290,000	2/1/29
GO Improvement 2019	2,595,000	2,595,000	150,000	126,000	2,445,000	2/1/30
GO Improvement 2020	2,045,000	2,045,000	-	58,625	2,045,000	2/1/31
Utility Rev Bonds 2018	1,260,000	1,150,000	110,000	39,550	1,040,000	2/1/29
Utility Rev Bonds 2019	675,000	675,000	40,000	32,750	635,000	2/1/30
Utility Rev Bonds 2020	1,135,000	1,135,000	-	32,500	1,135,000	2/1/31
	38,350,000	22,890,000	3,355,000	628,588	19,535,000	

### Summary Debt Funds 2021

#### REVENUE

Property Taxes	\$2,394,681
Special Assessments	509,368
Debt Redemption Balance (funds on hand)	1,091,789

**TOTAL REVENUE** \$3,995,838

#### EXPENDITURES

Principal	3,355,000
Interest	628,588
Fiscal Agent	12,250

**TOTAL EXPENDITURES** \$3,995,838



## 2021 Interfund Transfers

The following table summarizes transfers between funds. These transfers are required to provide accurate costing between types of funds. Examples of transfers are:

- Capital projects – Infrastructure transfers are based on estimated project scope and the Enterprise funds pay the utility’s share of a street reconstruction project’s cost
- Budget stabilization – Operations contribute to budget stabilization on an annual basis to save up for expenses that have a one-time impact on the budget
- Administrative overhead – The cost to provide internal services such as human resources, accounts payable, finance and information technology, is allocated to all departments that benefit
- Cost allocation – When the cost for a project or service is accounted for in one location to aggregate the costs, but the project or service benefits other funds, an interfund transfer may be done
- Hydro - City owned water-driven electricity generation facility contributes to the City operations

<b>Fund</b>	<b>Name</b>	<b>Transfers In</b>	<b>Transfers Out</b>	<b>NET</b>
<b>101</b>	General	462,578	629,353	(166,775)
<b>200</b>	Parks	-	28,569	(28,569)
<b>201</b>	HFAC	-	8,302	(8,302)
<b>205</b>	Cable	-	381	(381)
<b>210</b>	Historic	-	517	(517)
<b>213</b>	Fire and Ambulance	-	76,562	(76,562)
<b>220</b>	LeDuc	-	631	(631)
<b>300</b>	Debt	-	-	-
<b>401</b>	Parks Capital	-	-	-
<b>403</b>	Budget Stabilization	-	-	-
<b>500</b>	Debt	-	700,000	(700,000)
<b>600</b>	Water	-	33,806	(33,806)
<b>601</b>	Wastewater	-	32,429	(32,429)
<b>603</b>	Storm Water	-	7,526	(7,526)
<b>615</b>	Ice Arena	-	9,222	(9,222)
<b>620</b>	Hydro	-	246,618	(246,618)
<b>701</b>	Retiree Health	350,000	-	350,000
<b>702</b>	Comp Absences	100,000	-	100,000
<b>703</b>	Vehicle & Equipment	781,100	-	781,100
<b>705</b>	Insurance	98,253	-	98,253
	<b>Total City</b>	<b>1,791,931</b>	<b>1,773,916</b>	<b>18,015</b>
<b>407</b>	HEDRA	-	18,015	(18,015)
	<b>Total All</b>	<b>1,791,931</b>	<b>1,791,931</b>	<b>-</b>



## STAFFING DETAIL

Position Title	Actual 2017	Actual 2018	Actual 2019	Actual 2020	Budget 2021
<b>GENERAL</b>					
<b><u>Administration</u></b>					
City Administrator	1.00	1.00	1.00	1.00	1.00
Total	1.00	1.00	1.00	1.00	1.00
<b><u>City Clerk</u></b>					
Admin Services Director/City Clerk	1.00	1.00	1.00	1.00	1.00
Community Relations Coordinator	0.60	1.00	1.00	1.00	1.00
Deputy Clerk	1.50	1.50	1.00	1.00	1.00
Human Resource Coordinator	-	-	1.00	1.00	1.00
Total	3.10	3.50	4.00	4.00	4.00
<b><u>Finance</u></b>					
Finance Director	-	-	-	-	-
Assistant Finance Director	-	-	-	-	-
Finance Manager	1.00	1.00	1.00	1.00	1.00
Senior Accountant	1.00	1.00	1.00	1.00	1.00
Accountant II	1.80	1.80	1.80	1.80	1.80
Accountant I	1.00	1.00	1.00	1.00	1.00
Receptionist	0.80	.80	0.80	0.80	0.80
Administrative Assistant	0.80	.80	0.80	0.80	0.80
Total	6.40	6.40	6.40	6.40	6.40
<b><u>Facility Management</u></b>					
Facilities Management	1.00	1.00	1.00	1.00	1.00
Buildings Services Worker	1.00	1.00	1.00	1.00	1.00
Total	2.00	2.00	2.00	2.00	2.00
<b><u>Community Development-Economic Development</u></b>					
Community Development Director	1.00	1.00	1.00	1.00	1.00
Economic Development Coordinator	1.00	1.00	1.00	1.00	1.00
City Planner	1.00	1.00	1.00	1.00	1.00
Total	3.00	3.00	3.00	3.00	3.00
<b><u>Information Technology</u></b>					
IT Manager	1.00	1.00	1.00	1.00	1.00
IT Lead Support	1.00	1.00	1.00	1.00	1.00
IT Help Desk	1.00	1.00	1.00	1.00	1.00
Total	3.00	3.00	3.00	3.00	3.00
<b><u>Police</u></b>					
Police Chief	1.00	1.00	1.00	1.00	1.00
Lieutenant	2.00	0.00	0.00	0.00	0.00
Deputy Chief	0.00	1.00	1.00	1.00	1.00
Operations Commander	0.00	1.00	1.00	1.00	1.00
Sergeants	6.00	6.00	6.00	6.00	6.00
Investigator/Officer	2.50	2.50	2.50	2.50	2.50
Police Officer	14.00	14.00	14.00	15.00	15.00
School Liaison Officer	1.00	1.00	1.00	1.00	1.00
K-9 Officer	1.00	1.00	1.00	1.00	1.00
Police Receptionist	1.00	1.00	1.00	1.00	1.00





## STAFFING DETAIL

<b>Position Title</b>	<b>Actual 2017</b>	<b>Actual 2018</b>	<b>Actual 2019</b>	<b>Actual 2020</b>	<b>Budget 2021</b>
Police Office Manager	1.00	1.00	1.00	1.00	1.00
Property Room Technician	0.50	0.50	0.50	0.50	0.50
Police Office Secretary	4.00	4.00	4.00	4.00	4.00
<b>Total</b>	<b>34.00</b>	<b>34.00</b>	<b>34.00</b>	<b>35.00</b>	<b>35.00</b>
<b><u>Building Safety - Inspections</u></b>					
Building Official	1.00	1.00	1.00	1.00	1.00
Building Inspectors	1.90	1.90	2.00	2.00	2.00
Building Permit Technician	1.00	1.00	1.00	1.00	1.00
<b>Total</b>	<b>3.90</b>	<b>3.90</b>	<b>4.00</b>	<b>4.00</b>	<b>4.00</b>
<b><u>Building Safety - Code Enforcement</u></b>					
Code Enforcement Inspector	1.00	1.00	1.00	1.00	1.00
<b>Total</b>	<b>1.00</b>	<b>1.00</b>	<b>1.00</b>	<b>1.00</b>	<b>1.00</b>
<b><u>Engineering</u></b>					
Public Works Director	1.00	1.00	1.00	1.00	1.00
Engineer	0.00	0.00	0.00	0.00	0.00
Assistant Engineer	1.00	1.00	1.00	1.00	1.00
Engineering Supervisor	1.00	1.00	1.00	1.00	1.00
Staff Engineer	0.00	1.00	1.00	1.00	1.00
Engineering Aide II	1.00	1.00	1.00	1.00	1.00
Administrative Assistant	0.90	0.90	0.90	0.90	0.90
<b>Total</b>	<b>4.90</b>	<b>5.90</b>	<b>5.90</b>	<b>5.90</b>	<b>5.90</b>
<b><u>Public Works</u></b>					
Public Works Superintendent	1.00	1.00	1.00	1.00	1.00
Maintenance Supervisor	1.00	1.00	1.00	1.00	1.00
Electrician	-	-	-	-	-
Heavy Equipment Operator	1.00	1.00	1.00	1.00	1.00
Light Equipment Operator	1.00	1.00	1.00	1.00	1.00
HEO/Mechanic	1.00	1.00	1.00	1.00	1.00
Maintenance Worker II	2.00	2.00	2.00	2.00	2.00
Public Works Senior Operator	1.00	1.00	1.00	1.00	1.00
Public Works Operator	6.00	6.00	6.00	6.00	6.00
Administrative Assistant	0.90	0.90	0.90	0.90	0.90
<b>Total</b>	<b>14.90</b>	<b>14.90</b>	<b>14.90</b>	<b>14.90</b>	<b>14.90</b>
<b>SPECIAL REVENUE FUNDS</b>					
<b><u>Parks &amp; Recreation</u></b>					
Director	1.00	1.00	1.00	1.00	1.00
Sports & Recreation Supervisor	1.00	1.00	1.00	1.00	1.00
P & R Operator Maintenance Supervisor	1.00	1.00	1.00	1.00	1.00
Forester	1.00	1.00	1.00	1.00	1.00
Park keeper	5.00	5.00	5.00	5.00	5.00
Facility Supervisor	1.00	1.00	1.00	1.00	1.00
Facility Manager	1.50	1.50	1.50	1.50	1.50
Recreation Program Specialist	0.75	0.75	1.00	1.00	1.00
<b>Total</b>	<b>12.25</b>	<b>12.25</b>	<b>12.50</b>	<b>12.50</b>	<b>12.50</b>



## STAFFING DETAIL

Position Title	Actual 2017	Actual 2018	Actual 2019	Actual 2020	Budget 2021
<b><u>Aquatic Center</u></b>					
Part time staff	-	-	-	-	-
Total	-	-	-	-	-
<b><u>Fire and Ambulance</u></b>					
Fire & Emergency Medical Services Director	1.00	1.00	1.00	1.00	1.00
Assistant Fire Chief/Fire Marshall	1.00	1.00	1.00	1.00	1.00
Captains	3.00	3.00	3.00	3.00	3.00
Firefighters/Paramedics	12.00	12.00	12.00	12.00	12.00
Fire Inspector	1.00	1.00	1.00	1.00	1.00
Fire Services Manager	0.80	0.80	0.80	0.80	0.80
Administrative Assistant	-	-	-	-	-
Total	18.80	18.80	18.80	18.80	18.80
<b><u>Civic Arena</u></b>					
Facility Manager	1.00	1.00	1.00	1.00	1.00
Assistant Facility Manager	1.00	1.00	1.00	1.00	1.00
Total	2.00	2.00	2.00	2.00	2.00
<b>Total FTE's Regular Employees</b>	<b>110.25</b>	<b>111.65</b>	<b>112.50</b>	<b>113.50</b>	<b>113.50</b>
Change by year		1.40	0.85	1.00	0.00

There were no personnel changes in the 2021 Budget.



# ***CAPITAL IMPROVEMENT PLAN***

City of Hastings, Minnesota

*Capital Improvement Plan*

2021 thru 2025

**PROJECTS BY DEPARTMENT**

Department	Project #	2021	2022	2023	2024	2025	Total
<b>Administration</b>							
Community Survey	ADM-21-001					20,000	20,000
Fire Department Study	ADM-21-002	20,000					20,000
Facility Study	ADM-24-001				20,000		20,000
<b>Administration Total</b>		<b>20,000</b>			<b>20,000</b>	<b>20,000</b>	<b>60,000</b>
<b>Aquatic Center</b>							
Shade Structure	PKS-19-001			35,000			35,000
Pool House Renovations	PKS-20-001	100,000					100,000
Slide Steps Replacement	PKS-POOL-10			27,000			27,000
Mechanical Room Renovations	PKS-POOL-11	50,000					50,000
Parking Lot Maintenance	PKS-POOL-6				37,000		37,000
<b>Aquatic Center Total</b>		<b>150,000</b>		<b>62,000</b>	<b>37,000</b>		<b>249,000</b>
<b>Arena</b>							
West Rink Roof	PKS-20-002			393,000			393,000
Parking Lot Maintenance	PKS-AR-23-01			42,500			42,500
<b>Arena Total</b>				<b>435,500</b>			<b>435,500</b>
<b>Community Development</b>							
Environmental Cleanup	COMM-2019-2	100,000					100,000
Branding Message	COMM-2019-3	10,000					10,000
UBC Lumber Redevelopment Investigation	COMM-2020-1	20,000					20,000
Vermillion Corridor Site Preparation	COMM-2020-2		60,000				60,000
Housing Consultant Services	COMM-2020-3	10,000					10,000
<b>Community Development Total</b>		<b>140,000</b>	<b>60,000</b>				<b>200,000</b>
<b>Facilities</b>							
City Hall Dome	FAC-19-007	2,000,000					2,000,000
Fire Station Men's Shower Floor Replacement	FAC-20-004	10,000					10,000
FD Concrete Apron Replacement	FAC-21-001					10,000	10,000
PW Roof Replacement	FAC-21-002		150,000				150,000
PW LED Lighting	FAC-21-004			25,000			25,000
<b>Facilities Total</b>		<b>2,010,000</b>	<b>150,000</b>	<b>25,000</b>		<b>10,000</b>	<b>2,195,000</b>
<b>Fire &amp; Ambulance</b>							
Officer Development Program	FD-21-005			9,970			9,970
<b>Fire &amp; Ambulance Total</b>				<b>9,970</b>			<b>9,970</b>
<b>Information Technology</b>							
Parks Cell Service	IT-20-003			7,810			7,810

Department	Project #	2021	2022	2023	2024	2025	Total
Parks Conference Room	IT-20-008					4,000	4,000
Emergency Operation Center-PD	IT-21-004			60,250			60,250
<b>Information Technology Total</b>				<b>68,060</b>		<b>4,000</b>	<b>72,060</b>
<b>Parks &amp; Recreation</b>							
Dakota Hills Park Playground	PKS-18-005		150,000				150,000
Trail Surface Repair	PKS-18-010	30,000	30,000				60,000
Tennis Court Crack Repair	PKS-18-011		5,000				5,000
Conzemius Park Playground	PKS-19-002				100,000		100,000
Roadside Park Playground	PKS-20-005					100,000	100,000
Isabel Park Master Plan	PKS-20-009			150,000			150,000
Player Dugouts Vets (8)	PKS-20-012	36,000					36,000
Athletic Field Renovation - Vet's Softball	PKS-20-13	21,800					21,800
Seal and stripe JMF Parking Lot	PKS-21-006					25,000	25,000
Trail Pavement Work	PKS-21-008				200,000		200,000
Athletic Complex Master Plan	PKS-21-009					40,000	40,000
Parks Restoration Work-Partnership	PKS-21-010	12,300					12,300
Trail Reconstruction work	PKS-22-024		100,000				100,000
Player Dugouts Pioneer (4)	PKS-22-025		18,000				18,000
Trail Reconstruction Work	PKS-23-001			100,000			100,000
Player Dugouts Wallin (4), Lions (2)	PKS-23-002			27,000			27,000
Trail reconstruction work	PKS-24-001				100,000		100,000
<b>Parks &amp; Recreation Total</b>		<b>100,100</b>	<b>303,000</b>	<b>277,000</b>	<b>400,000</b>	<b>165,000</b>	<b>1,245,100</b>
<b>Public Works - Engineering</b>							
2021 Neighborhood Infrastructure Improvements	PW-21-001	3,220,591					3,220,591
2021 Mill & Overlay Program	PW-21-008	450,000					450,000
County Road 42 Study	PW-21-020					25,000	25,000
County Road 46 Corridor Study	PW-21-021				115,000		115,000
East 1st Street Flood Protection Study	PW-21-022			50,000			50,000
Highway 316 Cost Share	PW-21-024	962,000					962,000
Pine Street Southbound Lane Modifications	PW-21-026			20,000			20,000
Highway 61 Corridor Study	PW-21-031	150,000					150,000
2022 Infrastructure Improvements	PW-22-017		3,750,000				3,750,000
2022 Mill & Overlay Program	PW-22-018		650,000				650,000
2023 Infrastructure Improvements	PW-23-005			3,000,000			3,000,000
2023 Mill & Overlay Program	PW-23-006			650,000			650,000
2024 Infrastructure Improvements	PW-24-001				2,500,000		2,500,000
2024 Mill & Overlay Program	PW-24-002				650,000		650,000
<b>Public Works - Engineering Total</b>		<b>4,782,591</b>	<b>4,400,000</b>	<b>3,720,000</b>	<b>3,265,000</b>	<b>25,000</b>	<b>16,192,591</b>
<b>Stormwater</b>							
SWPPP Inspections	PW-21-011		21,000	21,000	21,000	21,000	84,000
Raingardens	PW-21-012		50,000	50,000	50,000	50,000	200,000
Embankment Restoration & Rip Rap Replacement	PW-21-028	200,000					200,000
South Oaks Ponding Basin Repairs	PW-21-029			100,000			100,000
Ponding Basin Studies	PW-21-030					25,000	25,000
<b>Stormwater Total</b>		<b>200,000</b>	<b>71,000</b>	<b>171,000</b>	<b>71,000</b>	<b>96,000</b>	<b>609,000</b>
<b>Streets</b>							
Decorative Concrete & Paver Sealing	PW-21-027		35,000				35,000
<b>Streets Total</b>			<b>35,000</b>				<b>35,000</b>

<b>Department</b>	<b>Project #</b>	<b>2021</b>	<b>2022</b>	<b>2023</b>	<b>2024</b>	<b>2025</b>	<b>Total</b>
<b>Wastewater</b>							
Lift Station Pumps	<i>PW-21-010</i>	22,000	4,000	8,000	8,000	8,000	<i>50,000</i>
Highway 316 Utility Adjustments	<i>PW-21-025</i>	65,000					<i>65,000</i>
Sewer Lining Program	<i>PW-23-010</i>	332,000		300,000		300,000	<i>932,000</i>
	<b>Wastewater Total</b>	<b>419,000</b>	<b>4,000</b>	<b>308,000</b>	<b>8,000</b>	<b>308,000</b>	<b><i>1,047,000</i></b>
<b>Water</b>							
Water Tower Painting	<i>PW-21-007</i>		750,000				<i>750,000</i>
Water Tower Painting	<i>PW-22-013</i>					750,000	<i>750,000</i>
Rehabilitate Well	<i>WTR-2018-4</i>		85,000		85,000		<i>170,000</i>
Variable Frequency Drive	<i>WTR-2018-8</i>	10,000					<i>10,000</i>
Highway 316 Utility Adjustments	<i>WTR-21-2</i>	38,000					<i>38,000</i>
	<b>Water Total</b>	<b>48,000</b>	<b>835,000</b>		<b>85,000</b>	<b>750,000</b>	<b><i>1,718,000</i></b>
	<b>GRAND TOTAL</b>	<b>7,869,691</b>	<b>5,858,000</b>	<b>5,076,530</b>	<b>3,886,000</b>	<b>1,378,000</b>	<b><i>24,068,221</i></b>



# ***CAPITAL EQUIPMENT PLAN***

City of Hastings, Minnesota

*Capital Equipment Plan*

2021 thru 2025

**PROJECTS BY DEPARTMENT**

Department	Project #	2021	2022	2023	2024	2025	Total
<b>Aquatic Center</b>							
Play Feature	PKS-POOL - 1					20,000	20,000
Concessions Air Conditioning	PKS-POOL-12			5,000			5,000
Deck Furniture Replacement	PKS-POOL-13				10,000		10,000
<b>Aquatic Center Total</b>				<b>5,000</b>	<b>10,000</b>	<b>20,000</b>	<b>35,000</b>
<b>Arena</b>							
Ice Resurfacers Zamboni	PKS-18-003	120,000					120,000
Sound System	PKS-18-004				39,700		39,700
Locker Room Furnace	PKS-21-001			21,000			21,000
Infrared Heat-East Bleachers	PKS-21-020					28,000	28,000
Scoreboard	PKS-21-022					30,000	30,000
Zamboni	PKS-22-001				130,000		130,000
East Rink Bleachers	PKS-22-002					90,000	90,000
Refrigerant System Conversion	PKS-22-003			1,500,000			1,500,000
<b>Arena Total</b>		<b>120,000</b>		<b>1,521,000</b>	<b>169,700</b>	<b>148,000</b>	<b>1,958,700</b>
<b>Facilities</b>							
Boilers - City Hall	FAC-001			225,000			225,000
HVAC/Energy Management System Upgrades -City Hall	FAC-18-003			200,000			200,000
Fire Department Space Heaters	FAC-19-002					15,000	15,000
Fire Panel Replacement	FAC-19-011					20,000	20,000
City Hall Elevator Upgrade	FAC-19-012		50,000				50,000
Police Station Boiler Upgrade	FAC-20-001				150,000		150,000
PD Elevator Upgrade	FAC-21-003		50,000				50,000
PD Fire/Security Panel	FAC-21-005				20,000		20,000
City Hall Fire/Security Panel	FAC-21-006		20,000				20,000
City Hall Dome	FAC-21-007	2,000,000					2,000,000
<b>Facilities Total</b>		<b>2,000,000</b>	<b>120,000</b>	<b>425,000</b>	<b>170,000</b>	<b>35,000</b>	<b>2,750,000</b>
<b>Finance</b>							
Upgrade Accounting System	FIN-001	30,000	400,000				430,000
<b>Finance Total</b>		<b>30,000</b>	<b>400,000</b>				<b>430,000</b>
<b>Fire &amp; Ambulance</b>							
Engine 1	FD-18-003	700,000					700,000
Thermal Imaging Cameras (4)	FD-19-003			30,000			30,000
1.75" Fire Hose	FD-19-004	5,000					5,000
UTV/Trailer	FD-19-009		16,200				16,200
ERF Radio's	FD-19-011	197,462	116,985				314,447
1997 SCBA Air Compressor	FD-20-002	35,000					35,000
New Ambulance-#4	FD-21-001					285,000	285,000
Brush Truck 1	FD-21-002				50,000		50,000



Department	Project #	2021	2022	2023	2024	2025	Total
Target Solutions-Check In System	FD-21-003				2,782		2,782
SCBA & Equipment Decontamination Washer	FD-21-006		25,432				25,432
2004 Chevy Tahoe	FD-21-007				51,600		51,600
Ambulance - new	FD-22-001		285,000				285,000
2 1/2" Hose Replacement	FD-22-002		20,000	10,000	10,000		40,000
Engine 3	FD-23-001			600,000			600,000
Brush Truck 2 (Plow)	FD-23-003			65,000			65,000
Cardiac Monitors (5 units)	FD-24-001				120,000		120,000
Rescue 1	FD-24-002				325,000		325,000
Ambulance 3 - New	FD-24-003				285,000		285,000
LDH Hose Replacement	FD-25-001					25,000	25,000
Engine 2	FD-25-002					600,000	600,000
LUCAS (5 units)	FD-25-003					75,000	75,000
<b>Fire &amp; Ambulance Total</b>		<b>937,462</b>	<b>463,617</b>	<b>705,000</b>	<b>844,382</b>	<b>985,000</b>	<b>3,935,461</b>
<b>Hydro</b>							
Standby Emergency Generator	HYD-20-001		55,000				55,000
Electric Control Systems	HYD-20-002	56,000					56,000
<b>Hydro Total</b>		<b>56,000</b>	<b>55,000</b>				<b>111,000</b>
<b>Information Technology</b>							
Storage System - Primary	IT-20-002	115,000					115,000
Police Tri-Tech Video	IT-20-007			29,200			29,200
Computers	IT-21-001		50,470				50,470
Network Switches	IT-21-002	72,000					72,000
ESRI Software	IT-21-005					2,500	2,500
Fire Station Alerting System	IT-21-006			99,000			99,000
Network Switches-LEIN	IT-21-007	18,000					18,000
<b>Information Technology Total</b>		<b>205,000</b>	<b>50,470</b>	<b>128,200</b>		<b>2,500</b>	<b>386,170</b>
<b>Parks &amp; Recreation</b>							
2004 Chevy 2500 Single Cab Plow Truck	PKS-18-007				30,000		30,000
2011 Hyundai Accent Sedan	PKS-18-008		24,000				24,000
2008 Chevy 2500 Single Cab, Tommy Gate	PKS-19-005		30,000				30,000
2008 Ford F450 Dump Body Plow Truck	PKS-20-006					37,500	37,500
SKID SNOWBLOWER	PKS-20-007				10,000		10,000
2010 Ford F350 Quad Cab Plow Truck	PKS-21-003				30,000		30,000
2011 Toro 5910 16" Mower	PKS-21-004					100,000	100,000
2001 Toro 3200 Workman Utility Cart	PKS-21-005			30,000			30,000
2001 Kromier Painter	PKS-21-007	30,000					30,000
2014 Ford F450 Dump Body Plow Truck	PKS-22-017				50,000		50,000
2015 Ford F250 Quad Cab 2x4 Pickup Truck	PKS-22-018					40,000	40,000
Toro 5910 Mower 16" Mower	PKS-22-020			100,000			100,000
S-300 Bobcat Skidsteer loader	PKS-22-021				60,000		60,000
2012 Kubota L4740 Tractor	PKS-22-023					60,000	60,000
<b>Parks &amp; Recreation Total</b>		<b>30,000</b>	<b>54,000</b>	<b>130,000</b>	<b>180,000</b>	<b>237,500</b>	<b>631,500</b>
<b>Police</b>							
ERF-Radios	POL-19-002	157,104	94,250				251,354
Police 2015 Interceptor S - 1411	POL-20-001	56,800					56,800
Police Interceptor K-9 - 1415	POL-20-002	56,800					56,800
Police 2016 Ford Explorer - 1420	POL-21-002		56,800				56,800
Mobile Video Camera System	POL-21-003			50,124	25,776	25,776	101,676

<b>Department</b>	<b>Project #</b>	<b>2021</b>	<b>2022</b>	<b>2023</b>	<b>2024</b>	<b>2025</b>	<b>Total</b>
Police 2017 Ford Exp - 1419	POL-22-001			56,800			56,800
Police 2016 Ford Exp - 1412	POL-22-002		56,800				56,800
Police 2017 Ford Explorer-1417	POL-22-003			56,800			56,800
Police 2018 Explorer - 1416	POL-23-001				56,800		56,800
Police 2018 Explorer - 1410	POL-23-002				56,800		56,800
<b>Police Total</b>		<b>270,704</b>	<b>207,850</b>	<b>163,724</b>	<b>139,376</b>	<b>25,776</b>	<b>807,430</b>
<b>Public Works - Engineering</b>							
2001 Dodge Dakota Pickup	PW-19-001		30,000				30,000
Asset Management Workflow Software	PW-19-005		45,000				45,000
2002 SUV	PW-20-001		30,000				30,000
2005 Traffic Counters	PW-20-005			15,000			15,000
GPS Data Collection Equipment	PW-21-023				8,500		8,500
2008 Plotter	PW-22-001		20,000				20,000
2008 Large Format Scanner	PW-22-008		10,000				10,000
<b>Public Works - Engineering Total</b>			<b>135,000</b>	<b>15,000</b>	<b>8,500</b>		<b>158,500</b>
<b>Stormwater</b>							
1995 John Deere 6400 Tractor w/Mower Attachment	PW-20-006				30,000		30,000
Air-Regenerative Street Sweeper	PW-22-003			225,000			225,000
<b>Stormwater Total</b>				<b>225,000</b>	<b>30,000</b>		<b>255,000</b>
<b>Streets</b>							
1999 Brush Bandit Woodchipper	PW-18-009		30,000				30,000
2002 Roller Ingersoll Rand w/trailer	PW-19-007				35,000		35,000
1992 Air Compressor	PW-19-008				20,000		20,000
2005 Dump Truck	PW-19-009				210,000		210,000
Pressure Washer	PW-19-012					6,000	6,000
2003 Pickup Truck Unit 115 - Dodge 1500	PW-20-009		30,000				30,000
1997 Pickup Truck Unit 111 - Ford F250	PW-20-010		30,000				30,000
2007 Dump Truck	PW-21-003			210,000			210,000
1991 Towmaster Trailer (Unit 186)	PW-21-004					6,000	6,000
2006 Bobcat Skid Steer	PW-21-SKID		30,000				30,000
2010 Mack Dump Truck UNIT 133	PW-22-004					215,000	215,000
1995 Towmaster Trailer (Unit 185)	PW-22-016		8,000				8,000
2001 FORD F250 UNIT 101	PW-22-019			30,000			30,000
2012 Tow behind Mower Deck	PW-23-001			27,500			27,500
2008 Kubota Mini-Excavator	PW-23-002			50,000			50,000
2007 CHEVY 2500 UNIT 124	PW-23-007				30,000		30,000
2006 CHEVY 2500 UNIT 120	PW-23-008			30,000			30,000
2008 CHEVY 2500 UNIT 125	PW-24-003				30,000		30,000
<b>Streets Total</b>			<b>128,000</b>	<b>347,500</b>	<b>325,000</b>	<b>227,000</b>	<b>1,027,500</b>
<b>Wastewater</b>							
2005 CHEVY 2500 UNIT 405	PW-20-007			30,000			30,000
Towable Backup Generator	PW-21-009		35,000				35,000
Easement Sewer Cleaning Machine	PW-22-010		25,000				25,000
Sewer Rodding Machine	PW-22-011		50,000				50,000
2007 Chevy 2500 Unit 416	PW-22-020		30,000				30,000
Lift Station Control Panel Rebuild	PW-22-021		11,000		11,000		22,000
Stationary Lift Station Backup Generator	PW-22-022		35,000				35,000
<b>Wastewater Total</b>			<b>186,000</b>	<b>30,000</b>	<b>11,000</b>		<b>227,000</b>

<b>Department</b>	<b>Project #</b>	<b>2021</b>	<b>2022</b>	<b>2023</b>	<b>2024</b>	<b>2025</b>	<b>Total</b>
<b>Water</b>							
Meters	<i>PW-21-006</i>	375,000					<i>375,000</i>
Meters	<i>PW-22-012</i>		455,000				<i>455,000</i>
Portable Emergency Generator	<i>WTR-2020-3</i>		55,000				<i>55,000</i>
2004 Chevy 2500 Unit 410	<i>WTR-21-001</i>		30,000				<i>30,000</i>
2004 Chevy 1500 Unit 413	<i>WTR-22-001</i>			30,000			<i>30,000</i>
Meters	<i>WTR-23-001</i>			200,000			<i>200,000</i>
	<b>Water Total</b>	<b>375,000</b>	<b>540,000</b>	<b>230,000</b>			<b><i>1,145,000</i></b>
	<b>GRAND TOTAL</b>	<b>4,024,166</b>	<b>2,339,937</b>	<b>3,925,424</b>	<b>1,887,958</b>	<b>1,680,776</b>	<b><i>13,858,261</i></b>



# ***DETAILED REVENUE & EXPENSE***



		2017 ACTUAL	2018 ACTUAL	2019 ACTUAL	2020 BUDGET	2021 ADOPTED
<b>Taxes</b>						
101-000-0000-5101	CURRENT AD VALOREM TAX	5,438,825	5,773,231	6,157,151	7,948,257	9,402,568
101-000-0000-5110	DELINQUENT AD VALOREM	61,498	73,428	21,006	-	-
101-000-0000-5125	FISCAL DISPARITIES	1,262,770	1,282,179	1,332,118	-	157,127
101-000-0000-5160	GRAVEL TAX	351	-	-	755	755
<b>TOTAL Taxes</b>		<b>6,763,445</b>	<b>7,128,838</b>	<b>7,510,275</b>	<b>7,949,012</b>	<b>9,462,197</b>
<b>Other Taxes</b>						
101-000-0000-5165	LODGING TAX REVENUE	2,853	2,804	2,924	2,500	2,500
101-000-0000-5325	LOCAL GOVERNMENT AID	619,046	718,018	710,028	840,634	891,583
<b>Total Other Taxes</b>		<b>621,899</b>	<b>720,822</b>	<b>712,952</b>	<b>843,134</b>	<b>894,083</b>
<b>Miscellaneous Revenue</b>						
101-000-0000-5332	MARKET VALUE CREDIT	831	1,430	2,466	-	-
101-000-0000-5343	OTHER STATE GRANTS	1,445	-	-	-	-
101-000-0000-5361	LOCAL GRANTS & AID	3,283	20,000	-	-	-
101-000-0000-5401	LEASE PAYMENTS-JOINT F	11,168	11,391	12,546	14,334	14,334
101-000-0000-5402	RENTAL INCOME-ANTENNA	223,517	233,170	277,455	241,601	285,000
101-000-0000-5410	XEROX COPIES/MAPS	7	41	16	50	50
101-000-0000-5419	DEMOLITION FEE	-	325	-	250	250
101-000-0000-5485	CHARGES FOR SERVICES	2,250	2,310	2,250	2,250	2,250
101-000-0000-5522	RESTITUTION	56	-	100	-	-
101-000-0000-5601	CURRENT S.A.-PRINCIPAL	3,929	435	-	1,000	1,000
101-000-0000-5602	CURRENT S.A. - PENALTI	80	8	-	-	-
101-000-0000-5611	DELINQUENT S.A.-PRINCI	-	304	-	-	-
101-000-0000-5612	DELINQUENT S.A.-PEN &	-	44	-	-	-
101-000-0000-5810	SALE OF LAND/EQUIPMENT	(117)	156,719	(600)	-	-
101-000-0000-5820	INSURANCE RECOVERIES	-	8,150	-	-	-
101-000-0000-5830	OTHER-UNCLASSIFIED	619	21,253	1,096	-	-
101-000-0000-5831	CASH-OVER/SHORT	(13)	93	2,409	-	-
101-000-0000-5925	BOND PROCEEDS	-	-	-	-	-
101-000-0000-5926	BOND PREMIUM	-	-	-	-	-
<b>Total Misc. Revenue</b>		<b>247,054</b>	<b>455,673</b>	<b>297,739</b>	<b>259,485</b>	<b>302,884</b>
<b>Investments</b>						
101-100-0000-5701	INTEREST EARNINGS	37,985	80,796	72,950	45,000	45,000
101-100-0000-5702	UNREALIZED GAIN/LOSS	(9,987)	(13,100)	58,041	-	-
<b>Total Investments</b>		<b>27,998</b>	<b>67,696</b>	<b>130,991</b>	<b>45,000</b>	<b>45,000</b>
<b>CITY CLERK</b>						
101-107-1071-5211	LIQUOR LICENSE	97,860	93,125	91,080	90,000	90,000
101-107-1071-5212	CIGARETTE LICENSE	2,865	3,340	3,682	3,000	3,000
101-107-1071-5216	GAMBLING PERMITS	850	375	400	500	500
101-107-1071-5217	MASSAGE LICENSE	2,626	3,150	4,910	3,000	3,000



		2017 ACTUAL	2018 ACTUAL	2019 ACTUAL	2020 BUDGET	2021 ADOPTED
101-107-1071-5218	PEDDLER'S LICENSE	1,765	1,765	1,505	750	750
101-107-1071-5219	OTHER LICENSES & PERMI	5,495	3,200	3,925	3,000	3,000
101-107-1071-5222	ANIMAL LICENSES	8,854	4,520	5,444	3,000	3,000
101-107-1071-5361	LOCAL GRANTS & AIDS	8,651	(8,506)	-	-	-
101-107-1071-5518	NON-COMPLIANCE FINES	2,500	250	-	500	500
101-107-1072-5436	ELECTION FILING FEE	-	52	-	35	-
<b>Total Licenses</b>		<b>131,466</b>	<b>101,271</b>	<b>110,946</b>	<b>103,785</b>	<b>103,750</b>

**FINANCE**

101-120-1201-5485	CHARGES FOR SERVICES	60	-	30	-	-
<b>TOTAL FINANCE</b>		<b>60</b>	<b>-</b>	<b>30</b>	<b>-</b>	<b>-</b>

**Facility Management Revenue**

101-140-1401-5402	RENTAL INCOME-BUILDING	1,215	1,268	135	700	700
101-140-1401-5830	OTHER - UNCLASSIFIED	-	12,346	-	-	-
101-140-1401-5902	OPERATING TRANSFER IN	8,840	17,680	17,680	17,680	17,680
101-140-1401-5904	BUDGET STABILIZATION T	-	-	145,000	-	-
101-140-1404-5830	OTHER-UNCLASSIFIED	-	-	-	-	-
<b>TOTAL Facility Revenue</b>		<b>10,055</b>	<b>31,294</b>	<b>162,815</b>	<b>18,380</b>	<b>18,380</b>

**Planning Revenue**

101-150-1501-5219	OTHER LICENSES & PERMI	200	2,500	1,600	2,500	2,500
101-150-1501-5227	SIGN PERMITS	1,970	1,005	2,205	2,000	2,000
101-150-1501-5320	STATE GRANTS	-	(23,441)	-	-	-
101-150-1501-5405	LAND USE APPLICATION F	7,600	6,025	4,350	6,500	6,500
101-150-1501-5485	CHARGES FOR SERVICES-P	3,065	8,244	1,482	6,000	6,000
<b>TOTAL Planning Revenue</b>		<b>12,835</b>	<b>(5,667)</b>	<b>9,637</b>	<b>17,000</b>	<b>17,000</b>

**I.T.**

101-160-1601-5810	SALE OF LAND/EQUIPMENT	906	5,365	646	-	-
101-160-4440-5904	BUDGET STABILIZATION T	-	-	-	-	-
<b>TOTAL I.T.</b>		<b>906</b>	<b>5,365</b>	<b>646</b>	<b>-</b>	<b>-</b>

**POLICE**

101-201-2010-5310	FEDERAL GRANTS & AIDS	894	-	-	-	48,370
101-201-2010-5335	POLICE TRAINING REIMBU	8,697	26,151	25,849	25,000	25,000
101-201-2010-5336	POLICE RELIEF	217,630	231,278	262,730	225,000	225,000
101-201-2010-5343	OTHER STATE GRANTS	-	4,915	52,532	5,600	5,600
101-201-2010-5344	SAFE/SOBER	-	1,250	7,395	3,000	3,000
101-201-2010-5361	LOCAL GRANTS & AIDS	5,787	15,146	3,524	15,000	-
101-201-2010-5362	SCHOOL LIAISON	53,767	58,160	59,960	60,000	60,000
101-201-2010-5364	SCHOOL OTHER	44,583	42,661	25,522	50,000	25,000
101-201-2010-5418	CONTRACTED SECURITY	1,176	1,952	2,572	1,000	1,000



		2017 ACTUAL	2018 ACTUAL	2019 ACTUAL	2020 BUDGET	2021 ADOPTED
101-201-2010-5420	OTHER POLICE (TAXABLE)	-	-	-	-	-
101-201-2010-5422	OTHER POLICE (NON-TAX)	924	466	776	500	500
101-201-2010-5446	FALSE ALARM	4,550	4,750	3,800	5,500	5,500
101-201-2010-5485	CHARGES FOR SERVICES	101,743	95,799	97,096	90,000	90,000
101-201-2010-5511	COURT FINES-DAKOTA CO.	123,112	104,930	111,128	120,000	100,000
101-201-2010-5513	FORFEITURES	-	-	-	-	-
101-201-2010-5519	OTHER FINES & FORFEITS	-	-	200	-	-
101-201-2010-5520	PAYMENT IN LIEU OF FIN	300	-	-	-	-
101-201-2010-5522	RESTITUTION	200	3,624	208	-	-
101-201-2010-5810	SALE OF LAND/EQUIPMENT	6,000	17,134	7,781	-	-
101-201-2010-5815	DONATIONS-POLICE	300	200	8,000	-	-
101-201-2010-5820	INSURANCE RECOVERIES	-	-	-	-	-
101-201-2010-5830	OTHER-UNCLASSIFIED	2	261	184	-	-
101-201-2011-5403	BOARDING & IMPOUNDING	4,577	2,190	4,035	4,295	4,295
101-201-2219-5815	DONATIONS-CANINE	-	-	15,000	-	-
<b>TOTAL POLICE</b>		<b>574,241</b>	<b>610,866</b>	<b>688,291</b>	<b>604,895</b>	<b>593,265</b>
<b>BUILDING &amp; INSPEC</b>						
101-230-2301-5214	HOME OCCUPATION PERMIT	-	-	-	-	-
101-230-2301-5221	BUILDING PERMITS	275,840	379,888	362,176	296,000	296,000
101-230-2301-5224	VARIANCE & SPECIAL USE	-	-	-	-	-
101-230-2301-5225	ELECTRICAL PERMITS	41,113	50,153	45,888	40,000	40,000
101-230-2301-5407	PLANS & SPECIFICATIONS	52,853	90,149	41,453	52,500	52,500
101-230-2301-5413	GRADING INSPECTION FEE	-	-	-	-	-
101-230-2301-5414	RE-INSPECTION FEES	120	956	-	-	-
101-230-2301-5415	TOP OF BLOCK SURVEY FE	-	-	-	-	-
101-230-2301-5425	STATE CONTRACTORS VERI	5,889	5,289	4,640	4,000	4,000
101-230-2301-5820	INSURANCE RECOVERIES	-	-	-	-	-
101-230-2302-5220	RENTAL PROPERTY LICENS	35,529	26,213	34,485	26,000	30,000
101-230-2302-5414	RE-INSPECTION FEES	-	-	-	200	200
101-230-2302-5485	CHARGES FOR SERVICES	(690)	-	75	500	500
101-230-5003-5409	RECYCLING COLLECTION F	4,560	7,389	11,068	8,000	8,000
<b>TOTAL Building &amp; Inspections</b>		<b>415,214</b>	<b>560,036</b>	<b>499,786</b>	<b>427,200</b>	<b>431,200</b>
<b>SAFETY</b>						
101-240-2020-5361	LOCAL GRANTS & AIDS	8,651	10,902	7,311	10,000	10,000
101-240-2020-5485	CHARGES FOR SERVICES	26	-	-	-	-
<b>TOTAL SAFETY</b>		<b>8,677</b>	<b>10,902</b>	<b>7,311</b>	<b>10,000</b>	<b>10,000</b>
<b>PUBLIC WORKS-Engineering</b>						
101-300-0000-5407	PLANS & SPECIFICATIONS	-	100	785	-	-
101-300-3100-5320	STATE GRANTS & AIDS	7,065	-	-	-	-
101-300-3100-5413	GRADING INSPECTION FEE	5,735	2,775	2,590	4,500	4,500



		2017 ACTUAL	2018 ACTUAL	2019 ACTUAL	2020 BUDGET	2021 ADOPTED
101-300-3100-5415	TOP OF BLOCK SURVEY FE	3,100	1,500	1,400	2,500	2,500
101-300-3100-5430	GRADING PLAN REVIEW	5,570	2,775	2,795	4,000	4,000
101-300-3100-5431	EROSION CONTROL INSPEC	7,250	3,750	3,500	4,400	4,400
101-300-3100-5485	CHARGES FOR SERVICES-E	233,164	270,338	414,840	300,000	300,000
101-300-3100-5902	OPERATING TRANSFER IN	-	-	-	-	-
<b>TOTAL Public Works-Engineering</b>		<b>261,884</b>	<b>281,238</b>	<b>425,910</b>	<b>315,400</b>	<b>315,400</b>
<b>PUBLIC WORKS-Street</b>						
101-301-3200-5223	STREET OPENING PERMITS	12,280	16,790	9,204	11,500	10,000
101-301-3200-5320	STATE GRANTS & AID	-	-	-	-	1,500,000
101-301-3200-5340	MUNICIPAL STATE AID-MA	205,736	233,637	243,247	250,000	150,000
101-301-3200-5341	MUNI STATE AID-CONSTRU	-	235,653	209,750	-	962,000
101-301-3200-5485	CHARGES FOR SERVICES	491	-	646	-	-
101-301-3200-5820	INSURANCE RECOVERIES	447	-	-	-	-
101-301-3200-5830	OTHER-UNCLASSIFIED	1,398	8,470	2,130	1,000	1,000
<b>TOTAL PW-Streets</b>		<b>220,352</b>	<b>494,550</b>	<b>464,978</b>	<b>262,500</b>	<b>2,623,000</b>
<b>PW-STR LGHTS</b>						
101-302-3201-5820	INSURANCE RECOVERIES	-	-	-	-	-
101-302-3201-5830	OTHER-UNCLASSIFIED	7,734	2,389	1,040	1,000	1,000
<b>PW-STR LGHTS</b>		<b>7,734</b>	<b>2,389</b>	<b>1,040</b>	<b>1,000</b>	<b>1,000</b>
<b>PARKS &amp; RECREATION</b>						
101-401-4143-5363	COMMUNITY EDUCATION-SE	34,000	34,000	34,000	34,000	34,000
101-401-5001-5226	RECYCLING/GARBAGE LICE	8,855	(805)	7,665	9,000	9,000
101-401-5001-5351	COUNTY RECYCLE GRANT	27,000	30,263	30,868	30,000	30,000
101-401-5001-5409	RECYCLING COLLECTION F	9,701	1,181	323	2,000	2,000
101-401-5002-5434	TREE REMOVAL	1,738	1,776	526	500	500
101-401-5002-5815	DONATIONS-REFOREST	800	-	-	-	-
101-401-5002-5904	BUDGET STABILIZATION	-	-	-	-	-
<b>TOTAL PARKS &amp; REC</b>		<b>82,094</b>	<b>66,415</b>	<b>73,382</b>	<b>75,500</b>	<b>75,500</b>
<b>MISCELLANEOUS</b>						
101-600-6001-5467	COMMISSIONS	38,032	13,233	(1,859)	-	-
101-600-6001-5820	INSURANCE RECOVERIES	23,852	-	-	-	-
101-600-6002-5820	INSURANCE RECOVERIES	-	-	-	-	-
<b>TOTAL MISCELLANEOUS</b>		<b>61,884</b>	<b>13,233</b>	<b>(1,859)</b>	<b>-</b>	<b>-</b>
<b>TRANSFERS</b>						
101-900-0000-5902	OPERATING TRANSFER IN	652,688	552,988	439,897	475,786	439,898
<b>TOTAL TRANSFER</b>		<b>652,688</b>	<b>552,988</b>	<b>439,897</b>	<b>475,786</b>	<b>439,898</b>
<b>TOTAL REVENUES</b>		<b>11,100,485</b>	<b>11,097,909</b>	<b>11,534,766</b>	<b>11,408,077</b>	<b>15,332,557</b>





		2017 ACTUAL	2018 ACTUAL	2019 ACTUAL	2020 BUDGET	2021 ADOPTED
<b>COUNCIL &amp; MAYOR</b>						
PERSONNEL EXPENSE						
101-102-1021-6101	FULL-TIME SALARIES-REG	52,633	53,108	53,121	52,800	52,800
101-102-1021-6121	EMPLOYER CONTRIBUTION-	1,154	1,234	724	1,920	1,920
101-102-1021-6122	EMPLOYER CONTRIBUTION-	4,063	4,063	4,064	4,039	4,039
101-102-1021-6133	EMPLOYER PAID-LIFE INS	531	531	531	639	639
<b>TOTAL PERSONNEL</b>		<b>58,381</b>	<b>58,936</b>	<b>58,439</b>	<b>59,398</b>	<b>59,398</b>
OTHER SVCS & CHGS						
101-102-1021-6319	OTHER PROFESSIONAL FEES	-	-	-	5,000	5,000
101-102-1021-6321	TELEPHONE	71	73	81	100	100
101-102-1021-6322	POSTAGE	-	1,014	21	-	-
101-102-1021-6323	CONFERENCE & SCHOOLS	5,329	5,178	6,212	9,400	9,400
101-102-1021-6324	MILEAGE	707	995	1,202	1,000	1,000
101-102-1021-6325	TRANSPORTATION & PARKI	-	-	-	-	-
101-102-1021-6326	MAYORS CONTINGENT EXPE	878	45	-	-	-
101-102-1021-6340	INSURANCE-WORKERS COMP	54	172	200	209	209
101-102-1024-6319	OTHER PROFESSIONAL FEES	-	2,000	-	5,000	5,000
<b>TOTAL OTHER SVCS &amp; CHGS</b>		<b>7,039</b>	<b>9,477</b>	<b>7,716</b>	<b>20,709</b>	<b>20,709</b>
MISCELLANEOUS						
101-102-1021-6433	DUES, SUBSCRIPTIONS, MEM	25,733	25,876	26,577	26,850	26,850
101-102-1021-6450	MISCELLANEOUS	23,313	18,852	13,133	13,700	8,700
<b>TOTAL MISCELLA</b>		<b>49,046</b>	<b>44,728</b>	<b>39,710</b>	<b>40,550</b>	<b>35,550</b>
<b>TOTAL COUNCIL &amp; MAYOR</b>		<b>114,466</b>	<b>113,141</b>	<b>105,865</b>	<b>120,657</b>	<b>115,657</b>
<b>ADMINISTRATION</b>						
PERSONNEL EXPENSE						
101-105-1051-6101	FULL-TIME SALARIES-REG	147,360	153,081	33,893	145,812	150,818
101-105-1051-6121	EMPLOYER CONTRIBUTION-	11,218	11,647	2,577	10,936	11,311
101-105-1051-6122	EMPLOYER CONTRIBUTION-	10,174	10,322	2,713	11,155	11,538
101-105-1051-6131	EMPLOYER PAID-HEALTH I	6,984	6,984	1,748	19,867	10,102
101-105-1051-6132	HIGH DEDUCTIBLE HEALTH	2,235	2,242	465	-	-
101-105-1051-6133	EMPLOYER PAID-LIFE INS	79	79	13	91	91
101-105-1051-6134	EMPLOYER PAID-DISABILI	254	268	47	540	558
101-105-1051-6135	CAR ALLOWANCE	7,121	7,121	1,649	7,100	7,100
<b>TOTAL PERSONNE</b>		<b>185,425</b>	<b>191,744</b>	<b>43,105</b>	<b>195,500</b>	<b>191,518</b>
SUPPLIES						
101-105-1051-6201	OFFICE SUPPLIES	4,399	3,475	2,677	5,874	5,874
101-105-1051-6202	PRINTED FORMS & PAPER	1,193	2,294	2,443	1,200	1,200
101-105-1051-6206	DUPLICATING & COPYING	9,461	8,683	6,720	10,000	10,000



		2017 ACTUAL	2018 ACTUAL	2019 ACTUAL	2020 BUDGET	2021 ADOPTED
101-105-1051-6217	OTHER GENERAL SUPPLIES	268	633	-	-	-
<b>TOTAL SUPPLIES</b>		<b>15,320</b>	<b>15,085</b>	<b>11,839</b>	<b>17,074</b>	<b>17,074</b>
<b>OTHER SERVICES &amp; CHARGES</b>						
101-105-1051-6310	MAINTENANCE CONTRACTS	1,964	1,851	1,851	2,000	2,000
101-105-1051-6319	OTHER PROFESSIONAL FEES	30	-	31,383	50,000	20,000
101-105-1051-6321	TELEPHONE	2,777	2,841	2,689	3,000	3,000
101-105-1051-6322	POSTAGE	982	1,851	764	1,800	1,800
101-105-1051-6323	CONFERENCE & SCHOOLS	4,860	22,290	558	5,000	5,000
101-105-1051-6325	TRANSPORTATION & PARKI	478	274	-	400	400
101-105-1051-6337	INSURANCE-GENERAL LIAB	593	449	600	600	600
101-105-1051-6340	INSURANCE-WORKERS COMP	524	670	780	817	817
<b>TOTAL OTHER SVCS &amp; CHGS</b>		<b>12,208</b>	<b>30,226</b>	<b>38,625</b>	<b>63,617</b>	<b>33,617</b>
<b>MISCELLANEOUS</b>						
101-105-1051-6433	DUES, SUBSCRIPTIONS, MEM	1,788	2,174	2,136	3,690	3,690
101-105-1051-6450	MISCELLANEOUS	14,524	23,876	12,649	5,000	5,000
<b>TOTAL MISCELLA</b>		<b>16,312</b>	<b>26,050</b>	<b>14,786</b>	<b>8,690</b>	<b>8,690</b>
<b>CAPITAL OUTLAY</b>						
101-105-1051-6530	IMPROVEMENTS OTHER THAN	15,000	29,298	-	-	-
101-105-1051-6571	NON-CAPITAL COMPUTER E	-	-	-	-	-
<b>TOTAL CAPITAL OUTLAY</b>		<b>15,000</b>	<b>29,298</b>	<b>-</b>	<b>-</b>	<b>-</b>
<b>TOTAL ADMINISTRATION</b>		<b>244,265</b>	<b>292,403</b>	<b>108,355</b>	<b>284,881</b>	<b>250,899</b>
<b>CITY CLERK</b>						
<b>PERSONNEL EXPENSE</b>						
101-107-1061-6101	FULL-TIME SALARIES REG	1,804	6,025	16,897	68,236	62,358
101-107-1061-6103	PART TIME REGULAR TIME	30,237	46,799	57,716	-	-
101-107-1061-6121	EMPLOYER CONTRIBUTION-	2,453	4,078	5,737	5,118	4,677
101-107-1061-6122	EMPLOYER CONTRIBUTION-	2,499	4,041	5,701	5,220	4,770
101-107-1061-6131	EMPLOYER PAID HEALTH I	-	4,889	4,889	7,806	17,612
101-107-1061-6132	HIGH DEDUCTIBLE HEALTH	32	1,552	1,876	-	-
101-107-1061-6133	EMPLOYER PAID-LIFE INS	-	55	55	78	78
101-107-1061-6134	EMPLOYER PAID-DISABILI	-	123	127	260	231
101-107-1071-6101	FULL-TIME SALARIES-REG	176,316	178,387	237,228	276,933	285,293
101-107-1071-6102	FULL-TIME SALARIES-OVE	-	-	-	-	-
101-107-1071-6103	PART-TIME SALARIES-REG	27,048	27,483	-	-	-
101-107-1071-6104	PART-TIME SALARIES-OVE	-	2,806	-	-	-
101-107-1071-6121	EMPLOYER CONTRIBUTION-	13,134	13,177	17,792	20,770	21,397
101-107-1071-6122	EMPLOYER CONTRIBUTION-	15,768	15,946	17,276	21,185	21,825
101-107-1071-6131	EMPLOYER PAID HEALTH I	28,055	27,231	25,519	30,901	33,991



		2017 ACTUAL	2018 ACTUAL	2019 ACTUAL	2020 BUDGET	2021 ADOPTED
101-107-1071-6132	HIGH DEDUCTIBLE HEALTH	45	674	-	-	-
101-107-1071-6133	EMPLOYER PAID-LIFE INS	235	223	210	297	297
101-107-1071-6134	EMPLOYER PAID-DISABILI	489	511	492	1,050	1,056
101-107-1071-6103	PART-TIME SALRIES-REG	-	1,745	-	-	-
101-107-1072-6105	TEMPORARY SALARIES-REG	-	52,108	-	57,175	-
101-107-1072-6106	TEMPORARY SALARIES-OVE	-	1,964	-	1,964	-
101-107-1072-6122	EMPLOYER CONTRIBUTION-	-	998	-	998	-
TOTAL PERSONNE		298,115	390,815	391,514	497,991	453,585
SUPPLIES						
101-107-1061-6217	OTHER GENERAL SUPPLIES	159	647	235	500	500
101-107-1072-6206	DUPLICATING & COPYING	-	1,570	-	-	-
101-107-1072-6217	OTHER GENERAL SUPPLIES	7	4,105	-	2,000	-
TOTAL SUPPLIES		166	6,322	235	2,500	500
OTHER SERVICES &						
101-107-1052-6304	LEGAL FEES	57,582	14,940	27,662	12,000	13,000
101-107-1052-6307	PERSONNEL/LABOR CONSUL	2,386	-	1,262	-	-
101-107-1052-6310	MAINTENANCE CONTRACTS	2,996	3,017	3,260	3,200	3,500
101-107-1052-6312	TESTING SERVICES	15,139	16,461	14,978	16,200	16,200
101-107-1052-6319	PROFESSIONAL SERVICES	202	2,457	450	2,500	2,500
101-107-1052-6330	ADVERTISING-EMPLOYMENT	90	137	146	300	300
101-107-1061-6311	EXPERT & CONSULTANT	7,824	7,725	7,725	7,800	7,800
101-107-1061-6321	TELEPHONE	-	-	-	-	-
101-107-1061-6322	POSTAGE	3,537	1,793	5,565	3,800	3,800
101-107-1061-6323	CONFERENCES & SCHOOL	1,161	100	225	185	185
101-107-1061-6324	MILEAGE	-	-	-	-	-
101-107-1061-6325	TRANSPORTATION & PARKI	77	-	-	-	-
101-107-1061-6331	ADVERTISING-PROMOTIONA	3,845	3,787	6,819	7,500	7,500
101-107-1071-6321	TELEPHONE	1,892	1,794	1,645	1,900	1,900
101-107-1071-6322	POSTAGE	1,790	5,607	196	2,000	2,000
101-107-1071-6323	CONFERENCE & SCHOOLS	1,469	1,470	2,863	3,360	3,860
101-107-1071-6324	MILEAGE	691	463	940	700	700
101-107-1071-6325	TRANSPORTATION & PARKI	381	412	396	550	550
101-107-1071-6333	LEGAL NOTICES PUBLISHI	-	-	69	-	-
101-107-1071-6334	GENERAL NOTICES & PUBL	2,490	2,422	3,666	3,500	3,500
101-107-1071-6335	ORDINANCE PUBLICATION	3,157	5,382	69	4,000	4,000
101-107-1071-6337	INSURANCE-GENERAL LIAB	644	486	650	650	650
101-107-1071-6340	INSURANCE-WORKERS COMP	804	1,203	1,400	1,466	1,466
101-107-1072-6310	MAINTENANCE CONTRACTS	4,932	4,932	7,034	7,832	7,932
101-107-1072-6319	OTHER PROF SERVICES	-	-	-	-	-
101-107-1072-6322	POSTAGE	-	246	28	250	-
101-107-1072-6324	MILEAGE	161	277	53	300	-



		2017 ACTUAL	2018 ACTUAL	2019 ACTUAL	2020 BUDGET	2021 ADOPTED
101-107-1072-6333	LEGAL NOTICES PUBLISHI	-	-	-	-	-
101-107-1072-6361	RENTAL-BUILDINGS	-	2,100	-	-	-
101-107-1072-6362	RENTAL-OFFICE EQUIPMEN	-	-	-	-	-
<b>TOTAL OTHER SERVICES &amp; CHARGES</b>		<b>113,250</b>	<b>77,211</b>	<b>87,100</b>	<b>79,993</b>	<b>81,343</b>
<b>MISCELLANEOUS</b>						
101-107-1061-6433	DUES, SUBSCRIPTIONS, M	-	85	20	85	85
101-107-1061-6450	MISCELLANEOUS	-	-	-	-	-
101-107-1071-6433	DUES, SUBSCRIPTIONS, MEM	2,451	675	261	410	410
101-107-1071-6450	MISCELLANEOUS	-	32	9	100	100
<b>TOTAL MISCELLANEOUS</b>		<b>2,451</b>	<b>792</b>	<b>290</b>	<b>595</b>	<b>595</b>
<b>CAPITAL OUTLAY</b>						
101-107-1061-6571	NON-CAPITAL COMPUTER E	-	14,277	-	-	-
<b>TOTAL CAPITAL OUTLAY</b>		<b>-</b>	<b>14,277</b>	<b>-</b>	<b>-</b>	<b>-</b>
<b>TOTAL CITY CLERK</b>		<b>413,982</b>	<b>489,417</b>	<b>479,139</b>	<b>581,079</b>	<b>536,023</b>

**FINANCE**

<b>PERSONNEL EXPENSE</b>						
101-120-1201-6101	FULL-TIME SALARIES-REG	298,950	337,134	375,446	363,949	349,767
101-120-1201-6102	FULL-TIME SALARIES-OVE	70	203	190	-	-
101-120-1201-6103	PART-TIME SALARIES-REG	38,639	42,181	41,198	48,564	49,778
101-120-1201-6121	EMPLOYER CONTRIBUTION-	20,951	28,758	31,804	30,938	29,966
101-120-1201-6122	EMPLOYER CONTRIBUTION-	25,497	27,848	31,091	31,557	30,565
101-120-1201-6131	EMPLOYER PAID-HEALTH I	41,794	44,575	43,146	47,339	70,211
101-120-1201-6132	HIGH DEDUCTIBLE HEALTH	4,214	4,338	7,222	-	-
101-120-1201-6133	EMPLOYER PAID-LIFE INS	354	373	393	434	434
101-120-1201-6134	EMPLOYER PAID-DISABILI	511	661	747	1,387	1,294
<b>TOTAL PERSONNEL</b>		<b>430,980</b>	<b>486,071</b>	<b>531,236</b>	<b>524,168</b>	<b>532,015</b>

<b>SUPPLIES</b>						
101-120-1201-6206	DUPLICATING & COPYING	87	547	134	100	100
101-120-1201-6217	OTHER GENERAL SUPPLIES	-	59	-	200	300
<b>TOTAL SUPPLIES</b>		<b>87</b>	<b>606</b>	<b>134</b>	<b>300</b>	<b>400</b>

<b>OTHER SERVICES &amp;</b>						
101-120-1201-6301	AUDITING & ACCOUNTING	29,935	31,975	33,085	40,503	45,503
101-120-1201-6311	EXPERT & CONSULTANT	5,212	5,033	414	3,000	3,000
101-120-1201-6317	BANK SERVICE CHARGES	13,802	13,017	13,829	16,000	16,000
101-120-1201-6319	OTHER PROFESSIONAL FEE	1,123	9,375	3,346	31,000	1,000
101-120-1201-6321	TELEPHONE	1,705	1,865	2,030	2,000	2,000
101-120-1201-6322	POSTAGE	1,795	1,497	1,497	2,000	2,000



		2017 ACTUAL	2018 ACTUAL	2019 ACTUAL	2020 BUDGET	2021 ADOPTED
101-120-1201-6323	CONFERENCE & SCHOOLS	1,803	3,295	3,619	4,000	4,000
101-120-1201-6324	MILEAGE	652	978	964	1,200	1,200
101-120-1201-6325	TRANSPORTATION & PARKI	9	393	361	500	500
101-120-1201-6337	INSURANCE-GENERAL LIAB	1,564	1,189	1,590	1,590	1,590
101-120-1201-6340	INSURANCE-WORKERS COMP	1,544	1,873	2,180	2,282	2,282
TOTAL OTHER SVC & CHGS		59,144	70,490	62,916	104,075	79,075
<b>MISCELLANEOUS</b>						
101-120-1201-6433	DUES, SUBSCRIPTIONS, MEM	400	475	475	1,000	1,000
101-120-1201-6450	MISCELLANEOUS	1,198	332	680	250	250
TOTAL MISCELLA		1,598	807	1,155	1,250	1,250
TOTAL FINANCE		491,809	557,974	595,441	629,793	612,740

<b>LEGAL</b>						
OTHER SERVICES & CHARGES						
101-130-1301-6304	LEGAL FEES	154,038	155,303	161,726	160,680	165,500
101-130-1301-6311	EXPERT & CONSULTANT	-	-	-	1,000	1,000
TOTAL OTH SER & CH		154,038	155,303	161,726	161,680	166,500
TOTAL LEGAL		154,038	155,303	161,726	161,680	166,500

<b>MAINTENANCE</b>						
PERSONNEL EXPENSE						
101-140-1401-6101	FULL-TIME SALARIES-REG	63,435	66,878	65,659	65,442	67,078
101-140-1401-6103	PART-TIME SALARIES-REG	44,384	45,168	46,586	54,140	55,871
101-140-1401-6121	EMPLOYER CONTRIBUTION-	8,252	8,569	8,584	8,969	9,221
101-140-1401-6122	EMPLOYER CONTRIBUTION-	8,273	8,594	8,525	9,148	9,406
101-140-1401-6131	EMPLOYER PAID-HEALTH I	5,936	5,936	5,957	7,806	8,587
101-140-1401-6132	HIGH DEDUCTIBLE HEALTH	2,218	2,227	2,207	-	-
101-140-1401-6133	EMPLOYER PAID-LIFE INS	67	67	67	78	78
101-140-1401-6134	EMPLOYER PAID-DISABILI	125	154	146	249	248
TOTAL PERSONNE		132,690	137,593	137,731	145,832	150,489

SUPPLIES						
101-140-1401-6211	CLEANING SUPPLIES	1,183	-	143	500	500
101-140-1401-6212	MOTOR FUEL & OIL	540	377	-	400	400
101-140-1401-6216	CHEMICALS & CHEMICAL P	2,222	961	1,503	1,500	1,500
101-140-1401-6217	OTHER GENERAL SUPPLIES	2,656	880	213	2,000	2,000
101-140-1401-6218	CLOTHING & BADGES	-	-	134	600	600
101-140-1401-6219	MEDICAL AND FIRST AID	150	-	-	-	-
101-140-1401-6226	SIGN/SIGN REPAIR MATER	309	-	-	300	300
101-140-1403-6211	CLEANING SUPPLIES	1,497	1,691	1,202	2,000	2,000



		2017 ACTUAL	2018 ACTUAL	2019 ACTUAL	2020 BUDGET	2021 ADOPTED
101-140-1403-6217	OTHER GENERAL SUPPLIES	-	-	52	-	-
101-140-1404-6211	CLEANING SUPPLIES	1,497	1,717	1,202	2,000	2,000
101-140-1404-6217	OTHER GENERAL SUPPLIES	419	31	37	-	-
<b>TOTAL SUPPLIES</b>		<b>10,473</b>	<b>5,657</b>	<b>4,485</b>	<b>9,300</b>	<b>9,300</b>
<b>OTHER SERVICES &amp;</b>						
101-140-1401-6302	ARCHITECTS FEES	-	-	-	-	-
101-140-1401-6321	TELEPHONE	1,817	1,868	1,871	2,250	2,250
101-140-1401-6322	POSTAGE	-	66	-	-	-
101-140-1401-6323	CONFERENCE & SCHOOLS	230	-	-	-	-
101-140-1401-6324	MILEAGE	-	-	-	-	-
101-140-1401-6325	TRANSPORTATION & PARKI	7	298	-	-	-
101-140-1401-6337	INSURANCE-GENERAL LIAB	781	4,487	5,820	5,820	5,820
101-140-1401-6338	INSURANCE - PROPERTY	4,504	-	-	-	-
101-140-1401-6339	INSURANCE-VEHICLES	392	3,470	-	-	-
101-140-1401-6340	INSURANCE-WORKERS COMP	6,374	5,121	5,960	6,239	6,239
101-140-1401-6354	REPAIRS & MAINT-VEHICL	-	-	-	-	-
101-140-1401-6352	REPAIRS & MAINT- STRUCTURE	-	-	25,928	15,000	-
101-140-1401-6356	UPKEEP OF GROUNDS	-	539	485	2,000	2,000
101-140-1403-6310	MAINTENANCE CONTRACTS	693	3,860	4,060	2,500	2,500
101-140-1403-6319	OTHER PROFESSIONAL FEES	-	-	-	-	-
101-140-1403-6343	LIGHT & POWER	25,880	28,856	22,378	32,700	32,700
101-140-1403-6345	HEAT	532	504	460	600	600
101-140-1403-6350	REPAIRS & MAINT-BUILDI	5,662	189	2,325	5,000	5,000
101-140-1403-6353	REPAIRS & MAINT-EQUIPM	6,668	9,450	15,951	-	10,000
101-140-1404-6310	MAINTENANCE CONTRACTS	10,461	12,039	11,154	13,000	13,000
101-140-1404-6319	OTHER PROFESSIONAL FEES	7,500	38,182	1,133	-	-
101-140-1404-6343	LIGHT & POWER	21,144	19,586	16,854	23,200	23,200
101-140-1404-6345	HEAT	14,472	16,002	15,587	20,000	20,000
101-140-1404-6350	REPAIRS & MAINT-BUILDI	3,119	18,264	6,744	30,000	10,000
101-140-1404-6353	REPAIRS & MAINT-EQUIPM	14,114	17,397	27,376	20,000	20,000
101-140-1406-6310	MAINTENANCE CONTRACTS	1,535	2,267	1,295	1,000	1,000
101-140-1406-6350	REPAIRS & MAINT-BUILDI	2,606	602	1,493	13,000	3,000
101-140-1406-6353	REPAIRS & MAINT-EQUIPM	14,214	23,161	17,655	15,000	15,000
101-140-1407-6310	MAINTENANCE CONTRACTS	2,850	7,618	1,257	-	-
101-140-1407-6343	LIGHT & POWER	11,324	12,923	10,460	12,000	12,000
101-140-1407-6345	HEAT	5,832	5,770	5,286	8,000	8,000
101-140-1407-6350	REPAIRS & MAINT-BUILDI	-	3,779	137	1,000	1,000
101-140-1407-6353	REPAIRS & MAINT-EQUIPM	3,781	3,810	10,388	3,000	3,000
<b>TOTAL OTH SER &amp; CH</b>		<b>166,492</b>	<b>240,108</b>	<b>212,057</b>	<b>231,309</b>	<b>196,309</b>
<b>CAPITAL OUTLAY</b>						
101-140-1401-6520	BUILDING \$ STRUCTURES	-	13,153	-	-	-
101-140-1401-6561	NON-CAPITAL FURNITURE	-	-	-	-	-



		2017 ACTUAL	2018 ACTUAL	2019 ACTUAL	2020 BUDGET	2021 ADOPTED
101-140-1401-6581	NON-CAPITAL EQUIPMENT	-	-	-	9,000	-
101-140-1403-6561	NON-CAPITAL FURNITURE	1,248	657	735	-	-
101-140-1404-6521	NON-CAPITAL BLDG & STRU	-	-	5,191	-	-
101-140-1404-6590	CONTRACTOR & CONSTRUCT	-	15,232	295,398	-	-
<b>TOTAL CAPITAL</b>	<b>OUTLAY</b>	<b>1,248</b>	<b>29,042</b>	<b>301,324</b>	<b>9,000</b>	<b>-</b>
<b>DEBT</b>						
101-140-1401-6740	BUDGET STABILIZATION	-	-	-	-	-
<b>TOTAL DEBT</b>		<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>
<b>TOTAL FACILITY M</b>		<b>310,903</b>	<b>412,400</b>	<b>655,597</b>	<b>395,441</b>	<b>356,098</b>
<b>COMM DEVELOPMENT</b>						
<b>PERSONNEL EXPENSE</b>						
101-150-1501-6101	FULL-TIME SALARIES-REG	87,878	91,546	94,294	96,863	102,012
101-150-1501-6102	FULL-TIME SALARIES-OVE	693	309	295	-	-
101-150-1501-6121	EMPLOYER CONTRIBUTION-	6,767	7,013	7,219	7,265	7,651
101-150-1501-6122	EMPLOYER CONTRIBUTION-	6,381	6,858	7,077	7,410	7,804
101-150-1501-6131	EMPLOYER PAID-HEALTH INS	10,205	10,205	10,229	11,855	13,040
101-150-1501-6132	HIGH DEDUCTIBLE HEALTH	1,680	1,679	1,655	-	-
101-150-1501-6133	EMPLOYER PAID-LIFE INS	72	79	79	91	91
101-150-1501-6134	EMPLOYER PAID-DISABILITY	185	213	219	369	377
<b>TOTAL PERSONNE</b>		<b>113,861</b>	<b>117,902</b>	<b>121,065</b>	<b>123,853</b>	<b>130,975</b>
<b>SUPPLIES</b>						
101-150-1501-6217	OTHER GENERAL SUPPLIES	-	-	-	500	500
<b>TOTAL SUPPLIES</b>		<b>-</b>	<b>-</b>	<b>-</b>	<b>500</b>	<b>500</b>
<b>OTHER SERVICES &amp; CHARGES</b>						
101-150-1501-6311	EXPERT & CONSULTANT	28,730	31,843	299	-	-
101-150-1501-6321	TELEPHONE	1,206	1,665	1,629	1,500	1,500
101-150-1501-6322	POSTAGE	644	440	313	600	600
101-150-1501-6323	CONFERENCE & SCHOOLS	3,010	203	3,114	3,400	3,400
101-150-1501-6324	MILEAGE	722	770	644	700	700
101-150-1501-6325	TRANSPORTATION & PARKI	396	426	97	500	500
101-150-1501-6336	OTHER PUBLISHING	-	46	263	-	-
101-150-1501-6337	INSURANCE-GENERAL LIAB	288	224	300	300	300
101-150-1501-6340	INSURANCE-WORKERS COMP	298	859	1,000	1,047	1,047
<b>TOTAL OTH SER &amp; CH</b>		<b>35,294</b>	<b>36,476</b>	<b>7,660</b>	<b>8,047</b>	<b>8,047</b>
<b>MISCELLANEOUS</b>						
101-150-1501-6433	DUES, SUBSCRIPTIONS, MEM	560	579	-	780	780
101-150-1501-6450	MISCELLANEOUS	68	388	163	250	250



		2017 ACTUAL	2018 ACTUAL	2019 ACTUAL	2020 BUDGET	2021 ADOPTED
101-150-1501-6496	STATE GRANT	7,151	-	-	-	-
TOTAL MISCELLANEOUS		7,779	967	163	1,030	1,030
<b>DEBT</b>						
101-150-1501-6740	BUDGET STABILIZATION	-	-	-	-	-
TOTAL DEBT		-	-	-	-	-
TOTAL PLANNING		156,934	155,345	128,889	133,430	140,552
<b>I.T.</b>						
<b>PERSONNEL EXPENSE</b>						
101-160-1601-6101	FULL-TIME SALARIES-REG	217,275	228,370	235,933	242,513	249,142
101-160-1601-6121	EMPLOYER CONTRIBUTION-	16,676	17,508	18,237	18,188	18,686
101-160-1601-6122	EMPLOYER CONTRIBUTION-	15,962	16,976	17,631	18,552	19,059
101-160-1601-6131	EMPLOYER PAID HEALTH I	26,802	25,898	24,256	31,382	34,520
101-160-1601-6132	HIGH DEDUCTIBLE HEALTH	5,132	5,151	7,222	-	-
101-160-1601-6133	EMPLOYER PAID-LIFE INS	236	236	236	274	274
101-160-1601-6134	EMPLOYER PAID DISABILI	458	531	547	924	922
TOTAL PERSONNE		282,541	294,670	304,061	311,833	322,603
<b>SUPPLIES</b>						
101-160-1601-6217	OTHER GENERAL SUPPLIES	373	333	1,755	1,000	3,000
TOTAL SUPPLIES		373	333	1,755	1,000	3,000
<b>OTHER SERVICES &amp; CHARGES</b>						
101-160-1051-6310	MAINTENANCE CONTRACT -	-	-	-	-	-
101-160-1061-6310	MAINTENANCE CONTRACT -	2,560	7,951	6,265	8,500	9,845
101-160-1071-6310	MAINTENANCE CONTRACT-C	3,644	4,451	10,451	6,675	10,254
101-160-1201-6310	MAINTENANCE CONTRACT-F	40,661	40,422	42,222	44,100	44,125
101-160-1501-6310	MAINTENANCE CONTRACT-P	629	9,727	8,332	16,322	20,637
101-160-1601-6308	DP/COMPUTER/INTERNET F	3,026	5,551	6,265	2,920	10,056
101-160-1601-6310	MAINTENANCE CONTRACT	38,882	37,662	48,824	55,029	57,326
101-160-1601-6311	EXPERT & CONSULTANT	26,542	13,212	4,036	2,500	12,405
101-160-1601-6319	OTHER PROFESSIONAL FEES	250	-	-	27,065	27,065
101-160-1601-6321	TELEPHONE	3,333	3,199	3,324	3,200	3,200
101-160-1601-6322	POSTAGE	12	16	7	-	-
101-160-1601-6323	CONFERENCE & SCHOOLS	2,099	4,285	933	3,950	3,950
101-160-1601-6324	MILEAGE	426	555	381	300	300
101-160-1601-6325	TRANSPORTATION & PARKI	16	40	45	120	120
101-160-1601-6337	INSURANCE-GENERAL LIAB	864	658	1,433	1,910	1,910
101-160-1601-6338	INSURANCE - PROPERTY	1,000	770	-	-	-
101-160-1601-6340	INSURANCE-WORKERS COMP	749	997	1,160	1,214	1,214
101-160-1601-6353	REPAIRS & MAINT-EQUIPM	3,026	6,027	2,503	7,000	7,000
101-160-2010-6310	MAINTENANCE CONTRACT-P	1,715	5,168	6,023	6,376	6,376





		2017 ACTUAL	2018 ACTUAL	2019 ACTUAL	2020 BUDGET	2021 ADOPTED
101-160-2301-6310	MAINTENANCE CONTRACT-B	10,100	10,100	7,589	10,100	10,100
101-160-3100-6310	MAINTENANCE CONTRACT-E	6,447	6,736	7,029	7,032	7,032
101-160-4440-6310	MAINTENANCE CONTRACT-P	10,500	10,710	10,710	10,924	10,924
TOTAL OTH SER & CH		156,480	168,237	167,532	215,237	243,839
<b>MISCELLANEOUS</b>						
101-160-1601-6433	DUES, SUBSCRIPTIONS, MEM	687	400	-	200	-
101-160-1601-6450	MISCELLANEOUS	-	1	-	-	-
TOTAL MISC.		687	401	-	200	-
<b>CAPITAL OUTLAY</b>						
101-160-1051-6571	NON-CAP. COMPUTER EQUI	880	2,771	789	-	-
101-160-1061-6571	NON-CAP. COMPUTER EQUI	-	1,898	126	-	-
101-160-1071-6571	NON-CAP. COMPUTER EQUI	-	4,151	164	-	-
101-160-1201-6571	NON-CAP. COMPUTER EQUI	-	2,005	-	-	-
101-160-1401-6571	NON-CAP. COMPUTER EQUI	-	-	37,397	26,000	-
101-160-1501-6571	NON-CAP. COMPUTER EQUI	-	2,496	254	-	-
101-160-1601-6570	CAPITAL COMPUTER EQUIP	86,438	-	27,323	19,000	-
101-160-1601-6571	NON-CAPITAL COMPUTER E	11,846	34,926	52,295	14,000	3,720
101-160-2010-6570	CAPITAL COMPUTER EQUIP	-	2,706	399	21,000	-
101-160-2010-6571	NON-CAP. COMPUTER EQUI	50,920	458	12,556	-	-
101-160-2100-6570	CAPITAL COMPUTER EQUIP	-	-	10,787	-	-
101-160-2100-6571	NON-CAP. COMPUTER EQUI	-	-	399	-	-
101-160-2200-6571	NON-CAP. COMPUTER EQUI	-	-	662	-	-
101-160-2301-6571	NON-CAP. COMPUTER EQUI	-	5,012	-	-	-
101-160-3100-6571	NON-CAP COMPUTER EQUIP	-	5,180	9,244	-	-
101-160-3200-6571	NON-CAP. COMPUTER EQUI	-	-	-	-	-
101-160-3300-6570	CAPITAL COMPUTER EQUIP	-	-	-	-	-
101-160-3300-6571	NON-CAP. COMPUTER EQUI	1,279	-	138	-	-
101-160-4400-6571	NON-CAP. COMPUTER EQUI	-	2,152	562	-	-
TOTAL CAPITAL		151,363	63,755	153,095	80,000	3,720
TOTAL I.T.		591,444	527,396	626,443	608,270	573,162

**POLICE**

PERSONNEL EXPENSE

101-201-2010-6101	FULL-TIME SALARIES-REG	2,488,221	2,668,038	2,765,965	2,958,752	3,302,178
101-201-2010-6102	FULL-TIME SALARIES-OVE	99,452	155,349	149,807	89,908	92,156
101-201-2010-6103	PART-TIME SALARIES-REG	58,902	70,841	75,126	70,729	72,497
101-201-2010-6104	PART-TIME SALARIES-OVE	-	-	-	-	-
101-201-2010-6113	CROSSING GUARDS	34,606	34,329	34,930	36,240	37,138
101-201-2010-6121	EMPLOYER CONTRIBUTION-	399,238	438,612	472,203	514,179	562,723
101-201-2010-6122	EMPLOYER CONTRIBUTION-	62,788	67,219	69,182	72,725	76,895



		2017 ACTUAL	2018 ACTUAL	2019 ACTUAL	2020 BUDGET	2021 ADOPTED
101-201-2010-6131	EMPLOYER PAID-HEALTH I	382,004	384,208	384,840	457,867	507,139
101-201-2010-6132	HIGH DEDUCTIBLE HEALTH	33,376	36,142	35,504	-	-
101-201-2010-6133	EMPLOYER PAID-LIFE INS	2,397	2,482	2,572	3,106	3,380
101-201-2010-6134	EMPLOYER PAID-DISABILI	4,998	5,840	6,213	10,902	11,903
TOTAL PERSONNE		3,565,982	3,863,060	3,996,343	4,214,408	4,666,009
SUPPLIES						
101-201-2010-6201	OFFICE SUPPLIES	2,677	2,809	4,492	2,800	3,000
101-201-2010-6203	SAFETY BOOTS	400	594	355	600	600
101-201-2010-6206	DUPLICATING & COPYING	9,412	6,664	5,361	8,500	8,500
101-201-2010-6212	MOTOR FUEL & OIL	40,712	42,093	36,311	45,000	40,500
101-201-2010-6217	OTHER GENERAL SUPPLIES	5,435	5,993	7,657	6,000	6,000
101-201-2010-6218	CLOTHING & BADGES	22,908	30,065	-	24,250	22,250
101-201-2010-6219	MEDICAL & FIRST AID	505	1,489	-	3,500	3,500
101-201-2010-6221	EQUIPMENT PARTS	-	-	26,508	-	-
101-201-2010-6229	BODY ARMOR & VESTS	2,955	12,672	2,676	7,200	1,440
101-201-2011-6217	OTHER GENERAL SUPPLIES	-	-	5,135	-	-
101-201-2019-6230	WEAPONRY	5,302	13,595	-	17,000	14,000
101-201-2021-6217	OTHER GENERAL SUPPLIES	-	650	13,903	-	-
101-201-2219-6231	K9 Supplies	771	8,969	8,044	3,000	3,000
TOTAL SUPPLIES		91,077	125,593	110,441	117,850	102,790
OTHER SERVICES & CHARGES						
101-201-2010-6311	EXPERT & CONSULTANT	26,352	28,353	29,095	38,978	43,223
101-201-2010-6313	DISPATCH CONTRACT-COUN	425,278	422,364	402,730	371,167	429,077
101-201-2010-6321	TELEPHONE	24,933	28,246	28,765	27,500	27,500
101-201-2010-6322	POSTAGE	943	1,234	990	1,200	1,200
101-201-2010-6323	CONFERENCE & SCHOOLS	22,750	33,332	33,530	27,500	28,170
101-201-2010-6324	MILEAGE	-	-	-	-	-
101-201-2010-6325	TRANSPORTATION & PARKI	-	-	722	-	-
101-201-2010-6328	CONFERENCE & SCHOOLS-M	225	-	-	-	-
101-201-2010-6329	CONFERENCE & SCHOOLS-O	92	-	-	-	-
101-201-2010-6334	GENERAL NOTICES & PUBL	-	-	-	-	-
101-201-2010-6337	INSURANCE-GENERAL LIAB	40,040	34,553	56,000	56,000	56,000
101-201-2010-6338	INSURANCE - PROPERTY	1,871	1,443	-	-	-
101-201-2010-6339	INSURANCE-VEHICLES	7,643	6,208	-	-	-
101-201-2010-6340	INSURANCE-WORKERS COMP	80,057	81,622	95,000	99,452	99,452
101-201-2010-6353	REPAIRS & MAINT-EQUIPM	2,375	5,745	3,152	3,400	3,400
101-201-2010-6354	REPAIRS & MAINT-VEHICL	42,295	40,931	56,854	43,600	45,000
101-201-2010-6364	RENTAL-OTHER EQUIPMENT	28,017	27,385	27,520	32,528	33,111
101-201-2011-6367	BOARDING FEES	4,154	2,727	2,828	6,000	4,500
101-201-2010-6323	CONFERENCE & SCHOOLS	-	-	-	-	-
101-201-2016-6323	CONFERENCE & SCHOOLS	130	130	150	150	150



		2017 ACTUAL	2018 ACTUAL	2019 ACTUAL	2020 BUDGET	2021 ADOPTED
101-201-2016-6343	LIGHT & POWER	863	870	578	1,000	1,000
101-201-2016-6353	REPAIRS & MAINT-EQUIPM	6,639	8,809	4,570	4,570	4,570
101-201-2219-6367	Boarding Fees	600	-	-	-	-
TOTAL OTHER SE		715,257	723,952	742,485	713,045	776,353
<b>MISCELLANEOUS</b>						
101-201-2010-6433	DUES, SUBSCRIPTIONS, MEM	2,621	3,819	3,392	4,349	6,312
101-201-2010-6450	MISCELLANEOUS	6,188	3,332	1,466	2,500	2,500
101-201-2010-6494	DONATIONS	2,027	2,120	8,002	-	-
101-201-2010-6497	FEDERAL GRANT	-	-	-	-	-
101-201-2012-6433	DUES, SUBSCRIPTIONS, MEM	-	-	-	65	65
101-201-2012-6450	MISCELLANEOUS	-	-	-	-	-
101-201-2012-6494	DONATIONS-CRIME PREVEN	-	-	-	-	-
101-201-2016-6433	DUES, SUBSCRIPTIONS, MEM	130	-	-	-	-
101-201-2019-6450	MISCELLANEOUS	348	-	124	-	-
101-201-2219-6450	MISCELLANEOUS	2,080	-	1,509	-	-
101-201-2219-6494	DONATIONS	50	2,560	-	-	-
TOTAL MISCELLA		13,444	11,831	14,493	6,914	8,877
<b>CAPITAL OUTLAY</b>						
101-201-2010-6521	NON-CAPITAL BUILDING &	-	-	-	-	-
101-201-2010-6540	MOTOR VEHICLES	88,487	89,819	-	-	-
101-201-2010-6541	NON-CAPITAL MOTOR VEHI	127	-	-	-	-
101-201-2010-6580	EQUIPMENT	13,500	43	-	42,739	-
101-201-2010-6581	NON-CAPITAL EQUIPMENT	18,163	3,080	4,051	3,960	-
TOTAL CAPITAL		120,277	92,942	4,051	46,699	-
<b>DEBT</b>						
101-201-2010-6740	BUDGET STABILIZATION T	-	-	-	25,000	-
TOTAL DEBT		-	-	-	25,000	-
TOTAL POLICE		4,506,037	4,817,378	4,867,813	5,123,916	5,554,029
<b>BUILDING &amp; INSPECTIONS</b>						
<b>PERSONNEL EXPENSE</b>						
101-230-2301-6101	FULL-TIME SALARIES-REG	273,496	293,147	312,767	324,290	320,919
101-230-2301-6102	FULL-TIME SALARIES-OVE	252	55	806	-	-
101-230-2301-6103	PART-TIME SALARIES-REG	-	-	-	-	-
101-230-2301-6121	EMPLOYER CONTRIBUTION-	20,878	21,828	24,129	24,322	24,069
101-230-2301-6122	EMPLOYER CONTRIBUTION-	20,024	21,258	22,694	24,808	24,550
101-230-2301-6131	EMPLOYER PAID-HEALTH I	41,260	46,573	42,441	50,543	55,957
101-230-2301-6132	HIGH DEDUCTIBLE HEALTH	4,684	5,189	8,150	-	-
101-230-2301-6133	EMPLOYER PAID-LIFE INS	314	314	314	365	365



		2017 ACTUAL	2018 ACTUAL	2019 ACTUAL	2020 BUDGET	2021 ADOPTED
101-230-2301-6134	EMPLOYER PAID-DISABILI	581	677	725	1,236	1,187
101-230-2302-6101	FULL-TIME SALARIES-REG	68,134	70,785	72,958	75,578	77,495
101-230-2302-6103	PART-TIME SALARIES-REG	-	-	-	-	-
101-230-2302-6121	EMPLOYER CONTRIBUTION-	5,351	5,426	5,836	5,668	5,812
101-230-2302-6122	EMPLOYER CONTRIBUTION-	4,447	4,641	4,559	5,782	5,928
101-230-2302-6131	EMPLOYER PAID-HEALTH I	15,637	15,637	15,661	18,837	20,720
101-230-2302-6132	HIGH DEDUCTIBLE HEALTH	3,238	3,234	3,210	-	-
101-230-2302-6133	EMPLOYER PAID-LIFE INS	79	79	79	91	91
101-230-2302-6134	EMPLOYER PAID-DISABILI	144	165	169	280	287
<b>TOTAL PERSONNE</b>		<b>458,519</b>	<b>489,008</b>	<b>514,498</b>	<b>531,800</b>	<b>537,380</b>
<b>SUPPLIES</b>						
101-230-2301-6201	OFFICE SUPPLIES	-	108	112	200	200
101-230-2301-6203	SAFETY BOOTS	166	284	-	300	300
101-230-2301-6206	DUPLICATING & COPYING	145	-	-	-	-
101-230-2301-6212	MOTOR FUEL & OIL	1,988	2,067	1,711	2,100	2,100
101-230-2301-6218	CLOTHING & BADGES	174	-	22	300	300
101-230-2301-6240	SMALL TOOLS & EQUIPMEN	253	21	184	200	200
101-230-2302-6201	OFFICE SUPPLIES	-	469	-	-	-
101-230-2302-6212	MOTOR FUEL & OIL	-	-	-	-	-
<b>TOTAL SUPPLIES</b>		<b>2,726</b>	<b>2,949</b>	<b>2,029</b>	<b>3,100</b>	<b>3,100</b>
<b>OTHER SERVICES &amp; CHARGES</b>						
101-230-2301-6311	EXPERT & CONSULTANT	22,937	27,964	44,236	23,000	23,000
101-230-2301-6317	BANK SERVICE CHARGES	870	647	950	1,000	1,000
101-230-2301-6319	OTHER PROF SERVICES	72	-	-	-	-
101-230-2301-6321	TELEPHONE	3,547	3,537	3,364	4,000	4,000
101-230-2301-6322	POSTAGE	510	417	208	600	600
101-230-2301-6323	CONFERENCE & SCHOOLS	2,394	2,400	4,596	4,650	5,493
101-230-2301-6324	MILEAGE	173	393	22	300	300
101-230-2301-6337	INSURANCE-GENERAL LIAB	936	740	-	1,290	1,290
101-230-2301-6339	INSURANCE-VEHICLES	481	224	-	-	-
101-230-2301-6340	INSURANCE-WORKERS COMP	1,065	1,040	1,210	1,267	1,267
101-230-2301-6353	REPAIRS & MAINT-EQUIPM	-	31	-	-	-
101-230-2301-6354	REPAIRS & MAINT-VEHICL	2,348	4,686	428	3,500	3,500
101-230-2302-6319	OTHER PROF SERVICES	80	-	175	-	-
101-230-2302-6321	TELEPHONE	870	723	881	1,100	1,100
101-230-2302-6322	POSTAGE	717	702	506	900	900
101-230-2302-6323	CONFERENCE & SCHOOLS	95	290	145	300	300
101-230-2302-6337	INSURANCE-GENERAL LIAB	-	75	300	300	300
101-230-2302-6339	INSURANCE-VEHICLES	-	150	-	-	-
101-230-2302-6340	INSURANCE-WORKERS COMP	244	258	300	315	315
101-230-2302-6353	REPAIRS & MAINT-EQUIPM	-	-	717	-	-
101-230-2302-6354	REPAIRS & MAINT-VEHICL	-	-	-	-	-



		2017 ACTUAL	2018 ACTUAL	2019 ACTUAL	2020 BUDGET	2021 ADOPTED
101-230-2302-6364	RENTAL-OTHER EQUIPMENT	3,938	4,353	3,683	4,325	4,325
101-230-5003-6317	BANK FEES-CC	7	33	75	50	50
101-230-5003-6319	OTHER PROFESSIONAL FEES	5,163	4,271	11,837	8,000	8,000
<b>TOTAL OTH SER &amp; CH</b>		<b>46,447</b>	<b>52,934</b>	<b>73,635</b>	<b>54,897</b>	<b>55,740</b>
<b>MISCELLANEOUS</b>						
101-230-2301-6433	DUES, SUBSCRIPTIONS, MEM	726	886	733	850	850
101-230-2301-6450	MISCELLANEOUS	-	-	-	-	-
101-230-2302-6433	DUES, SUBSCRIPTIONS, MEM	135	-	65	-	-
101-230-2302-6450	MISCELLANEOUS	26	-	-	-	-
101-230-5003-6450	MISCELLANEOUS	-	670	75	-	-
<b>TOTAL MISCELLA</b>		<b>887</b>	<b>1,556</b>	<b>873</b>	<b>850</b>	<b>850</b>
<b>TOTAL BUILDING &amp; INSPECTIONS</b>		<b>508,579</b>	<b>546,447</b>	<b>591,035</b>	<b>590,647</b>	<b>597,070</b>
<b>SAFETY</b>						
<b>MISCELLANEOUS</b>						
101-240-2020-6433	DUES, SUBSCRIPTIONS, MEM	-	-	-	-	-
101-240-2020-6450	MISCELLANEOUS	9,195	7,159	8,632	2,700	2,700
101-240-2020-6490	LOCAL GRANTS	-	-	-	-	-
<b>TOTAL MISCELLA</b>		<b>9,195</b>	<b>7,159</b>	<b>8,632</b>	<b>2,700</b>	<b>2,700</b>
<b>TOTAL SAFETY</b>		<b>9,195</b>	<b>7,159</b>	<b>8,632</b>	<b>2,700</b>	<b>2,700</b>
<b>ENGINEERING</b>						
<b>PERSONNEL EXPENSE</b>						
101-300-3100-6101	FULL-TIME SALARIES-REG	273,871	301,376	312,493	316,046	315,722
101-300-3100-6102	FULL-TIME SALARIES-OVE	212	4,056	5,265	7,711	7,904
101-300-3100-6103	PART-TIME SALARIES-REG	-	3,900	9,409	10,000	10,000
101-300-3100-6121	EMPLOYER CONTRIBUTION-	21,153	23,547	90	24,282	24,272
101-300-3100-6122	EMPLOYER CONTRIBUTION-	19,513	22,313	24,435	24,767	24,757
101-300-3100-6131	EMPLOYER PAID-HEALTH I	38,255	38,255	23,890	56,575	62,233
101-300-3100-6132	HIGH DEDUCTIBLE HEALTH	8,037	8,633	33,433	-	-
101-300-3100-6133	EMPLOYER PAID-LIFE INS	283	303	8,034	325	324
101-300-3100-6134	EMPLOYER PAID-DISABILI	562	676	250	857	1,168
101-300-3100-6135	CAR ALLOWANCE	-	-	708	-	-
<b>TOTAL PERSONNE</b>		<b>361,886</b>	<b>403,059</b>	<b>418,007</b>	<b>440,563</b>	<b>446,380</b>
<b>SUPPLIES</b>						
101-300-3100-6203	SAFETY BOOTS	400	-	200	400	400
101-300-3100-6204	DRAFTING & SURVEY SUPP	864	1,027	849	1,100	1,100
101-300-3100-6206	DUPLICATING & COPYING	1,342	913	800	1,100	1,100
101-300-3100-6212	MOTOR FUEL & OIL	1,743	2,259	772	2,500	2,500
101-300-3100-6217	OTHER GENERAL SUPPLIES	15	-	-	300	300



		2017 ACTUAL	2018 ACTUAL	2019 ACTUAL	2020 BUDGET	2021 ADOPTED
101-300-3100-6218	CLOTHING & BADGES	371	488	470	600	600
101-300-3100-6221	EQUIPMENT PARTS	-	170	180	500	500
101-300-3100-6240	SMALL TOOLS & EQUIPMEN	87	128	221	250	250
<b>TOTAL SUPPLIES</b>		<b>4,822</b>	<b>4,985</b>	<b>3,492</b>	<b>6,750</b>	<b>6,750</b>
<b>OTHER SERVICES &amp;</b>						
101-300-3100-6311	EXPERT & CONSULTANT	85,642	76,124	62,864	68,700	71,750
101-300-3100-6321	TELEPHONE	2,653	3,008	2,806	3,637	3,637
101-300-3100-6322	POSTAGE	584	1,067	1,543	1,000	1,000
101-300-3100-6323	CONFERENCE & SCHOOLS	8,355	6,195	5,389	6,550	6,615
101-300-3100-6324	MILEAGE	432	419	589	600	600
101-300-3100-6325	TRANSPORTATION & PARKI	67	-	400	50	50
101-300-3100-6337	INSURANCE-GENERAL LIAB	824	624	3,328	2,850	2,850
101-300-3100-6338	INSURANCE - PROPERTY	1,532	1,182	-	-	-
101-300-3100-6339	INSURANCE-VEHICLES	416	322	-	-	-
101-300-3100-6340	INSURANCE-WORKERS COMP	1,237	1,177	1,370	1,434	1,434
101-300-3100-6343	LIGHT & POWER	1,038	1,557	1,350	2,000	2,000
101-300-3100-6353	REPAIRS & MAINT-EQUIPM	899	273	189	1,000	1,000
101-300-3100-6354	REPAIRS & MAINT-VEHICL	733	294	2,823	2,000	2,000
<b>TOTAL OTH SER &amp; CH</b>		<b>104,412</b>	<b>92,242</b>	<b>82,650</b>	<b>89,821</b>	<b>92,936</b>
<b>MISCELLANEOUS</b>						
101-300-3100-6433	DUES, SUBSCRIPTIONS, MEM	3,090	3,405	2,260	3,895	3,570
101-300-3100-6450	MISCELLANEOUS	245	491	268	500	500
<b>TOTAL MISCELLA</b>		<b>3,335</b>	<b>3,896</b>	<b>2,528</b>	<b>4,395</b>	<b>4,070</b>
<b>TOTAL PUBLIC WOR</b>		<b>474,455</b>	<b>504,182</b>	<b>506,677</b>	<b>541,529</b>	<b>550,136</b>
<b>STREETS</b>						
<b>PERSONNEL EXPENSE</b>						
101-301-3200-6101	FULL-TIME SALARIES-REG	287,100	277,816	286,334	341,219	341,873
101-301-3200-6102	FULL-TIME SALARIES-OVE	10,656	15,924	21,156	26,587	27,252
101-301-3200-6103	PART-TIME SALARIES-REG	-	-	-	-	-
101-301-3200-6104	PART-TIME SALARIES-OVE	-	-	9,318	-	-
101-301-3200-6105	SEASONAL SALARIES-REG	11,057	18,033	129	24,423	25,030
101-301-3200-6106	SEASONAL SALARIES-OT	17	-	1,524	1,576	1,615
101-301-3200-6121	EMPLOYER CONTRIBUTION-	22,450	22,180	23,341	27,704	27,805
101-301-3200-6122	EMPLOYER CONTRIBUTION-	22,513	22,452	23,587	30,126	30,276
101-301-3200-6131	EMPLOYER PAID-HEALTH I	52,382	48,127	45,956	55,707	49,920
101-301-3200-6132	HIGH DEDUCTIBLE HEALTH	2,062	2,528	1,955	-	-
101-301-3200-6133	EMPLOYER PAID-LIFE INS	381	366	368	438	438
101-301-3200-6134	EMPLOYER PAID-DISABILI	661	706	732	1,263	1,265
101-301-3200-6135	CAR ALLOWANCE	-	-	-	-	-
<b>TOTAL PERSONNE</b>		<b>409,279</b>	<b>408,132</b>	<b>414,401</b>	<b>509,043</b>	<b>505,474</b>



		2017 ACTUAL	2018 ACTUAL	2019 ACTUAL	2020 BUDGET	2021 ADOPTED
<b>SUPPLIES</b>						
101-301-3200-6203	SAFETY BOOTS	1,051	698	1,203	1,500	1,500
101-301-3200-6206	DUPLICATING & COPYING	1,307	913	800	1,100	1,100
101-301-3200-6211	CLEANING SUPPLIES	692	752	534	1,000	1,000
101-301-3200-6212	MOTOR FUEL & OIL	39,978	53,046	61,497	50,000	50,000
101-301-3200-6216	CHEMICALS & CHEMICAL P	64,690	53,909	94,616	95,000	72,000
101-301-3200-6217	OTHER GENERAL SUPPLIES	1,221	1,693	1,381	1,500	1,500
101-301-3200-6218	CLOTHING & BADGES	2,534	2,343	2,262	3,000	3,000
101-301-3200-6219	MEDICAL & FIRST AID	100	-	-	250	250
101-301-3200-6224	STREET MAINTENANCE MAT	73,217	89,574	91,787	100,000	100,000
101-301-3200-6226	STREET SIGN/SIGN REPAI	20,699	19,887	16,841	17,500	5,000
101-301-3200-6240	SMALL TOOLS & EQUIPMEN	1,534	5,026	463	2,300	500
<b>TOTAL SUPPLIES</b>		<b>207,023</b>	<b>227,841</b>	<b>271,385</b>	<b>273,150</b>	<b>235,850</b>
<b>OTHER SERVICES &amp; CHARGES</b>						
101-301-3200-6310	MAINTENANCE CONTRACTS	14,509	12,047	16,816	23,200	31,600
101-301-3200-6311	EXPERT & CONSULTANT	24,242	24,951	26,383	29,175	29,500
101-301-3200-6321	TELEPHONE	3,893	3,624	3,716	5,200	5,200
101-301-3200-6322	POSTAGE	-	34	62	-	-
101-301-3200-6323	CONFERENCE & SCHOOLS	2,828	1,451	1,960	5,200	5,200
101-301-3200-6325	TRANSPORTATION & PARKI	-	6	-	50	50
101-301-3200-6337	INSURANCE-GENERAL LIAB	1,436	1,092	14,260	14,260	14,260
101-301-3200-6339	INSURANCE-VEHICLES	12,560	9,573	-	-	-
101-301-3200-6340	INSURANCE-WORKERS COMP	23,456	19,925	23,190	24,277	24,277
101-301-3200-6343	LIGHT & POWER	8,383	7,786	6,751	7,391	7,391
101-301-3200-6349	MILL & OVERLAY	-	230,000	351,632	300,000	450,000
101-301-3200-6352	REPAIRS & MAINT-STRUCT	-	-	-	25,000	-
101-301-3200-6353	REPAIRS & MAINT-EQUIPM	62,841	55,766	56,297	55,000	55,000
101-301-3200-6354	REPAIRS & MAINT-VEHICL	-	368	-	-	-
101-301-3200-6355	STREET MARKING	15,235	11,233	9,367	16,300	16,500
101-301-3200-6356	UPKEEP OF GROUNDS	203,386	214,832	18,573	15,000	50,400
101-301-3200-6365	RENTAL-MACHINERY	4,850	2,890	600	6,100	6,100
<b>TOTAL OTH SER &amp; CH</b>		<b>377,619</b>	<b>595,578</b>	<b>529,606</b>	<b>526,153</b>	<b>695,478</b>
<b>MISCELLANEOUS</b>						
101-301-3200-6433	DUES, SUBSCRIPTIONS, MEM	-	-	850	-	-
101-301-3100-6499	NATURAL DISASTER RECO	-	-	37,299	-	-
<b>TOTAL MISCELLA</b>		<b>-</b>	<b>-</b>	<b>38,149</b>	<b>-</b>	<b>-</b>
<b>CAPITAL OUTLAY</b>						
101-301-3200-6530	IMPROVE OT THAN BLDGS	-	-	49,929	-	-
101-301-3200-6531	NON-CAPITAL IMPROV	3,870	-	-	-	-
101-301-3200-6540	MOTOR VEHICLES	-	-	-	-	2,462,000
101-301-3200-6541	NON-CAP MOTOR VEHICLES	17	-	-	-	-



		2017 ACTUAL	2018 ACTUAL	2019 ACTUAL	2020 BUDGET	2021 ADOPTED
101-301-3200-6580	EQUIPMENT	5,535	3,987	-	-	-
101-301-3200-6581	NON-CAPITAL EQUIPMENT	2	-	-	-	-
<b>TOTAL CAPITAL OUTLAY</b>		<b>9,424</b>	<b>3,987</b>	<b>49,929</b>	<b>-</b>	<b>2,462,000</b>
<b>TOTAL PUBLIC WOR</b>		<b>1,003,345</b>	<b>1,235,538</b>	<b>1,303,470</b>	<b>1,308,346</b>	<b>3,898,802</b>

<b>LIGHTING</b>						
OTHER SERVICES &						
101-302-3201-6343	LIGHT & POWER	194,458	195,335	185,579	200,000	200,000
101-302-3201-6353	REPAIRS & MAINT-EQUIPM	33,238	56,509	37,076	15,000	15,000
<b>TOTAL OTHER SE</b>		<b>227,696</b>	<b>251,844</b>	<b>222,654</b>	<b>215,000</b>	<b>215,000</b>

<b>MISCELLANEOUS</b>						
101-302-3202-6450	MISCELLANEOUS	2,524	1,645	1,647	3,000	1,800
<b>TOTAL MISCELLA</b>		<b>2,524</b>	<b>1,645</b>	<b>1,647</b>	<b>3,000</b>	<b>1,800</b>

<b>CAPITAL OUTLAY</b>						
101-302-3201-6531	NON-CAP IMPROVEMENT	3,630	-	-	-	-
<b>TOTAL CAPITAL OUTLAY</b>		<b>3,630</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>

<b>TOTAL PUBLIC WOR</b>		<b>233,850</b>	<b>253,489</b>	<b>224,301</b>	<b>218,000</b>	<b>216,800</b>
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<b>PUBLIC WORKS - SIDEWALKS</b>						
101-303-3202-6352	REPAIR & MAINT-STRUCT				-	25,000
						25,000

<b>PARKS &amp; REC OPERATIONS</b>						
SUPPLIES						
101-401-5001-6217	OTHER GENERAL SUPPLIES	4,338	10,920	11,697	10,000	10,000
101-401-5002-6216	CHEMICALS	2,400	-	-	-	-
101-401-5002-6217	OTHER GENERAL SUPPLIES	-	-	-	-	-
101-401-5002-6240	SMALL TOOLS AND EQUIPM	1,019	776	2,932	1,000	1,000
<b>TOTAL SUPPLIES</b>		<b>7,757</b>	<b>11,696</b>	<b>14,629</b>	<b>11,000</b>	<b>11,000</b>

<b>OTHER SERVICES &amp; CHARGES</b>						
101-401-4143-6310	MAINTENANCE CONTRACTS	-	-	-	-	-
101-401-4143-6319	OTHER PROF SERVICES	47,268	47,131	47,397	50,000	50,000
101-401-4143-6337	INSURANCE-GENERAL LIAB	84	75	100	100	100
101-401-4143-6345	HEAT	1,395	1,623	1,661	1,800	1,800
101-401-4143-6361	RENTAL-BUILDINGS	30,000	30,000	30,000	30,000	30,000
101-401-5001-6311	EXPERT & CONSULTANT	-	-	1,521	-	-
101-401-5001-6319	OTHER PROF SERVICES	-	-	528	1,000	6,000
101-401-5001-6322	POSTAGE	1,559	1,721	1,721	2,000	2,000





		2017 ACTUAL	2018 ACTUAL	2019 ACTUAL	2020 BUDGET	2021 ADOPTED
101-401-5001-6323	CONFERENCE & SCHOOLS	-	-	-	-	-
101-401-5001-6324	MILEAGE	2	148	-	50	50
101-401-5001-6325	TRANSPORTATION & PARKI	-	-	-	-	-
101-401-5001-6334	GENERAL NOTICES & PUBL	6,459	5,860	7,003	6,000	6,000
101-401-5002-6334	GENERAL NOTICES & PUBL	-	-	-	-	-
101-401-5002-6347	TREE REMOVAL	3,193	5,688	1,167	6,000	6,000
101-401-5002-6348	REFORESTATION	3,965	3,745	8,022	6,000	6,000
101-401-5002-6356	UPKEEP OF GROUNDS	7,796	5,260	3,140	8,000	8,000
<b>TOTAL OTHER SERVICES</b>		<b>101,721</b>	<b>101,251</b>	<b>102,259</b>	<b>110,950</b>	<b>115,950</b>
<b>MISCELLANEOUS</b>						
101-401-5001-6450	MISCELLANEOUS	-	40	-	-	-
101-401-5002-6450	MISCELLANEOUS	118	-	-	-	-
101-401-5002-6494	DONATIONS	-	-	-	-	-
<b>TOTAL MISCELLA</b>		<b>118</b>	<b>40</b>	<b>-</b>	<b>-</b>	<b>-</b>
<b>TOTAL PARKS &amp; REC</b>		<b>109,596</b>	<b>112,987</b>	<b>116,888</b>	<b>121,950</b>	<b>126,950</b>
<b>MISCELLANEOUS</b>						
<b>PERSONNEL EXPENSE</b>						
101-600-6002-6131	EMPLOYER PAID-HEALTH I	560	-	-	6,780	6,780
<b>TOTAL PERSONNEL EXPENSES</b>		<b>560</b>	<b>-</b>	<b>-</b>	<b>6,780</b>	<b>6,780</b>
<b>OTHER SERVICES &amp; CHARGES</b>						
101-600-6001-6311	EXPERT & CONSULTANT	591	533	-	38,962	38,962
101-600-6001-6321	TELEPHONE	-	-	-	-	-
101-600-6001-6337	INSURANCE-GENERAL LIAB	69,434	58,925	61,440	60,000	60,000
101-600-6001-6338	INSURANCE-PROPERTY	7,757	5,976	-	-	-
101-600-6001-6339	INSURANCE-VEHICLES	48	37	-	-	-
101-600-6001-6340	INSURANCE-WORKERS COMP	75,195	86,159	60,000	78,514	78,514
101-600-6001-6342	INSURANCE-UNEMPLOYMENT	11,002	6,322	19,032	2,500	2,500
<b>TOTAL OTHER SERVICES &amp; CHARGES</b>		<b>164,027</b>	<b>157,952</b>	<b>140,472</b>	<b>179,976</b>	<b>179,976</b>
<b>CAPITAL OUTLAY</b>						
101-600-6001-6530		3,630	-	-	-	891,583
<b>TOTAL CAPITAL OUTLAY</b>		<b>3,630</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>891,583</b>
<b>DEBT</b>						
101-600-6001-6720	OPERATING TRANSFER OUT	275,000	335,000	460,000	400,000	629,353
<b>TOTAL DEBT</b>		<b>275,000</b>	<b>335,000</b>	<b>460,000</b>	<b>400,000</b>	<b>531,100</b>
<b>TOTAL MISCELLANEOUS</b>		<b>439,587</b>	<b>492,952</b>	<b>600,472</b>	<b>586,756</b>	<b>1,609,439</b>



		2017 ACTUAL	2018 ACTUAL	2019 ACTUAL	2020 BUDGET	2021 ADOPTED
<b>DEBT</b>						
101-900-9000-6710	RESIDUAL EQUITY TRANSF	-	-	-	-	-
101-900-9000-6740	ERF TRANSFER OUT	63,750	-	-	-	-
<b>TOTAL DEBT</b>		63,750	-	-	-	-
<b>TOTAL TRANSFERS</b>		63,750	-	-	-	-
<b>TOTAL EXPENDITURE</b>		9,826,234	10,673,511	11,080,743	11,409,075	15,332,557
<b>REVENUE OVER/(UNDER) EXPENDITURES</b>		274,251	424,398	454,023	(998)	-
<b>200-PARKS</b>						
<b>PARKS &amp; RECREATION</b>						
200-401-4440-5101	CURRENT AD VALOREM TAX	1,170,788	1,140,450	1,187,988	1,764,270	1,491,678
200-401-4440-5110	DELINQUENT AD VALOREM	11,385	15,495	4,952	-	-
200-401-4440-5125	FISCAL DISPARITIES	271,829	253,243	257,046	-	-
200-401-4440-5343	OTHER STATE GRANTS	-	-	-	-	-
200-401-4440-5402	RENTAL INCOME	1,440	140	2,024	-	-
200-401-4440-5422	OTHER CHARGES (NON-TAX	65	-	-	-	-
200-401-4440-5444	REGISTRATION FEES-TAXA	-	-	-	-	-
200-401-4440-5464	RENTAL - TAXABLE	5,106	4,035	4,589	6,000	6,000
200-401-4440-5466	RENTAL - NON-TAXABLE	3,189	3,035	2,505	2,000	2,000
200-401-4440-5522	RESTITUTION	380	-	-	-	-
200-401-4440-5701	INTEREST EARNINGS	7,430	15,386	22,902	10,000	10,000
200-401-4440-5702	UNREALIZED GAIN/LOSS O	(1,867)	(3,868)	13,967	-	-
200-401-4440-5810	SALE OF LAND/EQUIPMENT	-	-	-	-	-
200-401-4440-5815	DONATIONS	9,850	10,950	111,045	-	-
200-401-4440-5830	OTHER-UNCLASSIFIED	20	-	2,577	-	-
200-401-4440-5831	CASH-OVER/SHORT	(10)	63	20	-	-
200-401-4440-5902	OPERATING TRANSFER IN	-	-	-	-	-
200-401-4440-5904	BUDGET STABILIZATION T	-	-	-	-	-
200-401-4440-5925	BOND PROCEEDS	-	-	-	-	-
200-401-4440-5926	BOND PREMIUM	-	-	-	-	-
200-401-4442-5416	REGISTRATION FEES-TAXA	34,567	31,359	26,392	39,000	30,000
200-401-4444-5437	ADVERTISING REVENUE	-	-	1,200	-	-
200-401-4445-5416	REGISTRATION FEES - TA	-	-	-	-	-
200-401-4445-5432	REGISTRATION FEES NONT	1,251	715	450	1,500	1,500
200-401-4445-5816	SPONSORSHIP	3,350	3,950	3,725	5,000	5,000
200-401-4447-5440	OPERATIONS-JOINT FACIL	43,960	51,207	42,581	40,000	40,000
200-401-4451-5442	CONCESSIONS	2,924	1,695	1,792	3,000	3,000
200-401-4452-5485	CHARGES FOR SERVICES	-	-	-	-	-
200-401-4453-5416	REGISTRATION FEES-TAXA	7,951	172	-	-	-



		2017 ACTUAL	2018 ACTUAL	2019 ACTUAL	2020 BUDGET	2021 ADOPTED
200-401-4454-5416	REGISTRATION FEES-TAXA	13	-	-	-	-
200-401-4454-5432	CAMP REGISTRATION-NON	1,855	880	1,020	3,000	3,000
200-401-4455-5432	CAMP REGISTRATION-NON	-	-	-	-	-
200-401-4456-5432	CAMP REGISTRATION-NON	-	-	-	-	-
200-401-4457-5416	REGISTRATION FEES-TAXA	-	9,093	9,065	10,000	10,000
200-401-4458-5416	REGISTRATION FEES-TAXA	1,587	2,208	-	2,000	2,000
200-401-4459-5432	CAMP REGISTRATION-NON	-	250	-	-	-
200-401-4460-5815	DONATIONS	2,125	1,675	1,840	-	-
200-401-4461-5432	CAMP REGISTRATION-GEN	-	1,625	2,010	-	-
<b>TOTAL REVENUES</b>		<b>1,579,188</b>	<b>1,543,758</b>	<b>1,699,691</b>	<b>1,885,770</b>	<b>1,604,178</b>

PERSONNEL EXPENSE

200-401-4440-6101	FULL-TIME SALARIES-REG	582,897	636,815	704,411	706,746	708,104
200-401-4440-6102	FULL-TIME SALARIES-OVE	14,298	19,210	29,163	9,005	9,230
200-401-4440-6103	PART-TIME SALARIES-REG	39,742	39,728	-	-	-
200-401-4440-6105	SEASONAL SALARIES-REG	59,553	63,766	37,284	66,538	68,194
200-401-4440-6106	SEASONAL SALAIRES-OT	1,308	903	460	3,125	3,203
200-401-4440-6121	EMPLOYER CONTRIBUTION-	48,870	52,990	55,483	53,916	54,040
200-401-4440-6122	EMPLOYER CONTRIBUTION-	51,131	56,762	57,690	61,269	60,337
200-401-4440-6131	EMPLOYER PAID-HEALTH I	90,492	84,122	88,376	98,514	126,762
200-401-4440-6132	HIGH DEDUCTIBLE HEALTH	14,128	10,012	12,600	-	-
200-401-4440-6133	EMPLOYER PAID-LIFE INS	707	707	766	868	868
200-401-4440-6134	EMPLOYER PAID-DISABILI	1,260	1,452	1,608	2,686	2,620
200-401-4442-6105	SEASONAL SALAIRES-REG	-	-	-	-	-
200-401-4442-6122	EMPLOYER CONTRIBUTION-	-	-	-	-	-
200-401-4451-6103	PART TIME SALARIES-REG	-	-	-	-	-
200-401-4451-6105	SEASONAL SALAIRES-REG	1,763	1,521	1,549	6,489	6,654
200-401-4451-6122	EMPLOYER CONTRIBUTION	135	116	119	496	509
200-401-4452-6103	PART-TIME SALARIES-REG	-	-	-	-	-
200-401-4452-6105	SEASONAL SALAIRES-REG	9,296	12,546	12,145	9,811	8,872
200-401-4452-6122	EMPLOYER CONTRIBUTION-	711	960	929	751	679
200-401-4453-6103	PART-TIME SALARIES REG	-	-	-	-	-
200-401-4453-6105	SEASONAL SALARIES-REG	-	-	-	-	-
200-401-4453-6122	EMPLOYER CONTRIBUTION-	-	-	-	-	-
<b>TOTAL PERSONNEL EXPENSE</b>		<b>916,293</b>	<b>981,610</b>	<b>1,002,583</b>	<b>1,020,214</b>	<b>1,050,072</b>

SUPPLIES

200-401-4440-6201	OFFICE SUPPLIES	1,049	1,251	911	1,100	1,100
200-401-4440-6203	SAFETY BOOTS	1,321	1,109	938	1,400	1,400
200-401-4440-6206	DUPLICATING & COPYING	2,704	-	-	-	-
200-401-4440-6211	CLEANING SUPPLIES	294	-	57	-	-
200-401-4440-6212	MOTOR FUEL & OIL	21,990	29,370	23,270	30,000	28,000
200-401-4440-6214	RECREATION SUPPLIES	6,816	8,283	7,507	8,000	8,000



		2017 ACTUAL	2018 ACTUAL	2019 ACTUAL	2020 BUDGET	2021 ADOPTED
200-401-4440-6216	CHEMICALS & CHEMICAL P	10,214	8,913	11,547	10,000	12,500
200-401-4440-6217	OTHER GENERAL SUPPLIES	833	1,706	2,564	2,500	2,500
200-401-4440-6218	CLOTHING & BADGES	2,398	2,650	2,987	2,650	2,650
200-401-4440-6219	MEDICAL & FIRST AID	215	193	295	400	400
200-401-4440-6225	LANDSCAPING MATERIALS	-	-	-	15,000	15,000
200-401-4440-6226	STREET SIGN/SIGN REPAI	5,184	3,691	555	5,000	5,000
200-401-4440-6228	CONSTRUCTION MATERIALS	1,942	3,337	1,266	3,500	3,500
200-401-4440-6240	SMALL TOOLS & EQUIPMEN	4,163	5,510	5,169	5,000	5,000
200-401-4442-6214	RECREATION SUPPLIES	3,376	3,562	3,316	4,450	4,450
200-401-4445-6217	OTHER GENERAL SUPPLIES	-	-	535	-	500
200-401-4447-6206	DUPLICATING & COPYING	1,635	2,744	2,197	2,500	2,500
200-401-4447-6212	MOTOR FUEL & OIL	13,389	23,213	15,422	20,000	20,000
200-401-4447-6217	OTHER GENERAL SUPPLIES	1,220	1,378	979	2,000	2,000
200-401-4451-6211	CLEANING SUPPLIES	31	-	39	-	-
200-401-4451-6217	OTHER GENERAL SUPPLIES	57	-	-	200	200
200-401-4447-6219	MEDICAL & FIRST AID	-	679	700	-	-
200-401-4451-6254	COST OF MERCHANDISE	2,527	1,125	1,127	3,000	2,000
200-401-4452-6217	OTHER GENERAL SUPPLIES	281	53	109	250	250
200-401-4452-6218	CLOTHING & BADGES	341	360	326	350	500
200-401-4453-6214	RECREATIONAL SUPPLIES	-	-	-	275	275
200-401-4454-6214	RECREATION SUPPLIES	1,042	828	1,361	1,200	1,200
200-401-4457-6214	RECREATION SUPPLIES	-	490	411	450	450
200-401-4458-6214	RECREATION SUPPLIES	-	-	-	250	250
200-401-4459-6214	RECREATION SUPPLIES	-	43	-	-	-
200-401-4460-6217	OTHER GENERAL SUPPLIES	-	848	982	500	500
200-401-4461-6217	OTHER GENERAL SUPPLIES	-	523	-	-	-
<b>TOTAL SUPPLIES</b>		<b>83,021</b>	<b>101,859</b>	<b>84,571</b>	<b>119,975</b>	<b>120,125</b>
200-401-4440-6311	EXPERT & CONSULTING	-	-	-	-	-
200-401-4440-6317	BANK SERVICE CHARGES	2,492	2,819	3,042	2,500	2,500
200-401-4440-6319	OTHER PROFESSIONAL FEE	11,102	23,734	28,981	-	-
200-401-4440-6321	TELEPHONE	8,116	8,082	8,032	8,500	8,500
200-401-4440-6322	POSTAGE	104	158	239	500	500
200-401-4440-6323	CONFERENCE & SCHOOLS	6,376	2,955	1,490	6,450	6,450
200-401-4440-6325	TRANSPORTATION & PARKI	-	233	-	250	250
200-401-4440-6327	SCHOLARSHIPS	51	-	-	-	-
200-401-4440-6330	ADVERTISING-EMPLOYMENT	-	25	25	-	-
200-401-4440-6334	GENERAL NOTICES & PUBL	2,194	2,058	3,099	2,500	2,500
200-401-4440-6337	INSURANCE-GENERAL LIAB	2,773	2,109	50,800	50,800	50,800
200-401-4440-6338	INSURANCE-PROPERTY	17,052	32,220	-	-	-
200-401-4440-6339	INSURANCE-VEHICLES	4,692	3,665	-	-	-
200-401-4440-6340	INSURANCE-WORKERS COMP	23,592	25,346	29,500	30,882	30,882
200-401-4440-6343	LIGHT & POWER	24,570	27,351	23,029	25,700	25,700



		2017 ACTUAL	2018 ACTUAL	2019 ACTUAL	2020 BUDGET	2021 ADOPTED
200-401-4440-6345	HEAT	3,387	3,730	2,910	3,400	3,400
200-401-4440-6350	REPAIRS & MAINT-BUILDI	1,714	713	4,178	5,000	5,000
200-401-4440-6351	REPAIRS & MAINT. -IRRIG	5,816	5,791	4,447	6,000	6,000
200-401-4440-6352	REPAIRS & MAINT-STRUCT	-	5,600	105,495	14,000	14,000
200-401-4440-6353	REPAIRS & MAINT-EQUIPM	23,000	26,615	35,155	25,000	25,000
200-401-4440-6354	REPAIRS & MAINT-VEHICL	7,334	13,719	10,881	10,000	10,000
200-401-4440-6356	UPKEEP OF GROUNDS	36,793	58,761	75,739	74,200	74,200
200-401-4440-6364	RENTAL - LEASE PAYMENT	5,770	6,585	5,330	6,500	6,500
200-401-4440-6365	RENTAL-MACHINERY	17,601	15,907	16,902	25,500	25,500
200-401-4442-6319	OTHER PROFESSIONAL FEES	20,302	18,862	15,403	21,300	21,300
200-401-4445-6319	OTHER PROFESSIONAL FEES	10,445	8,963	9,721	10,000	10,000
200-401-4446-6319	OTHER PROF SERVICES	7,713	-	-	-	-
200-401-4447-6337	INSURANCE-GENERAL LIAB	-	21,914	29,300	33,960	33,960
200-401-4447-6338	INSURANCE-PROPERTY	29,297	3,485	4,660	-	-
200-401-4447-6343	LIGHT & POWER	10,410	11,144	9,916	12,000	12,000
200-401-4447-6345	HEAT	5,333	6,549	6,568	7,500	7,500
200-401-4447-6350	REPAIRS & MAINT-BUILDI	11,993	8,499	10,599	10,000	10,000
200-401-4447-6353	REPAIRS & MAINT-EQUIPM	2,685	624	3,580	1,000	1,000
200-401-4451-6317	BANK SERVICE CHARGES	1	-	-	-	-
200-401-4452-6321	TELEPHONE	-	-	-	-	-
200-401-4453-6319	OTHER PROFESSIONAL FEES	4,032	-	-	-	-
200-401-4454-6319	OTHER PROFESSIONAL FEES	635	-	-	500	500
200-401-4455-6319	OTHER PROFESSIONAL FEES	-	-	-	-	-
200-401-4457-6319	OTHER PROFESSIONAL FEES	-	4,620	5,319	5,800	5,800
200-401-4458-6319	OTHER PROFESSIONAL FEES	-	450	-	900	900
200-401-4459-6314	GENERAL NOTICES & PUBL	-	621	-	-	-
TOTAL OTHER SERVICES & CHARGES		307,376	353,907	504,341	400,642	400,642
-						
MISCELLANEOUS						
200-401-4440-6433	DUES, SUBSCRIPTIONS, MEM	1,479	2,482	2,527	3,020	3,020
200-401-4440-6450	MISCELLANEOUS	1,191	1,518	1,356	1,500	1,500
200-401-4440-6472	PETROLEUM TAX	-	64	326	-	-
200-401-4440-6494	DONATIONS	8,186	8,325	4,639	-	-
200-401-4445-6494	DONATIONS - PAVILION	2,439	3,948	4,156	-	-
200-401-4460-6450	MISCELLANEOUS	252	280	282	250	250
200-401-4460-6494	DONTIONS-YOUTH FIRST	3,570	2,465	1,879	-	-
TOTAL MISCELLANEOUS		17,117	19,082	15,164	4,770	4,770
CAPITAL OUTLAY						
200-401-4440-6510	LAND	-	-	573	-	-
200-401-4440-6520	BUILDINGS & STRUCTURES	-	-	-	-	-
200-401-4440-6521	NON-CAPITAL BUILDING &	-	-	-	-	-
200-401-4440-6530	IMPROVEMENTS OTHER THA	75,654	-	-	57,800	-



		2017 ACTUAL	2018 ACTUAL	2019 ACTUAL	2020 BUDGET	2021 ADOPTED
200-401-4440-6531	NON-CAPITAL IMPROVEMEN	4,000	-	9,000	8,800	-
200-401-4440-6540	MOTOR VEHICLES	-	-	-	-	-
200-401-4440-6560	FURNITURE & FIXTURES	-	-	-	-	-
200-401-4440-6561	NON-CAPITAL FURNITURE	2,792	-	-	-	-
200-401-4440-6580	EQUIPMENT	-	-	-	145,000	-
200-401-4440-6581	NON-CAPITAL EQUIPMENT	-	-	-	-	-
<b>TOTAL CAPITAL OUTLAY</b>		<b>82,446</b>	<b>-</b>	<b>9,573</b>	<b>211,600</b>	<b>-</b>
<b>DEBT</b>						
200-401-4440-6720	OPERATING TRANSFER OUT	23,569	23,569	23,569	128,569	28,569
<b>TOTAL DEBT</b>		<b>23,569</b>	<b>23,569</b>	<b>23,569</b>	<b>128,569</b>	<b>28,569</b>
<b>TOTAL PARKS &amp; RECREATION</b>		<b>1,429,821</b>	<b>1,480,027</b>	<b>1,639,801</b>	<b>1,885,770</b>	<b>1,604,178</b>
REVENUE OVER/(UND	ER) EXPENDITURES	149,367	63,731	59,889	-	-
<b>201-AQUATIC CENTER</b>						
201-401-4240-5101	CURRENT AD VALOREM TAX	146,594	195,296	197,938	288,204	249,863
201-401-4240-5110	DELINQUENT AD VALOREM	1,613	1,940	844	-	-
201-401-4240-5125	FISCAL DISPARITIES	34,036	43,186	42,828	-	-
201-401-4240-5402	RENTAL INCOME	5,893	-	-	-	-
201-401-4240-5463	MERCHANDISE	1,002	666	479	750	750
201-401-4240-5464	RENTAL - TAXABLE	2,520	1,278	2,767	500	500
201-401-4240-5466	RENTAL - NON-TAXABLE	-	4,588	5,171	4,600	4,600
201-401-4240-5472	SEASON PASSES-POOL	22,813	23,848	24,474	25,000	25,000
201-401-4240-5473	GENERAL ADMISSION-POOL	66,381	85,419	87,491	90,000	90,000
201-401-4240-5474	B-DAY RENTALS	1,851	1,872	1,488	1,800	1,800
201-401-4240-5475	PUNCH CARD NON-TAX	-	126	58	-	-
201-401-4240-5476	PUNCH CARDS	19,491	126	22,501	23,000	23,000
201-401-4240-5477	GIFT CARDS	-	21,576	574	1,000	1,000
201-401-4240-5478	DAILY ADMISSIONS-TAX	2,717	6,654	14,763	-	-
201-401-4240-5485	CHARGES FOR SERVICES	73	-	-	-	-
201-401-4240-5522	RESTITUTION	-	-	-	-	-
201-401-4240-5701	INTEREST EARNINGS	1,849	3,066	4,640	1,500	1,500
201-401-4240-5702	UNREALIZED GAIN/LOSS O	(432)	(929)	2,963	-	-
201-401-4240-5820	INSURANCE RECOVERIES	-	-	-	-	-
201-401-4240-5830	OTHER-UNCLASSIFIED	-	-	-	-	-
201-401-4240-5831	CASH-OVER/SHORT	42	170	123	-	-
201-401-4240-5902	OPERATING TRANSFER IN	-	-	-	-	-
201-401-4240-5904	BUDGET STABIL TRANSFER	6,000	1,707	-	-	-
201-401-4240-5925	BOND PROCEEDS	-	-	-	-	-
201-401-4240-5926	BOND PREMIUM	-	-	-	-	-



		2017 ACTUAL	2018 ACTUAL	2019 ACTUAL	2020 BUDGET	2021 ADOPTED
201-401-4242-5475	LESSONS-SWIMMING	32,342	33,722	37,646	30,000	30,000
201-401-4244-5473	GENERAL ADMISSION	339	414	470	500	500
201-401-4245-5473	GENERAL ADMISSION	12	87	230	150	150
201-401-4246-5442	CONCESSIONS	36,836	44,185	52,011	45,000	45,000
201-401-4247-5473	GENERAL ADMISSION	-	-	-	-	-
<b>TOTAL REVENUES</b>		<b>381,971</b>	<b>468,997</b>	<b>499,458</b>	<b>512,004</b>	<b>473,663</b>

PERSONNEL EXPENSE						
201-401-4240-6103	PART-TIME SALARIES-REG	-	-	-	-	-
201-401-4240-6105	SEASONAL SALARIES-REG	176,049	197,527	201,656	189,029	194,955
201-401-4240-6106	SEASONAL SALAIRES-OT	49	478	2,823	1,030	1,056
201-401-4240-6121	EMPLOYER CONTRIBUTION-	-	-	-	3,284	3,455
201-401-4240-6122	EMPLOYER CONTRIBUTION-	13,471	15,147	15,643	20,484	14,995
201-401-4242-6105	SEASONAL SALAIRES-REG	22,073	27,979	27,835	10,900	11,170
201-401-4242-6106	SEASONAL SALARIES-OT	-	-	-	-	-
201-401-4242-6122	EMPLOYER CONTRIBUTION-	1,689	2,140	2,129	802	855
201-401-4244-6105	SEASONAL SALARIES-REG	-	-	-	5,791	5,935
201-401-4244-6122	EMPLOYER CONTRIBUTION-	-	-	-	443	454
201-401-4246-6105	SEASONAL SALARIES-REG	11,016	18,679	18,864	62,046	63,622
201-401-4246-6122	EMPLOYER CONTRIBUTION-	843	1,429	1,443	4,746	4,867
<b>TOTAL PERSONNEL EXPENSE</b>		<b>225,191</b>	<b>263,379</b>	<b>270,393</b>	<b>298,555</b>	<b>301,364</b>

SUPPLIES						
201-401-4240-6201	OFFICE SUPPLIES	239	676	235	650	1,650
201-401-4240-6206	DUPLICATING & COPYING	-	-	-	-	-
201-401-4240-6211	CLEANING SUPPLIES	443	1,251	1,353	1,300	1,300
201-401-4240-6214	RECREATION SUPPLIES	806	342	1,004	1,500	1,500
201-401-4240-6216	CHEMICALS & CHEMICAL P	16,947	21,291	17,718	22,000	22,000
201-401-4240-6217	OTHER GENERAL SUPPLIES	1,877	1,493	2,085	2,000	2,750
201-401-4240-6218	CLOTHING & BADGES	5,352	5,201	6,723	6,000	6,000
201-401-4240-6219	MEDICAL & FIRST AID	2,459	1,200	1,689	2,200	2,200
201-401-4240-6221	EQUIPMENT PARTS	32	383	228	500	500
201-401-4240-6226	STREET SIGN/SIGN REPAI	475	68	-	500	500
201-401-4240-6240	SMALL TOOLS & EQUIPMEN	-	-	216	1,000	1,000
201-401-4242-6217	OTHER GENERAL SUPPLIES	864	427	350	1,000	1,000
201-401-4246-6211	CLEANING SUPPLIES	-	-	-	-	-
201-401-4246-6217	OTHER GENERAL SUPPLIES	102	116	269	300	300
201-401-4246-6254	COST OF MERCHANDISE	23,588	26,445	28,742	25,000	25,000
<b>TOTAL SUPPLIES</b>		<b>53,186</b>	<b>58,893</b>	<b>60,611</b>	<b>63,950</b>	<b>65,700</b>

OTHER SERVICES & CHARGES						
201-401-4240-6317	BANK FEES	2,467	2,780	3,051	2,500	2,500
201-401-4240-6319	OTHER PROFESSIONAL FEES	2,308	3,368	4,808	6,300	6,300



		2017 ACTUAL	2018 ACTUAL	2019 ACTUAL	2020 BUDGET	2021 ADOPTED
201-401-4240-6321	TELEPHONE	1,918	1,975	2,022	2,100	2,100
201-401-4240-6322	POSTAGE	100	61	97	200	200
201-401-4240-6323	CONFERENCE & SCHOOLS	-	137	-	-	-
201-401-4240-6324	MILEAGE	-	-	-	-	-
201-401-4240-6327	SCHOLARSHIP	1,830	1,357	1,206	2,000	2,000
201-401-4240-6337	INSURANCE-GENERAL LIAB	1,321	1,010	12,410	12,410	12,410
201-401-4240-6338	INSURANCE-PROPERTY	10,739	8,272	-	-	-
201-401-4240-6340	INSURANCE-WORKERS COMP	8,135	10,577	12,310	12,887	12,887
201-401-4240-6343	LIGHT & POWER	16,160	16,650	16,804	17,000	17,000
201-401-4240-6345	HEAT	10,130	6,525	6,854	8,000	8,000
201-401-4240-6350	REPAIRS & MAINT-BUILDI	1,260	2,500	1,085	10,000	10,000
201-401-4240-6352	REPAIRS & MAINT-STRUCT	12,421	6,452	17,144	11,000	11,000
201-401-4240-6353	REPAIRS & MAINT-EQUIPM	428	12,649	9,595	13,000	13,000
201-401-4240-6356	UPKEEP OF GROUNDS	280	2,735	-	900	900
<b>TOTAL OTHER SERVICES &amp; CHARGES</b>		<b>69,497</b>	<b>77,048</b>	<b>87,387</b>	<b>98,297</b>	<b>98,297</b>
<b>MISCELLANEOUS</b>						
201-401-4240-6433	DUES, SUBSCRIPTIONS, MEM	-	-	-	-	-
201-401-4240-6450	MISCELLANEOUS	-	-	-	-	-
<b>TOTAL MISCELLANEOUS</b>		<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>
<b>CAPITAL OUTLAY</b>						
201-401-4240-6520	BUILDINGS & STRUCTURES	-	42,357	-	-	-
201-401-4240-6530	IMPROVEMENTS OTHER THA	12,230	21,860	25,000	15,000	-
201-401-4240-6580	EQUIPMENT	10,183	230	-	27,000	-
<b>TOTAL CAPITAL OUTLAY</b>		<b>22,413</b>	<b>64,447</b>	<b>25,000</b>	<b>42,000</b>	<b>-</b>
<b>DEBT</b>						
201-401-4240-6720	OPERATING TRANSFER OUT	8,302	8,302	8,302	9,202	8,302
201-401-4240-6740	BUDGET STABILIZATION T	-	-	-	-	-
<b>TOTAL DEBT</b>		<b>8,302</b>	<b>8,302</b>	<b>8,302</b>	<b>9,202</b>	<b>8,302</b>
<b>TOTAL EXPENDITURES</b>		<b>378,589</b>	<b>472,069</b>	<b>451,693</b>	<b>512,004</b>	<b>473,663</b>
<b>REVENUE OVER/(UNDER) EXPENDITURES</b>		<b>3,383</b>	<b>(3,072)</b>	<b>47,765</b>	<b>(0)</b>	<b>-</b>
<b>205-CABLE TV</b>						
205-420-4201-5101	CURRENT AD VALOREM TAX	-	-	-	-	-
205-420-4201-5110	DELINQUENT AD VALOREM	-	-	-	-	-
205-420-4201-5452	CABLE ACCESS FRANCHISE	15,150	15,531	15,113	15,000	15,000
205-420-4201-5701	INTEREST EARNINGS	1,548	2,071	2,117	1,400	1,400
205-420-4201-5702	UNREALIZED GAIN/LOSS O	(404)	(530)	1,311	-	-
<b>TOTAL CABLE REVENUE</b>		<b>16,294</b>	<b>17,072</b>	<b>18,541</b>	<b>16,400</b>	<b>16,400</b>





		2017 ACTUAL	2018 ACTUAL	2019 ACTUAL	2020 BUDGET	2021 ADOPTED
<b>PERSONNEL EXPENSE</b>						
205-420-4201-6101	FULL-TIME SALARIES-REG	773	2,403	1,573	-	-
205-420-4201-6103	PART-TIME SALARIES-REG	12,602	19,876	10,185	11,549	11,004
205-420-4201-6121	EMPLOYER CONTRIBUTION-	1,004	1,720	907	866	825
205-420-4201-6122	EMPLOYER CONTRIBUTION-	1,023	1,704	899	883	841
205-420-4201-6131	EMPLOYER PAID-HEALTH I		2,095	2,103	1,378	3,108
205-420-4201-6132	HIGH DEDUCTIBLE INSURA	14	662	331	-	-
205-420-4201-6133			24	24	14	14
205-420-4201-6134		-	53	54	46	41
<b>TOTAL PERSONNEL EXPENSE</b>		<b>15,416</b>	<b>28,537</b>	<b>16,076</b>	<b>14,736</b>	<b>15,833</b>
<b>OTHER SERVICES &amp; CHARGES</b>						
205-420-4201-6337	INSURANCE-GENERAL LIAB	32	30	40	40	40
205-420-4201-6340	INSURANCE-WORKERS COMP	45	69	80	84	84
<b>TOTAL OTHER SERVICES &amp; CHARGES</b>		<b>77</b>	<b>99</b>	<b>120</b>	<b>124</b>	<b>124</b>
<b>DEBT</b>						
205-420-4201-6720	OPERATING TRANSFER OUT	381	381	381	381	381
<b>TOTAL DEBT</b>		<b>381</b>	<b>381</b>	<b>381</b>	<b>381</b>	<b>381</b>
<b>TOTAL EXPENDITURES</b>		<b>15,875</b>	<b>29,017</b>	<b>16,577</b>	<b>15,241</b>	<b>16,338</b>
<b>REVENUE OVER/(UNDER) EXPENDITURES</b>		<b>420</b>	<b>(11,945)</b>	<b>1,964</b>	<b>1,159</b>	<b>62</b>
<b>206-CABLE ACCESS</b>						
<b>REVENUES</b>						
206-420-4202-5451	CABLE "PASS THRU" ACCE	78,428	79,896	-	85,000	-
206-420-4202-5452	CABLE ACCESS FRANCHISE	307,856	296,208	364,751	250,000	335,000
206-420-4202-5701	INTEREST EARNINGS	738	1,201	2,071	1,000	1,000
206-420-4202-5702	UNREALIZED GAIN/LOSS O	(148)	(164)	1,522	-	-
206-420-4202-5830	OTHER-UNCLASSIFIED	-	-	-	-	-
<b>TOTAL CABLE REVENUES</b>		<b>386,874</b>	<b>377,141</b>	<b>368,343</b>	<b>336,000</b>	<b>336,000</b>
<b>206-CABLE ACCESS</b>						
<b>MISCELLANEOUS</b>						
206-420-4202-6450	MISCELLANEOUS	387,237	373,377	370,791	335,000	335,000
<b>TOTAL MISCELLANEOUS</b>		<b>387,237</b>	<b>373,377</b>	<b>370,791</b>	<b>335,000</b>	<b>335,000</b>
<b>TOTAL CABLE EXPENDITURES</b>		<b>387,237</b>	<b>373,377</b>	<b>370,791</b>	<b>335,000</b>	<b>335,000</b>
<b>REVENUE OVER/(UNDER) EXPENDITURES</b>		<b>(362)</b>	<b>3,764</b>	<b>(2,449)</b>	<b>1,000</b>	<b>1,000</b>



		2017 ACTUAL	2018 ACTUAL	2019 ACTUAL	2020 BUDGET	2021 ADOPTED
<b>210-HERITAGE PRESERVATION</b>						
210-170-0000-5101	CURRENT AD VALOREM TAX	22,524	24,260	24,582	31,003	31,933
210-170-0000-5110	DELINQUENT AD VALOREM	227	297	105	-	-
210-170-0000-5125	FISCAL DISPARITIES	5,229	5,386	5,319	-	-
210-170-0000-5343	OTHER STATE GRANTS	412	-	-		
210-170-0000-5701	INTEREST EARNINGS	1,096	1,713	2,386	1,200	1,200
210-170-0000-5702	UNREALIZED GAIN/LOSS O	(292)	(291)	1,206	-	-
210-170-0000-5830	OTHER-UNCLASSIFIED	241	227	723	300	300
210-170-1702-5320	STATE GRANTS & AIDS	-	-	-	-	-
210-170-1704-5410	XEROX COPIES/MAPS	10	36	32	100	100
210-170-1704-5815	DONATIONS-PIONEER ROOM	344	346	147	-	-
<b>TOTAL HERITAGE PRESERVATION REVENUE</b>		<b>29,791</b>	<b>31,974</b>	<b>34,499</b>	<b>32,603</b>	<b>33,533</b>
<b>PERSONNEL EXPENSE</b>						
210-170-1702-6101	FULL-TIME SALARIES-REG	20,605	21,345	21,977	22,475	22,925
210-170-1702-6121	EMPLOYER CONTRIBUTION-	1,587	1,642	1,689	1,686	1,719
210-170-1702-6122	EMPLOYER CONTRIBUTION-	1,501	1,633	1,684	1,719	1,754
210-170-1702-6131	EMPLOYER PAID-HEALTH I	1,746	1,746	1,752	2,296	2,526
210-170-1702-6132	HIGH DEDUCTIBLE HEALTH	559	558	552	-	-
210-170-1702-6133	EMPLOYER PAID-LIFE INS	20	20	20	23	23
210-170-1702-6134	EMPLOYER PAID-DISABILI	43	49	51	83	85
<b>TOTAL PERSONNEL EXPENSES</b>		<b>26,061</b>	<b>26,993</b>	<b>27,725</b>	<b>28,282</b>	<b>29,032</b>
<b>SUPPLIES</b>						
210-170-1702-6206	DUPLICATING & COPYING	-	-	-	50	50
210-170-1704-6201	OFFICE SUPPLIES	-	-	-	200	200
210-170-1704-6217	OTHER GENERAL SUPPLIES	-	-	650	1,000	1,000
<b>TOTAL SUPPLIES</b>		<b>-</b>	<b>-</b>	<b>650</b>	<b>1,250</b>	<b>1,250</b>
<b>OTHER SERVICES &amp; CHARGES</b>						
210-170-1702-6311	EXPERT & CONSULTANT	-	-	-	150	150
210-170-1702-6321	TELEPHONE	3	162	162	-	-
210-170-1702-6322	POSTAGE	127	112	46	100	100
210-170-1702-6323	CONFERENCE & SCHOOLS	330	219	500	600	600
210-170-1702-6324	MILEAGE	-	-	116	100	100
210-170-1702-6337	INSURANCE-GENERAL LIAB	49	75	100	100	100
210-170-1702-6340	INSURANCE-WORKERS COMP	72	77	90	94	94
210-170-1704-6321	TELEPHONE	71	73	81	100	100
210-170-1704-6322	POSTAGE	3	5	13	50	50
<b>TOTAL OTHER SERVICES &amp; CHARGES</b>		<b>655</b>	<b>723</b>	<b>1,108</b>	<b>1,294</b>	<b>1,294</b>
<b>MISCELLANEOUS</b>						
210-170-1702-6433	DUES, SUBSCRIPTIONS, MEM	690	323	295	545	545



		2017 ACTUAL	2018 ACTUAL	2019 ACTUAL	2020 BUDGET	2021 ADOPTED
210-170-1702-6450	MISCELLANEOUS	153	87	414	300	300
210-170-1704-6433	DUES, SUBSCRIPTIONS, MEM	291	-	-	175	175
210-170-1704-6450	MISCELLANEOUS	-	246	-	240	240
210-170-1704-6494	DONATIONS	-	375	-	-	-
<b>TOTAL MISCELLANEOUS</b>		<b>1,134</b>	<b>1,031</b>	<b>709</b>	<b>1,260</b>	<b>1,260</b>

<b>DEBT</b>						
210-170-1072-6720	OPERATING TRANSFER OUT	517	517	517	517	517
210-170-1704-6720	OPERATING TRANSFER OUT	-	-	-	-	-
<b>TOTAL DEBT</b>		<b>517</b>	<b>517</b>	<b>517</b>	<b>517</b>	<b>517</b>

<b>TOTAL EXPENDITURES</b>		<b>28,366</b>	<b>29,264</b>	<b>30,709</b>	<b>32,603</b>	<b>33,353</b>
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REVENUE OVER/(UNDER) EXPENDITURES		1,425	2,710	3,789	-	180
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**213-FIRE & AMBULANCE**

**FIRE REVENUE**

213-210-2100-5101	CURRENT AD VALOREM TAX	870,434	1,024,929	1,120,509	1,356,924	1,332,047
213-210-2100-5110	DELINQUENT AD VALOREM	7,785	11,519	4,449	-	-
213-210-2100-5125	FISCAL DISPARITIES	202,095	227,590	242,446	-	-
213-210-2100-5310	FEDERAL GRANTS & AIDS	-	774,970	-	-	-
213-210-2100-5337	FIRE RELIEF	180,415	191,040	190,649	172,000	170,000
213-210-2100-5343	OTHER STATE GRANTS	8,561	9,104	3,083	5,000	5,000
213-210-2100-5352	OTHER COUNTY GRANTS	3,624	2,509	11,028	-	-
213-210-2100-5421	FIRE PERMITS	180	500	180	-	-
213-210-2100-5423	VEHICLE FIRE & RESCUE	200	-	-	-	-
213-210-2100-5424	RURAL FIRE CONTRACT	413,422	500,000	510,000	515,000	520,000
213-210-2100-5485	CHARGES FOR SERVICES	150	192	975	-	-
213-210-2100-5522	RESTITUTION	60	200	183	-	-
213-210-2100-5701	INTEREST EARNINGS	904	1,446	3,922	2,000	2,000
213-210-2100-5702	UNREALIZED GAIN/LOSS O	(416)	(525)	3,189	-	-
213-210-2100-5815	DONATIONS	2,000	1,270	1,605	-	-
213-210-2100-5820	INSURANCE RECOVERIES	-	-	7,715	-	-
213-210-2100-5830	OTHER-UNCLASSIFIED	10	1,786	2,240	-	-
213-210-2100-5902	OPERATING TRANSFER IN	-	-	-	-	-
213-210-2100-5904	BUDGET STABILIZATION T	23,100	13,857	-	-	-
<b>TOTAL FIRE</b>		<b>1,712,524</b>	<b>2,760,387</b>	<b>2,102,173</b>	<b>2,050,924</b>	<b>2,029,047</b>

**AMBULANCE REVENUE**

213-220-2200-5343	OTHER STATE GRANTS	5,900	-	-	-	-
213-220-2200-5427	AMBULANCE REV - CURRENT	2,026,654	2,144,131	2,099,172	2,287,650	2,287,650
213-220-2200-5428	AMBULANCE REV - PRIOR	229,499	(352,427)	231,357	-	-
213-220-2200-5429	AMBULANCE REV - OTHER	-	720	-	65,000	-



		2017 ACTUAL	2018 ACTUAL	2019 ACTUAL	2020 BUDGET	2021 ADOPTED
213-220-2200-5485	CHARGES FOR SERVICES	2,400	1,463	1,290	2,500	2,500
213-220-2200-5815	DONATIONS	100	-	-	-	-
213-220-2200-5903	TRANSFER IN-EQUIP FUND	-	-	105,000	-	-
<b>TOTAL AMBULANCE</b>		<b>2,264,553</b>	<b>1,793,887</b>	<b>2,436,820</b>	<b>2,355,150</b>	<b>2,290,150</b>
<b>TOTAL REVENUES</b>		<b>3,977,077</b>	<b>4,554,274</b>	<b>4,538,993</b>	<b>4,406,074</b>	<b>4,319,197</b>

PERSONNEL EXPENSE FIRE						
213-210-2100-6101	FULL-TIME SALARIES-REG	281,645	293,761	351,248	327,193	346,406
213-210-2100-6102	FULL-TIME SALARIES-OVE	25,814	23,359	30,737	84,048	12,922
213-210-2100-6103	PART-TIME SALARIES-REG	-	-	-	-	-
213-210-2100-6104	PART-TIME SALARIES-OVE	-	-	-	-	-
213-210-2100-6109	ON CALL PAY-REGULAR	87,730	68,411	62,358	103,793	106,388
213-210-2100-6110	ON-CALL PAY-OVERTIME	73,366	74,527	80,208	75,643	77,534
213-210-2100-6115	INCENTIVE PAY	-	-	-	11,330	3,000
213-210-2100-6121	EMPLOYER CONTRIBUTION-	48,833	51,890	65,221	77,267	80,369
213-210-2100-6122	EMPLOYER CONTRIBUTION-	17,917	16,733	17,392	21,800	22,981
213-210-2100-6131	EMPLOYER PAID-HEALTH I	40,377	37,482	40,879	47,029	52,657
213-210-2100-6132	HIGH DEDUCTIBLE HEALTH	6,715	7,129	5,509	-	-
213-210-2100-6133	EMPLOYER PAID-LIFE INS	285	274	275	352	352
213-210-2100-6134	EMPLOYER PAID-DISABILI	578	652	643	1,236	1,276
<b>TOTAL PERSONNEL EXPENSES</b>		<b>583,259</b>	<b>574,218</b>	<b>654,469</b>	<b>749,691</b>	<b>703,885</b>

SUPPLIES FIRE						
213-210-2100-6201	OFFICE SUPPLIES	2,570	1,971	2,648	2,500	2,500
213-210-2100-6203	SAFETY BOOTS	2,544	2,906	2,252	2,500	2,500
213-210-2100-6206	DUPLICATING & COPYING	3,350	3,688	3,206	3,500	3,500
213-210-2100-6211	CLEANING SUPPLIES	3,237	3,907	3,843	3,500	3,500
213-210-2100-6212	MOTOR FUEL & OIL	15,585	17,623	14,643	20,000	15,000
213-210-2100-6215	FIRE FIGHTING SUPPLIES	1,378	-	-	-	-
213-210-2100-6216	CHEMICALS & CHEMICAL P	-	2,970	-	3,000	3,000
213-210-2100-6217	OTHER GENERAL SUPPLIES	9,169	8,803	6,324	-	5,000
213-210-2100-6218	CLOTHING & BADGES	31,539	29,640	42,649	50,302	44,590
213-210-2100-6219	MEDICAL & FIRST AID	225	-	507	-	-
213-210-2100-6221	EQUIPMENT PARTS	12,039	16,240	26,325	13,500	13,500
213-210-2100-6240	SMALL TOOLS & EQUIPMEN	1,600	107	128	2,000	2,000
<b>TOTAL SUPPLIES</b>		<b>83,235</b>	<b>87,855</b>	<b>102,523</b>	<b>100,802</b>	<b>95,090</b>

OTHER SERVICES & CHARGES FIRE						
213-210-2100-6301	AUDITING & ACCOUNTING	5,075	6,570	2,800	4,000	4,000
213-210-2100-6311	EXPERT & CONSULTANT	31,148	24,418	32,332	76,750	45,550
213-210-2100-6312	TESTING	-	-	-	-	-
213-210-2100-6313	DISPATCH CONTRACT-COUN	323,092	317,124	295,270	280,000	184,692



		2017 ACTUAL	2018 ACTUAL	2019 ACTUAL	2020 BUDGET	2021 ADOPTED
213-210-2100-6321	TELEPHONE	13,176	13,400	16,930	13,800	13,800
213-210-2100-6322	POSTAGE	180	122	10	500	500
213-210-2100-6323	CONFERENCE & SCHOOLS	13,621	10,964	18,043	16,500	20,000
213-210-2100-6324	MILEAGE	-	13	-	-	-
213-210-2100-6325	TRANSPORTATION & PARKI	-	-	-	-	-
213-210-2100-6336	OTHER PUBLISHING	1,637	3,263	2,805	7,500	7,500
213-210-2100-6337	INSURANCE-GENERAL LIAB	1,972	1,496	9,230	9,230	9,230
213-210-2100-6338	INSURANCE-PROPERTY	1,725	-	-	-	-
213-210-2100-6339	INSURANCE-VEHICLES	5,284	4,076	-	-	-
213-210-2100-6340	INSURANCE-WORKERS COMP	40,114	28,861	33,590	35,164	35,164
213-210-2100-6343	LIGHT & POWER	11,475	11,959	9,893	13,000	13,000
213-210-2100-6345	HEAT	6,372	8,651	9,251	10,000	10,000
213-210-2100-6350	REPAIRS & MAINT-BUILDI	1,880	519	517	2,000	2,000
213-210-2100-6353	REPAIRS & MAINT-EQUIPM	20,384	2,843	4,348	5,000	5,000
213-210-2100-6354	REPAIRS & MAINT-VEHICL	50,474	86,397	57,507	74,500	74,500
213-210-2100-6364	RENTAL-OTHER EQUIPMENT	89,178	97,284	97,285	97,285	97,285
TOTAL OTHER SERVICES & CHARGES		616,786	617,960	589,811	645,229	522,221
<b>MISCELLANEOUS FIRE</b>						
213-210-2100-6433	DUES, SUBSCRIPTIONS, MEM	14,626	19,208	19,886	9,891	9,891
213-210-2100-6450	MISCELLANEOUS	7,980	8,288	12,183	7,500	7,500
213-210-2100-6451	FIRE RELIEF STATE AID	180,415	191,040	192,649	170,000	170,000
213-210-2100-6494	DONATIONS	115	-	1,674	-	-
TOTAL MISCELLANEOUS		203,136	218,536	226,393	187,391	187,391
<b>CAPITAL OUTLAY FIRE</b>						
213-210-2100-6520	BUILDINGS & STRUCTURES	-	-	-	-	-
213-210-2100-6521	NON-CAPITAL BUILDING &	-	-	-	-	-
213-210-2100-6540	MOTOR VEHICLES	-	-	45,677	-	-
213-210-2100-6560	FURNITURE & FIXTURES	-	-	1,500	-	-
213-210-2100-6561	NON-CAPITAL FURNITURE	-	-	-	-	-
213-210-2100-6571	NON-CAPITAL COMPUTER E	-	-	-	-	-
213-210-2100-6580	EQUIPMENT	-	810,918	30,057	25,000	-
213-210-2100-6581	NON-CAPITAL EQUIPMENT	3,426	-	-	-	-
TOTAL CAPITAL OUTLAY		3,426	810,918	77,234	25,000	-
<b>DEBT FIRE</b>						
213-210-0000-6740	BUDGET STABILIZATION T	-	-	25,000	25,000	-
213-210-2100-6720	OPERATING TRANSFER OUT	67,722	76,562	76,562	76,562	76,562
TOTAL DEBT		67,722	76,562	101,562	101,562	76,562
TOTAL FIRE EXPENSE		1,557,565	2,386,049	1,751,992	1,809,675	1,585,149



		2017 ACTUAL	2018 ACTUAL	2019 ACTUAL	2020 BUDGET	2021 ADOPTED
<b>PERSONNEL EXPENSE AMBULANCE</b>						
213-220-2200-6101	FULL-TIME SALARIES-REG	1,116,417	1,130,469	1,123,914	1,390,224	1,443,924
213-220-2200-6102	FULL-TIME SALARIES-OVE	121,801	126,244	101,694	71,440	73,227
213-220-2200-6109	ON CALL PAY-REGULAR	135,192	126,468	96,354	151,441	155,227
213-220-2200-6110	ON-CALL PAY-OVERTIME	89,710	98,024	101,024	101,249	103,780
213-220-2200-6121	EMPLOYER CONTRIBUTION-	207,465	211,438	215,668	249,446	259,044
213-220-2200-6122	EMPLOYER CONTRIBUTION-	32,175	32,184	29,224	42,053	43,373
213-220-2200-6131	EMPLOYER PAID-HEALTH I	153,201	136,852	155,056	190,900	215,229
213-220-2200-6132	HIGH DEDUCTIBLE HEALTH	12,964	10,294	11,401	-	-
213-220-2200-6133	EMPLOYER PAID-LIFE INS	1,169	1,108	1,114	1,475	1,475
213-220-2200-6134	EMPLOYER PAID-DISABILI	2,396	2,675	2,613	5,111	5,309
<b>TOTAL PERSONNEL EXPENSE</b>		<b>1,872,490</b>	<b>1,875,756</b>	<b>1,838,063</b>	<b>2,203,339</b>	<b>2,300,588</b>

<b>SUPPLIES AMBULANCE</b>						
213-220-2200-6212	MOTOR FUEL & OIL	29,139	29,363	26,045	32,000	32,000
213-220-2200-6215	RESCUE SUPPLIES	12	-	-	-	-
213-220-2200-6216	CHEMICALS & CHEMICAL P	13,200	-	15,687	-	15,000
213-220-2200-6217	OTHER GENERAL SUPPLIES	-	145	22	-	3,400
213-220-2200-6219	MEDICAL & FIRST AID	46,321	54,036	52,103	58,000	58,000
213-220-2200-6221	EQUIPMENT PARTS	18,422	6,034	3,421	6,000	6,000
<b>TOTAL SUPPLIES</b>		<b>107,094</b>	<b>89,578</b>	<b>97,278</b>	<b>96,000</b>	<b>114,400</b>

<b>OTHER SERVICES &amp; CHARGES-AMBULANCE</b>						
213-220-2200-6310	MAINTENANCE CONTRACT	-	-	-	-	-
213-220-2200-6311	EXPERT & CONSULTANT	72,299	69,161	68,904	76,600	92,600
213-220-2200-6317	BANK SERVICE CHARGES	1,900	2,965	3,456	-	3,000
213-220-2200-6323	CONFERENCE & SCHOOLS	7,461	5,470	11,677	11,790	11,790
213-220-2200-6337	INSURANCE-GENERAL LIAB	4,924	3,732	8,699	6,020	6,020
213-220-2200-6339	INSURANCE-VEHICLES	1,000	770	-	-	-
213-220-2200-6340	INSURANCE-WORKERS COMP	51,987	62,060	72,230	75,615	75,615
213-220-2200-6353	REPAIRS & MAINT-EQUIPM	5,193	5,202	5,271	7,000	7,000
213-220-2200-6354	REPAIRS & MAINT-VEHICL	20,345	5,715	3,466	10,000	13,000
213-220-2200-6364	RENTAL - OTHER EQUIPME	41,038	44,769	44,769	44,769	44,769
<b>TOTAL OTHER SERVICES &amp; CHARGES</b>		<b>206,148</b>	<b>199,844</b>	<b>218,472</b>	<b>231,794</b>	<b>253,794</b>

<b>MISCELLANEOUS AMBULANCE</b>						
213-220-2200-6433	DUES, SUBSCRIPTIONS, MEM	5,538	5,898	6,306	5,266	5,266
213-220-2200-6460	REFUNDS-AMBULANCE	23,426	20,216	6,734	20,000	20,000
213-220-2200-6471	MNCARE-PROVIDER TAX	25,839	27,160	25,729	20,000	20,000
213-220-2200-6495	COUNTY GRANTS	26,275	78,806	112,911	20,000	20,000
<b>TOTAL MISCELLANEOUS</b>		<b>81,077</b>	<b>132,080</b>	<b>151,681</b>	<b>65,266</b>	<b>65,266</b>



		2017 ACTUAL	2018 ACTUAL	2019 ACTUAL	2020 BUDGET	2021 ADOPTED
<b>CAPITAL OUTLAY AMBULANCE</b>						
213-220-2200-6540	MOTOR VEHICLE	-	159,533	194,968	-	-
213-220-2200-6571	NON-CAPITAL COMPUTER E	-	-	-	-	-
213-220-2200-6580	EQUIPMENT	-	-	-	-	-
213-220-2200-6581	NON-CAPITAL EQUIPMENT	8,871	-	-	-	-
<b>TOTAL CAPITAL OUTLAY</b>		<b>8,871</b>	<b>159,533</b>	<b>194,968</b>	<b>-</b>	<b>-</b>

<b>TOTAL EXPENDITURES AMBULANCE</b>		<b>2,275,680</b>	<b>2,456,791</b>	<b>2,500,462</b>	<b>2,596,399</b>	<b>2,734,048</b>
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<b>TOTAL EXPENDITURES FIRE &amp; AMBULANCE</b>		<b>3,833,245</b>	<b>4,842,840</b>	<b>4,252,454</b>	<b>4,406,074</b>	<b>4,319,197</b>
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<b>REVENUE OVER/(UNDER) EXPENDITURES</b>		<b>143,832</b>	<b>(288,566)</b>	<b>286,539</b>	<b>0</b>	<b>-</b>
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**220-LEDUC HISTORIC ESTATE**

<b>LEDUC REVENUE</b>						
220-450-4160-5320	STATE GRANTS & AIDS	10,755	86,040	21,510	-	-
220-450-4160-5701	INTEREST EARNINGS	4,754	6,036	5,229	4,500	4,500
220-450-4160-5702	UNREALIZED GAIN/LOSS O	(1,205)	(1,851)	3,489	-	-
220-450-4160-5815	DONATIONS	-	-	-	-	-
220-450-4160-5830	OTHER-UNCLASSIFIED	53,719	-	-	55,000	55,000
220-450-4160-5901	RESIDUAL EQUITY TRANSF	-	-	-	-	-
220-450-4160-5902	OPERATING TRANSFER IN	-	73,889	41,691	-	-
<b>TOTAL LEDUC REVENUE</b>		<b>68,023</b>	<b>164,114</b>	<b>71,918</b>	<b>59,500</b>	<b>59,500</b>

<b>PERSONNEL EXPENSE</b>						
220-450-4160-6101	FULL-TIME SALARIES-REG	10,406	10,808	10,567	11,549	11,837
220-450-4160-6121	EMPLOYER CONTRIBUTION-	2,460	(869)	793	866	888
220-450-4160-6122	EMPLOYER CONTRIBUTION-	772	802	769	883	906
220-450-4160-6131	EMPLOYER PAID-HEALTH I	1,048	1,048	1,051	1,378	1,515
220-450-4160-6132	HIGH DEDUCTIBLE HEALTH	2	4	-	-	-
220-450-4160-6133	EMPLOYER PAID-LIFE INS	12	12	12	14	14
220-450-4160-6134	EMPLOYER PAID-DISABILI	22	25	26	46	44
<b>TOTAL PERSONNEL EXPENSE</b>		<b>14,722</b>	<b>11,830</b>	<b>13,218</b>	<b>14,736</b>	<b>15,204</b>

<b>SUPPLIES</b>						
220-450-4160-6217	OTHER GENERAL SUPPLIES	-	-	-	-	-
220-450-4160-6219	MEDICAL AND FIRST AID	125	-	-	-	-
<b>TOTAL SUPPLIES</b>		<b>125</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>



		2017 ACTUAL	2018 ACTUAL	2019 ACTUAL	2020 BUDGET	2021 ADOPTED
<b>OTHER SERVICES &amp; CHARGES</b>						
220-450-4160-6310	MAINTENANCE CONTRACTS	1,559	6,578	5,948	6,180	6,180
220-450-4160-6311	EXPERT & CONSULTANT	6,763	10,698	1,590	-	-
220-450-4160-6319	OTHER PROFESSIONAL FEES	26,488	20,960	20,845	24,000	24,000
220-450-4160-6337	INSURANCE-GENERAL LIAB	64	52	1,840	1,840	1,840
220-450-4160-6338	INSURANCE-PROPERTY	1,716	1,324	-	-	-
220-450-4160-6343	LIGHT & POWER	6,231	5,350	4,856	7,500	7,500
220-450-4160-6345	HEAT	4,210	4,839	4,629	7,000	7,000
220-450-4160-6350	REPAIRS & MAINT-BUILDI	5,617	7,116	2,843	10,000	10,000
220-450-4160-6353	REPAIRS & MAINT-EQUIPM	2,244	4,170	1,030	4,000	4,000
<b>TOTAL OTHER SERVICES &amp; CHARGES</b>		<b>54,891</b>	<b>61,087</b>	<b>43,582</b>	<b>60,520</b>	<b>60,520</b>
<b>CAPITAL OUTLAY</b>						
220-450-4160-6520	BUILDING & STRUCTURES	-	178,165	13,010	-	-
<b>TOTAL CAPITAL OUTLAY</b>		<b>-</b>	<b>178,165</b>	<b>13,010</b>	<b>-</b>	<b>-</b>
<b>DEBT</b>						
220-450-4160-6720	OPERATING TRANSFER OUT	631	631	631	631	631
<b>TOTAL DEBT</b>		<b>631</b>	<b>631</b>	<b>631</b>	<b>631</b>	<b>631</b>
<b>TOTAL EXPENDITURES</b>		<b>70,368</b>	<b>251,713</b>	<b>70,441</b>	<b>75,887</b>	<b>76,355</b>
<b>REVENUE OVER/(UNDER) EXPENDITURES</b>		<b>(2,345)</b>	<b>(87,599)</b>	<b>1,477</b>	<b>(16,387)</b>	<b>(16,855)</b>
<b>221-POLICE RESERVES</b>						
<b>REVENUES-POLICE</b>						
221-201-2021-5101	CURRENT AD VALOREM TAX	7,350	7,438	7,437	9,150	9,150
221-201-2021-5110	DELINQUENT AD VALOREM	81	97	32	-	-
221-201-2021-5125	FISCAL DISPARITIES	1,707	1,652	1,609	-	-
221-201-2021-5701	INTEREST EARNINGS	37	139	300	-	-
221-201-2021-5702	UNREALIZED GAIN/LOSS	(9)	(22)	200	-	-
221-201-2021-5815	DONATIONS	1,100	2,500	2,500	200	-
<b>TOTAL REVENUES</b>		<b>10,266</b>	<b>11,804</b>	<b>12,078</b>	<b>9,350</b>	<b>9,150</b>
<b>SUPPLIES</b>						
221-201-2021-6218	CLOTHING & BADGES	2,434	1,627	319	3,850	3,850
<b>TOTAL SUPPLIES</b>		<b>2,434</b>	<b>1,627</b>	<b>319</b>	<b>3,850</b>	<b>3,850</b>
<b>OTHER SERVICES &amp; CHARGES</b>						
221-201-2021-6354	REPAIRS & MAINT-VEHICLE	-	1,582	7,094	-	-
		<b>-</b>	<b>1,582</b>	<b>7,094</b>	<b>-</b>	<b>-</b>





		2017 ACTUAL	2018 ACTUAL	2019 ACTUAL	2020 BUDGET	2021 ADOPTED
<b>MISCELLANEOUS</b>						
221-201-2021-6450	MISCELLANEOUS	5,008	1,618	3,479	5,300	5,300
221-201-2021-6494	DONATIONS	-	569	2,629	-	-
<b>TOTAL MISCELLANEOUS</b>		<b>5,008</b>	<b>2,187</b>	<b>6,108</b>	<b>5,300</b>	<b>5,300</b>
<b>TOTAL EXPENDITURES</b>						
		7,442	5,396	13,521	9,150	9,150
<b>REVENUE OVER/(UNDER) EXPENDITURES</b>						
		2,824	6,408	(1,443)	200	-
<b>222-DUI ENFORCEMENT EQUIP S.R.</b>						
<b>REVENUES</b>						
222-201-2015-5101	CURRENT AD VALOREM TAX	1,124	1,138	1,138	1,400	1,400
222-201-2015-5110	DELINQUENT AD VALOREM	12	14	5	-	-
222-201-2015-5125	FISCAL DISPARITIES	261	253	247	-	-
222-201-2015-5520	PAYMENT IN LIEU OF FIN	1,500	2,332			-
222-201-2015-5521	DUI FEES & PENALTY	750	-	-	-	-
222-201-2015-5701	INTEREST EARNINGS	399	765	995	200	200
222-201-2015-5702	UNREALIZED GAIN/LOSS O	(100)	(187)	715	-	-
222-201-2015-5810	SALE OF LAND/EQUIPMENT	16,483	16,042	3,283	-	-
222-201-2015-5830	OTHER-UNCLASSIFIED	496	650	600	-	-
<b>TOTAL REVENUES</b>		<b>20,925</b>	<b>21,007</b>	<b>6,983</b>	<b>1,600</b>	<b>1,600</b>
<b>OTHER SERVICES &amp; CHARGES</b>						
222-201-2015-6311	EXPERT & CONSULTANTS	13,911	8,898	3,375	-	-
<b>TOTAL OTHER SERVICES &amp; CHARGES</b>		<b>13,911</b>	<b>8,898</b>	<b>3,375</b>	<b>-</b>	<b>-</b>
<b>MISCELLANEOUS</b>						
222-201-2015-6450	MISCELLANEOUS	1,200	-	18,501	1,600	1,600
<b>TOTAL MISCELLANEOUS</b>		<b>1,200</b>	<b>-</b>	<b>18,501</b>	<b>1,600</b>	<b>1,600</b>
<b>DEBT</b>						
222-201-2015-6720	TRANSFER OUT	-	-	-	-	-
<b>TOTAL DEBT</b>		<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>
<b>TOTAL EXPENDITURES</b>						
		15,111	8,898	21,876	1,600	1,600
<b>REVENUE OVER/(UNDER) EXPENDITURES</b>						
		5,814	12,109	(14,893)	-	-
<b>401-PARKS CAPITAL PROJECTS</b>						
<b>PARKS &amp; RECREATION</b>						
401-401-0000-5101	CURRENT AD VALOREM TAX	-	-	-	170,000	-



		2017 ACTUAL	2018 ACTUAL	2019 ACTUAL	2020 BUDGET	2021 ADOPTED
401-401-0000-5110	DELINQUENT AD VALOREM	534	-	-	-	-
401-401-0000-5125	FISCAL DISPARITIES	-	-	-	-	-
401-401-0000-5361	OTHER LOCAL GRANTS	-	-	-	-	-
401-401-0000-5443	PARK DEDICATION FEES	-	-	-	-	-
401-401-0000-5701	INTEREST EARNINGS	6,407	-	13,241	-	-
401-401-0000-5702	UNREALIZED GAIN/LOSS O	(1,883)	-	23	-	-
401-401-0000-5815	DONATIONS	5,000	-	1,587	-	-
401-401-4133-5815	DONATIONS	1,000	-	-	-	-
<b>TOTAL PARKS &amp;</b>	<b>RECREATION</b>	<b>11,058</b>	<b>-</b>	<b>14,851</b>	<b>170,000</b>	<b>-</b>
<b>TRANSFERS</b>						
401-900-0000-5902	OPERATING TRANSFER IN	-	-	-	100,000	-
<b>TOTAL TRANSFERS</b>		<b>-</b>	<b>-</b>	<b>-</b>	<b>100,000</b>	<b>-</b>
<b>TOTAL REVENUES</b>		<b>11,058</b>	<b>-</b>	<b>14,851</b>	<b>270,000</b>	<b>-</b>
<b>OTHER SERVICE &amp; CHARGES</b>						
401-401-4101-6311	EXPERT & CONSULTANT	-	-	-	25,000	-
<b>TOTAL OTHER SERVICES &amp; CHARGES</b>		<b>-</b>	<b>-</b>	<b>-</b>	<b>25,000</b>	<b>-</b>
<b>CAPITAL OUTLAY</b>						
401-401-4101-6590	CONTRACTORS & CONSTRUC	69,511	-	200	-	-
401-401-4106-6590	CONTRACTORS & CONSTRUC	178	-	-	-	-
401-401-4122-6590	CONTRACTORS & CONSTRUC	-	-	-	-	-
401-401-4122-6591	NON-CAPITAL CONSTRUCTI	312	-	-	-	-
401-401-4129-6590	CONTRACTORS & CONSTRUC	-	-	-	-	-
401-401-4130-6590	CONTRACTORS & CONSTRUC	-	-	-	-	-
401-401-4133-6591	NON-CAPITAL CONSTRUCTI	-	-	-	-	-
401-401-4142-6590	CONTRACTORS & CONSTRUC	-	-	-	245,000	-
<b>TOTAL CAPITAL OUTLAY</b>		<b>70,001</b>	<b>-</b>	<b>200</b>	<b>245,000</b>	<b>-</b>
<b>DEBT</b>						
401-900-0000-6720	OPERATING TRANSFER OUT	-	-	-	-	-
<b>TOTAL TRANSFERS</b>		<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>
<b>TOTAL EXPENDITURES</b>		<b>70,001</b>	<b>-</b>	<b>200</b>	<b>270,000</b>	<b>-</b>
<b>REVENUE OVER/(UND</b>	<b>ER) EXPENDITURES</b>	<b>(58,943)</b>	<b>-</b>	<b>14,651</b>	<b>-</b>	<b>-</b>



		2017 ACTUAL	2018 ACTUAL	2019 ACTUAL	2020 BUDGET	2021 ADOPTED
<b>407-HEDRA</b>						
<b>ECONOMIC DEVELOPMENT</b>						
407-180-1502-5101	CURRENT AD VALOREM TAX	-	-	-	372,196	391,974
407-180-1502-5110	DELINQUENT AD VALOREM	990	-	-	-	-
407-180-1502-5125	FISCAL DISPARITIES	-	-	-	-	-
407-180-1502-5352	DAKOTA COUNTY GRANTS	6,020				
407-180-1502-5401	LEASE PAYMENTS-JOINT FACILITY				3,300	3,300
407-180-1502-5402	RENTAL INCOME	12,555	20,000	17,720	20,000	20,000
407-180-1502-5701	INTEREST EARNINGS	13,254	14,000	23,271	20,000	20,000
407-180-1502-5702	UNREALIZED GAIN/LOSS O	(3,485)	-	14,748	-	-
407-180-1502-5830	OTHER-UNCLASSIFIED	324,230	-	46	-	-
407-180-1502-5850	LOAN REPAYMENT	-	-	-	31,000	31,000
<b>TOTAL REVENUE</b>		<b>353,564</b>	<b>34,000</b>	<b>55,785</b>	<b>446,496</b>	<b>466,274</b>
407-180-1502-5902	OPERATING TRANSFER IN	-	333,697	333,697	-	-
	USE OF FUND BALANCE	-	-	-	-	-
<b>TOTAL TRANSFERS</b>		<b>-</b>	<b>333,697</b>	<b>333,697</b>	<b>-</b>	<b>-</b>
<b>TOTAL ECONOMIC DEVELOPMENT REVENUES</b>		<b>353,564</b>	<b>367,697</b>	<b>389,482</b>	<b>446,496</b>	<b>466,274</b>
<b>PERSONNEL EXPENSES</b>						
407-180-6003-6101	FULL-TIME SALARIES-REG	154,065	157,789	152,165	178,527	178,866
407-180-6003-6103				-	-	9,000
407-180-6003-6121	EMPLOYER CONTRIBUTION-	11,620	11,834	11,412	13,390	13,415
407-180-6003-6122	EMPLOYER CONTRIBUTION-	10,637	12,071	11,132	13,657	13,683
407-180-6003-6131	EMPLOYER PAID-HEALTH I	26,378	29,028	21,274	22,031	23,967
407-180-6003-6132	HIGH DEDUCTIBLE HEALTH	906	-	-	-	-
407-180-6003-6133	EMPLOYER PAID-LIFE INS	131	160	105	160	160
407-180-6003-6134	EMPLOYER PAID-DISABILI	312	583	318	661	662
<b>TOTAL PERSONNEL EXPENSES</b>		<b>204,050</b>	<b>211,465</b>	<b>196,406</b>	<b>228,426</b>	<b>239,753</b>
<b>SUPPLIES</b>						
407-180-6003-6206	DUPLICATING & COPYING	-	600	-	1,200	1,200
407-180-6003-6217	OTHER GENERAL SUPPLIES	415	-	-	-	1,000
<b>TOTAL SUPPLIES</b>		<b>415</b>	<b>600</b>	<b>-</b>	<b>1,200</b>	<b>2,200</b>
<b>OTHER SERVICES &amp; CHARGES</b>						
407-180-1502-6311	EXPERT & CONSULTANT	85,412	60,000	11,616	90,000	90,000
407-180-1502-6317	BANK SERVICE FEES					
407-180-1502-6319	OTHER PROFESSIONAL FEES	620	-	-	-	-
407-180-1502-6321	TELEPHONE	-	100	-	100	100
407-180-1502-6322	POSTAGE	40	500	-	500	500
407-180-1502-6323	CONFERENCE & SCHOOLS	1,818	3,800	1,203	1,900	1,900



		2017 ACTUAL	2018 ACTUAL	2019 ACTUAL	2020 BUDGET	2021 ADOPTED
407-180-1502-6324	MILEAGE	1,356	300	244	1,500	1,500
407-180-1502-6325	TRANSPORTATION & PARKI	138	-	54	1,000	1,000
407-180-1502-6331	ADVERTISING-PROMOTIONA	3,544	5,000	124	15,000	15,000
407-180-1502-6336	OTHER PUBLISHING	-	-	14	-	-
407-180-1502-6337	INSURANCE-GENERAL LIAB	-	600	600	10,090	10,090
407-180-1502-6340	INSURANCE-WORKERS COMP	497	550	550	576	576
407-180-1502-6350	REPAIR & MAINT-BUILDIN	1,313	-	-	5,000	5,000
407-180-6003-6304	LEGAL FEES	2,587	3,000	18,525	5,000	5,000
407-180-6003-6311	EXPERT & CONSULTANT	-	1,000	-	10,000	-
407-180-6003-6321	TELEPHONE	650	-	626	200	200
407-180-6003-6323	CONFERENCE & SCHOOLS	-	-	89	-	-
407-180-6003-6337	INSURANCE-GENERAL LIAB	373	-	-	-	-
407-180-6003-6343	LIGHT & POWER	2,134	2,300	-	2,300	2,300
407-180-6003-6350	REPAIR & MAINT-BUILDIN	493	-	5,400	-	-
407-180-6008-6304	LEGAL FEES	-	-	-	-	-
407-180-6008-6311	EXPERT & CONSULTANT	21,689	40,000	5,513	5,513	5,513
407-180-6008-6319	OTHER PROFESSIONAL FEES	920	20,000	51,638	-	-
407-180-6008-6345	HEAT	-	-	-	-	-
TOTAL OTHER SERVICES & CHARGES		123,583	137,150	96,197	148,679	138,679
MISCELLANEOUS						
407-180-1502-6402	GRANTS TO BUSINESSES	-	-	-	-	-
407-180-1502-6433	DUES, SUBSCRIPTIONS, MEM	-	1,680	540	7,000	7,000
407-180-1502-6450	MISCELLANEOUS	1,082	500	-	1,000	1,000
407-180-1502-6496	STATE GRANTS	-	-	-	-	-
407-180-1502-6497	FEDERAL GRANTS	-	-	-	-	-
407-180-6205-6401	LOANS-COMMERCIAL	-	200,000	-	120,000	120,000
407-500-6205-6401		-	-	-	50,000	50,000
TOTAL MISCELLANEOUS		1,082	202,180	540	178,000	178,000
CAPITAL OUTLAY						
407-180-1502-6590	CONTRACTOR & CONSTRUCT	-	-	-	100,000	100,000
TOTAL CAPITAL OUTLAY		-	-	-	100,000	100,000
DEBT						
407-180-1502-6720	OPERATING TRANSFER OUT	12,126	12,126	12,126	18,015	18,015
407-180-6003-6720	OPERATING TRANSFER OUT	-	-	-	-	-
TOTAL DEBT		12,126	12,126	12,126	18,015	18,015
TOTAL EXPENDITURES		341,256	563,521	305,269	674,320	676,647
REVENUE OVER/(UND	ER) EXPENDITURES	12,308	(195,824)	84,213	(227,824)	(210,373)



		2017 ACTUAL	2018 ACTUAL	2019 ACTUAL	2020 BUDGET	2021 ADOPTED
600-WATER						
600-300-3300-5361	LOCAL GRANTS & AIDS		-	8,000	-	-
600-300-3300-5481	WATER FEES	1,723,806	1,964,457	1,973,896	2,130,181	2,191,858
600-300-3300-5482	WATER PENALTY	19,241	21,637	19,306	69,500	69,500
600-300-3300-5483	SERVICE FEES	22,461	20,012	20,042	22,000	22,000
600-300-3300-5485	CHARGES FOR SERVICES	3,691	(237)	13,832	8,000	8,000
600-300-3300-5489	INSTALL OF WATER METER	700	350	350	500	500
600-300-3300-5490	INSPECTION OF WATER LI	-	-	100	-	-
600-300-3300-5601	CURRENT S.A.-PRINCIPAL	649	7,853	8,361	-	-
600-300-3300-5602	CURRENT S.A.-PEN & INT	83	-	99	-	-
600-300-3300-5611	DELINQUENT S.A.-PRINCI	2,275	-	2,020	-	-
600-300-3300-5612	DELINQUENT S.A.-PEN &	335	-	507	-	-
600-300-3300-5621	DEFERRED S.A.-PRINCIPA	22,223	10,871	2,475	-	-
600-300-3300-5701	INTEREST EARNINGS	(11,382)	37,694	69,544	21,000	21,000
600-300-3300-5702	UNREALIZED GAIN/LOSS O	2,454	(7,159)	42,217	-	-
600-300-3300-5800	CONTRIBUTED CAPITAL	-	-	-	-	-
600-300-3300-5811	SALE OF METERS	16,300	5,780	13,167	7,500	7,500
600-300-3300-5830	OTHER-UNCLASSIFIED	-	269	-	-	-
600-300-3301-5484	WAC CHARGES	86,100	253,688	186,806	92,000	276,750
600-300-3301-5701	INTEREST EARNINGS	-	-	-	-	-
600-300-3301-5702	UNREALIZED GAIN/LOSS O	-	-	15,065	-	-
<b>TOTAL REVENUES</b>		<b>1,888,936</b>	<b>2,315,213</b>	<b>2,367,789</b>	<b>2,350,681</b>	<b>2,597,108</b>

600-WATER						
PERSONNEL EXPENSE						
600-300-3300-6101	FULL-TIME SALARIES-REG	357,743	366,016	379,065	409,544	407,623
600-300-3300-6102	FULL-TIME SALARIES-OVE	13,078	25,186	31,947	23,396	23,981
600-300-3300-6103	PART-TIME SALARIES-REG	-	-	-	-	-
600-300-3300-6104	PART-TIME SALARIES-OVE	-	-	-	-	-
600-300-3300-6105	SEASONAL SALARIES-REG	6,325	720	3,980	4,728	4,846
600-300-3300-6106	SEASONAL-OT	-	-	63	-	-
600-300-3300-6112	STANDBY OPERATOR PAY	23,623	24,101	13,733	26,454	27,115
600-300-3300-6121	EMPLOYER CONTRIBUTION-	29,734	31,410	32,015	34,809	34,767
600-300-3300-6122	EMPLOYER CONTRIBUTION-	28,909	30,839	31,344	35,505	35,463
600-300-3300-6131	EMPLOYER PAID-HEALTH I	52,731	60,883	51,946	71,502	70,570
600-300-3300-6132	HIGH DEDUCTIBLE HEALTH	2,172	2,496	2,136	-	-
600-300-3300-6133	EMPLOYER PAID-LIFE INS	380	379	406	502	502
600-300-3300-6134	EMPLOYER PAID-DISABILI	701	782	811	1,515	1,508
600-300-3300-6135	CAR ALLOWANCE	-	-	-	-	-
600-300-3300-6140	Pension Expense	15,868	(57,144)	45,901	-	-
600-300-3300-6150	COMPENSATED ABSENCES	1,418	5,101	2,003	-	-
<b>TOTAL PERSONNEL EXPENSE</b>		<b>532,683</b>	<b>490,769</b>	<b>595,350</b>	<b>607,955</b>	<b>606,375</b>



		2017 ACTUAL	2018 ACTUAL	2019 ACTUAL	2020 BUDGET	2021 ADOPTED
<b>SUPPLIES</b>						
600-300-3300-6201	OFFICE SUPPLIES	103	247	264	300	300
600-300-3300-6202	PRINTED FORMS & PAPER	3,663	2,240	4,109	3,000	3,000
600-300-3300-6203	SAFETY BOOTS	666	597	529	450	450
600-300-3300-6206	DUPLICATING & COPYING	792	913	800	700	700
600-300-3300-6211	CLEANING SUPPLIES	811	752	534	750	750
600-300-3300-6212	MOTOR FUEL & OIL	17,137	16,026	12,782	18,000	18,000
600-300-3300-6216	CHEMICALS & CHEMICAL P	7,089	14,131	34,651	55,000	55,000
600-300-3300-6217	OTHER GENERAL SUPPLIES	1,094	2,056	1,500	2,500	2,500
600-300-3300-6218	CLOTHING & BADGES	1,159	998	1,429	1,000	1,000
600-300-3300-6219	MEDICAL & FIRST AID	141	267	126	250	250
600-300-3300-6221	EQUIPMENT PARTS	11	-	-	-	-
600-300-3300-6240	SMALL TOOLS & EQUIPMEN	3,929	1,904	671	3,000	1,500
600-300-3300-6241	METERS FOR RESALE	5,988	7,636	2,005	7,500	7,500
<b>TOTAL SUPPLIES</b>		<b>42,582</b>	<b>47,766</b>	<b>59,400</b>	<b>92,450</b>	<b>90,950</b>
<b>OTHER SERVICES &amp; CHARGES</b>						
600-300-3300-6310	MAINTENANCE CONTRACTS	414	2,160	225	2,800	2,800
600-300-3300-6311	EXPERT & CONSULTANT	45,541	59,510	131,365	47,260	62,000
600-300-3300-6312	TESTING SERVICES	3,744	6,236	3,287	7,500	7,500
600-300-3300-6317	BANK SERVICE FEES	17,042	22,487	28,477	18,000	18,000
600-300-3300-6318	SERVICE FOR LOCATES	3,102	2,543	2,944	3,500	3,500
600-300-3300-6321	TELEPHONE	6,205	6,071	7,056	5,700	5,700
600-300-3300-6322	POSTAGE	15,717	15,405	16,459	16,000	16,000
600-300-3300-6323	CONFERENCE & SCHOOLS	1,082	1,996	4,329	3,500	3,500
600-300-3300-6334	GENERAL NOTICES & PUBL	183	-	-	-	-
600-300-3300-6337	INSURANCE-GENERAL LIAB	1,824	5,235	8,020	7,000	7,000
600-300-3300-6338	INSURANCE-PROPERTY	4,312	-	-	-	-
600-300-3300-6339	INSURANCE-VEHICLES	1,665	1,720	-	-	-
600-300-3300-6340	INSURANCE-WORKERS COMP	11,196	10,654	20,410	12,981	12,981
600-300-3300-6341	LICENSE FEES	21,934	10,519	9,041	13,000	43,000
600-300-3300-6343	LIGHT & POWER	123,414	127,015	117,874	140,000	140,000
600-300-3300-6345	HEAT	7,495	7,523	7,008	10,000	10,000
600-300-3300-6350	REPAIRS & MAINT-BUILDI	10,889	14,659	10,311	10,000	10,000
600-300-3300-6352	REPAIRS & MAINT-STRUCT	-	70,124	45,202	90,000	25,000
600-300-3300-6353	REPAIRS & MAINT-EQUIPM	12,375	23,508	10,998	20,000	20,000
600-300-3300-6354	REPAIRS & MAINT-VEHICL	1,040	224	855	2,000	2,000
600-300-3300-6357	REPAIRS & MAINT-LINES	44,195	22,293	44,124	47,725	47,725
600-300-3300-6358	REPAIRS & MAINT-METERS	7,506	7,500	112,758	120,000	100,000
600-300-3300-6364	RENTAL-OTH EQUIP-LEASE	-	-	-	-	-
600-300-3301-6311	EXPERT AND CONSULTING	-	4,515	-	3,000	3,000
600-300-3302-6216	CHEMICALS & CHEMICAL P	44,444	46,165	39,672	60,000	55,000
600-300-3302-6337	INSURANCE-GENERAL LIAB	-	1,720	2,300	2,300	2,300



		2017 ACTUAL	2018 ACTUAL	2019 ACTUAL	2020 BUDGET	2021 ADOPTED
600-300-3302-6343	LIGHT & POWER	40,278	39,409	30,492	44,000	44,000
600-300-3302-6345	HEAT	2,724	3,850	2,789	5,000	5,000
600-300-3302-6353	REPAIRS & MAINT-EQUIP		-	1,689	-	-
<b>TOTAL OTHER SERVICES &amp; CHARGES</b>		<b>428,322</b>	<b>513,040</b>	<b>657,685</b>	<b>691,266</b>	<b>646,006</b>
<b>MISCELLANEOUS</b>						
600-300-3300-6420	DEPRECIATION	826,542	841,409	843,433	-	-
600-300-3300-6433	DUES, SUBSCRIPTIONS, MEM	-	550	300	750	750
600-300-3300-6450	MISCELLANEOUS	552	499	393	500	500
<b>TOTAL MISCELLANEOUS</b>		<b>827,094</b>	<b>842,458</b>	<b>844,126</b>	<b>1,250</b>	<b>1,250</b>
<b>CAPITAL OUTLAY</b>						
600-300-3300-6580	EQUIPMENT	-	-	-	80,000	10,000
600-300-3300-6590	CONTRACTORS & CONSTRUC	-	96,091	(35,118)	437,000	375,000
600-300-3300-6591	NON-CAPITAL CONSTRUCTI	-	-	284	-	220,000
<b>TOTAL CAPITAL OUTLAY</b>		<b>-</b>	<b>96,091</b>	<b>(34,835)</b>	<b>517,000</b>	<b>605,000</b>
<b>OTHER FINANCING USES</b>						
600-300-3300-6600	BOND PRINCIPAL	-	-	-	310,000	110,000
600-300-3300-6610	BOND INTEREST	50,189	45,681	76,071	100,643	77,242
600-300-3300-6620	FISCAL AGENT FEES	750	17,897	6,587	1,200	1,200
<b>TOTAL OTHER FINANCING USES</b>		<b>50,939</b>	<b>63,578</b>	<b>82,658</b>	<b>411,843</b>	<b>188,442</b>
<b>DEBT</b>						
600-300-3300-6720	OPERATING TRANSFER OUT	29,805	33,805	33,805	33,806	33,806
600-300-3301-6720	OPERATING TRANSFER OUT	-	-	-	-	-
<b>TOTAL DEBT</b>		<b>29,805</b>	<b>33,805</b>	<b>33,805</b>	<b>33,806</b>	<b>33,806</b>
<b>TOTAL EXPENDITURES</b>		<b>1,911,425</b>	<b>2,087,507</b>	<b>2,238,190</b>	<b>2,355,570</b>	<b>2,171,829</b>
<b>REVENUE OVER/(UNDER) EXPENDITURES</b>		<b>(22,489)</b>	<b>227,706</b>	<b>129,599</b>	<b>(4,889)</b>	<b>425,279</b>
<b>601-WASTEWATER</b>						
601-300-3400-5485	CHARGES FOR SERVICES	-	42,680	-		
601-300-3400-5486	SEWER FEES	1,899,795	2,322,554	2,518,048	2,445,241	2,792,542
601-300-3400-5487	SEWER PENALTY	42,180	46,880	50,521	-	-
601-300-3400-5601	CURRENT S.A.-PRINCIPAL	407	3,312	944	-	-
601-300-3400-5602	CURRENT S.A.-PENALTIES	70	-	-	-	-
601-300-3400-5621	DEFERRED S.A.-PRINCIPA	2,860	(3,139)	-	-	-
601-300-3400-5622	DEFERRED S.A.-PEN & IN	344	265	-	-	-
601-300-3400-5701	INTEREST EARNINGS	12,496	10,097	23,258	12,000	12,000
601-300-3400-5702	UNREALIZED GAIN/LOSS O	(4,275)	3,543	14,760	-	-



		2017 ACTUAL	2018 ACTUAL	2019 ACTUAL	2020 BUDGET	2021 ADOPTED
601-300-3400-5800	CONTRIBUTED CAPITAL	660,859	-	-	-	
601-300-3400-5820	INSURANCE RECOVERIES	-	4,245			
601-300-3400-5840	GAIN/LOSS ON DISPOSAL	-	-	-	-	
601-300-3401-5488	CONNECTION FEES	26,460	77,963	69,534	42,000	42,000
601-300-3401-5701	INTEREST EARNINGS	-	-	-	-	
601-300-3401-5702	UNREALIZED GAIN/LOSS	-	-	-	-	
<b>TOTAL REVENUES</b>		<b>2,641,196</b>	<b>2,508,398</b>	<b>2,677,065</b>	<b>2,499,241</b>	<b>2,846,542</b>

PERSONNEL EXPENSES						
601-300-3400-6101	FULL-TIME SALARIES-REG	269,645	280,337	290,320	305,109	304,954
601-300-3400-6102	FULL-TIME SALARIES-OVE	8,632	17,228	22,060	9,571	9,811
601-300-3400-6103	PART-TIME SALARIES-REG	-	-	-	-	-
601-300-3400-6104	PART-TIME SALARIES-OVE	-	-	5,735	-	-
601-300-3400-6121	EMPLOYER CONTRIBUTION-	21,014	22,544	24,011	23,601	23,607
601-300-3400-6122	EMPLOYER CONTRIBUTION-	20,037	21,633	23,212	24,073	24,080
601-300-3400-6131	EMPLOYER PAID-HEALTH I	39,603	46,071	43,116	52,473	53,973
601-300-3400-6132	HIGH DEDUCTIBLE HEALTH	2,038	2,356	2,033	-	-
601-300-3400-6133	EMPLOYER PAID-LIFE INS	289	289	312	373	372
601-300-3400-6134	EMPLOYER PAID-DISABILI	534	608	630	1,129	1,128
601-300-3400-6135	CAR ALLOWANCE	-	-	-	-	-
601-300-3400-6140	Pension Expense	17,707	(36,422)	46,029		
601-300-3400-6150	COMPENSATED ABSENCES	3,235	2,898	28	-	-
<b>TOTAL PERSONNEL EXPENSES</b>		<b>382,735</b>	<b>357,542</b>	<b>457,486</b>	<b>416,329</b>	<b>417,925</b>

SUPPLIES						
601-300-3400-6202	PRINTED FORMS & PAPER	3,509	2,240	4,109	3,000	3,000
601-300-3400-6203	SAFETY BOOTS	-	-	-	450	450
601-300-3400-6206	DUPLICATING & COPYING	409	913	800	600	600
601-300-3400-6211	CLEANING SUPPLIES	-	-	-	100	100
601-300-3400-6212	MOTOR FUEL & OIL	139	-	104	1,000	1,000
601-300-3400-6217	OTHER GENERAL SUPPLIES	-	-	-	150	150
601-300-3400-6218	CLOTHING & BADGES	17	(31)	5	650	650
601-300-3400-6240	SMALL TOOLS & EQUIPMEN	-	-	-	350	500
<b>TOTAL SUPPLIES</b>		<b>4,074</b>	<b>3,121</b>	<b>5,018</b>	<b>6,300</b>	<b>6,450</b>

OTHER SERVICES & CHARGES						
601-300-3400-6311	EXPERT & CONSULTANT	28,932	34,690	20,141	21,950	27,000
601-300-3400-6321	TELEPHONE	1,122	1,157	1,212	1,100	1,100
601-300-3400-6322	POSTAGE	588	-	30	-	-
601-300-3400-6323	CONFERENCE & SCHOOLS	477	148	2,476	2,000	2,000
601-300-3400-6334	GENERAL NOTICES & PUBL	183	-	-	-	-
601-300-3400-6337	INSURANCE-GENERAL LIAB	20,740	9,498	15,600	12,700	12,700
601-300-3400-6338	INSURANCE-PROPERTY	613	897	-	-	-





		2017 ACTUAL	2018 ACTUAL	2019 ACTUAL	2020 BUDGET	2021 ADOPTED
601-300-3400-6339	INSURANCE-VEHICLES	1,973	1,271	-	-	-
601-300-3400-6340	INSURANCE-WORKERS COMP	4,523	4,468	12,140	12,709	12,709
601-300-3400-6343	LIGHT & POWER	17,687	18,889	20,654	20,000	20,000
601-300-3400-6345	HEAT	5,597	5,528	5,345	10,000	10,000
601-300-3400-6353	REPAIRS & MAINT-EQUIPM	27,782	35,864	50,550	35,000	28,500
601-300-3400-6357	REPAIRS & MAINT-LINES	9,076	19,699	963	15,000	15,000
601-300-3400-6366	METRO WASTE CONTROL CO	1,292,153	1,234,432	1,274,442	1,412,000	1,412,000
601-300-3401-6311	EXPERT AND CONSULTING	-	-	-	-	-
TOTAL OTHER SERVICES & CHARGES		1,411,446	1,366,542	1,403,554	1,542,459	1,541,009
MISCELLANEOUS						
601-300-3400-6420	DEPRECIATION	415,297	417,167	424,057	-	-
601-300-3400-6450	MISCELLANEOUS	22	5,195	-	100	100
TOTAL MISCELLANEOUS		415,319	422,362	424,057	100	100
CAPITAL OUTLAY						
601-300-3400-6580	EQUIPMENT	-	-	-	170,000	22,000
601-300-3400-6590	CONTRACTORS & CONSTRUCTION	-	-	-	-	332,000
601-300-3400-6591	NON-CAP CONSTRUCTION	-	-	-	-	71,000
TOTAL CAPITAL OUTLAY		-	-	-	170,000	425,000
OTHER FINANCING USES						
601-300-3300-6600	BOND PRINCIPAL	-	-	-	40,000	40,000
601-300-3300-6610	BOND INTEREST	-	2,135	17,575	15,700	27,558
601-300-3300-6620	FISCAL AGENT FEES	-	8,519	10	800	800
TOTAL OTHER FINANCING USES		-	10,654	17,584	56,500	68,358
DEBT						
601-300-3400-6720	OPERATING TRANSFER OUT	32,429	32,429	32,429	32,429	32,429
601-300-3401-6720	OPERATING TRANSFER OUT	-	-	-	-	-
TOTAL DEBT		32,429	32,429	32,429	32,429	32,429
TOTAL EXPENDITURES						
		2,246,004	2,192,649	2,340,128	2,224,117	2,491,271
REVENUE OVER/(UNDER) EXPENDITURES						
		395,192	315,749	336,937	275,124	355,271



2017 ACTUAL      2018 ACTUAL      2019 ACTUAL      2020 BUDGET      2021 ADOPTED

**603-STORM WATER**

603-300-3600-5485	CHARGES FOR SERVICES	-	(5,809)	4,000		
603-300-3600-5496	STORMWATER FEES	500,685	630,662	701,899	707,919	767,162
603-300-3600-5497	STORMWATER PENALTY	7,036	8,730	9,867	-	-
603-300-3600-5701	INTEREST EARNINGS	3,764	7,252	10,247	3,000	3,000
603-300-3600-5702	UNREALIZED GAIN/LOSS O	(1,050)	(1,886)	6,080	-	-
<b>TOTAL REVENUES</b>		<b>510,435</b>	<b>638,949</b>	<b>732,094</b>	<b>710,919</b>	<b>770,162</b>

**PERSONNEL EXPENSES**

603-300-3600-6101	FULL-TIME SALARIES-REG	253,997	265,528	274,742	278,447	282,012
603-300-3600-6102	FULL-TIME SALARIES-OT	6,395	12,895	16,820	7,444	7,630
603-300-3600-6103	PART-TIME SALARIES-REG	-	3,900	-	-	-
603-300-3600-6104	PART-TIME SALARIES-OVE	-	-	2,691		
603-300-3600-6121	EMPLOYER CONTRIBUTION-	19,771	21,161	22,324	21,442	21,723
603-300-3600-6122	EMPLOYER CONTRIBUTION-	18,647	20,437	21,370	21,871	22,158
603-300-3600-6131	EMPLOYER PAID-HEALTH I	35,593	42,264	36,910	48,660	49,547
603-300-3600-6132	HIGH DEDUCTIBLE HEALTH	3,360	3,714	3,386	-	-
603-300-3600-6133	EMPLOYER PAID-LIFE INS	279	280	282	322	322
603-300-3600-6134	EMPLOYER PAID-DISABILI	542	622	645	1,032	1,043
603-300-3600-6135	CAR ALLOWANCE	-	-	-	-	-
603-300-3600-6140	Pension Expense	18,311	(34,834)	40,493		
603-300-3600-6150	COMPENSATED ABSENCES	3,641	2,296	2,003	-	-
<b>TOTAL PERSONNEL EXPENSES</b>		<b>360,536</b>	<b>338,263</b>	<b>421,666</b>	<b>379,218</b>	<b>384,435</b>

**SUPPLIES**

603-300-3600-6202	PRINTED FORMS & PAPER	3,509	2,240	4,109	3,000	3,000
603-300-3600-6206	DUPLICATING & COPYING	(9)	(16)	9	-	-
<b>TOTAL SUPPLIES</b>		<b>3,501</b>	<b>2,224</b>	<b>4,117</b>	<b>3,000</b>	<b>3,000</b>

**OTHER SERVICES & CHARGES**

603-300-3600-6311	EXPERT & CONSULTANT	9,880	36,669	22,974	6,150	12,500
603-300-3600-6321	TELEPHONE	1,208	1,208	1,215	1,100	1,100
603-300-3600-6322	POSTAGE	588	-	-	500	500
603-300-3600-6323	CONFERENCE & SCHOOLS	-	-	-	600	600
603-300-3600-6334	GENERAL NOTICES & PUBL	183	-	-	-	-
603-300-3600-6337	INSURANCE-GENERAL LIAB	715	8,975	7,300	12,000	12,000
603-300-3600-6338	INSURANCE - PROPERTY	265	-	280	-	-
603-300-3600-6339	INSURANCE - VEHICLES	153	-	160	-	-
603-300-3600-6340	INSURANCE-WORKERS COMP	460	516	10,670	11,170	11,170
603-300-3600-6350	REPAIR & MAINT - BUILD	-	-	-	-	-
603-300-3600-6353	REPAIR & MAINT - EQUIP	2,500	8,218	8,786	5,000	5,000
603-300-3600-6356	UPKEEP OF GROUNDS	9,468	15,050	20,652	35,000	48,000



		2017 ACTUAL	2018 ACTUAL	2019 ACTUAL	2020 BUDGET	2021 ADOPTED
TOTAL OTHER SERVICES & CHARGES		25,421	70,635	72,037	71,520	90,870
<b>MISCELLANEOUS</b>						
603-300-3600-6420	DEPRECIATION	12,703	12,703	31,815	-	-
603-300-3600-6433	DUES, SUBSCRIPTIONS, M	965	965	994	1,000	10,200
603-300-3600-6450	MISCELLANEOUS	-	-	-	-	-
TOTAL MISCELLANEOUS		13,668	13,668	32,809	1,000	10,200
<b>OTHER FINANCING USES</b>						
603-300-3600-6600	BOND PRINCIPAL	-	-	-	-	-
603-300-3600-6610	INTEREST	47	-	-	-	-
603-300-3600-6620	FISCAL AGENT	11	-	-	-	-
TOTAL OTHER FINANCING USES		58	-	-	-	-
<b>CAPITAL OUTLAY</b>						
603-300-3600-6580	EQUIPMENT	-	-	-	-	-
603-300-3600-6590	CONTRACTOR & CONSTRUCT	-	-	-	53,400	-
TOTAL CAPITAL OUTLAY		-	-	-	53,400	-
<b>DEBT</b>						
603-300-3600-6720	OPERATING TRANSFER OUT	7,526	7,526	7,526	7,526	7,526
TOTAL DEBT		7,526	7,526	7,526	7,526	7,526
TOTAL EXPENDITURES		410,709	432,316	538,155	515,664	496,031
REVENUE OVER/(UND	ER) EXPENDITURES	99,726	206,633	193,939	195,255	274,131
<b>615-ARENA</b>		<b>2,017</b>	<b>2,018</b>	<b>2,019</b>	<b>2,020</b>	<b>2,021</b>
<b>REVENUES</b>						
615-401-4103-5101	CURRENT AD VALOREM TAX	62,752	30,166	92,498	145,441	99,160
615-401-4103-5110	DELINQUENT AD VALOREM	213	831	113	-	-
615-401-4103-5125	FISCAL DISPARITIES	14,570	1,619	20,014	-	-
615-401-4103-5442	CONCESSIONS-ICE	43,500	47,750	43,168	45,000	45,000
615-401-4103-5444	REGISTRATION FEES-TAXA	900	2,200	-	1,500	1,500
615-401-4103-5460	OPEN SKATING	11,716	12,631	13,500	11,000	11,000
615-401-4103-5461	SKATE SHARPENING	8,304	8,860	9,215	9,000	9,000
615-401-4103-5462	PUBLIC SOCCER	-	294	331	250	250
615-401-4103-5463	HARD GOODS-ICE	1,773	1,895	1,743	2,000	2,000
615-401-4103-5464	RENTAL - TAXABLE	57,919	49,426	50,276	51,400	51,400
615-401-4103-5465	SKATE RENTAL	779	1,269	1,592	1,000	1,000
615-401-4103-5466	RENTAL - NON-TAXABLE	329,400	378,395	274,141	390,000	320,000
615-401-4103-5467	COMMISSIONS	2,353	2,761	2,730	3,000	3,000
615-401-4103-5468	VENDING RECEIPTS	-	-	-	-	-



		2017 ACTUAL	2018 ACTUAL	2019 ACTUAL	2020 BUDGET	2021 ADOPTED
615-401-4103-5485	CHARGES FOR SERVICES	4,943	3,674	9,240	5,000	5,000
615-401-4103-5701	INTEREST EARNINGS	4,830	8,087	10,285	5,000	5,000
615-401-4103-5702	UNREALIZED GAIN/LOSS O	(1,141)	(2,652)	6,800	-	-
615-401-4103-5830	OTHER-UNCLASSIFIED	-	514	200	-	-
615-401-4103-5831	CASH-OVER/SHORT	149	200	173	-	-
615-401-4150-5464	RENTAL - TAXABLE	3,089	3,260	3,034	2,000	2,000
615-401-4150-5466	RENTAL-DRY FLOOR-NOT T	17,067	21,976	25,584	20,000	20,000
<b>TOTAL REVENUES ARENA</b>		<b>563,115</b>	<b>573,156</b>	<b>564,636</b>	<b>691,591</b>	<b>575,310</b>

PERSONNEL EXPENSE						
615-401-4103-6101	FULL-TIME SALARIES-REG	146,386	141,918	148,124	186,051	191,123
615-401-4103-6102	FULL-TIME SALARIES-OVE	223	-	-	1,051	1,077
615-401-4103-6103	PART-TIME SALARIES-REG	-	-	-	-	-
615-401-4103-6104	PART-TIME SALARIES- OVERTIME	-	-	-	-	-
615-401-4103-6105	SEASONAL SALARIES-REG	73,189	63,645	61,050	64,539	66,174
615-401-4103-6106	SEASONAL SALARIES-OT	68	-	-	-	-
615-401-4103-6121	EMPLOYER CONTRIBUTION-	11,343	10,982	11,256	13,954	14,334
615-401-4103-6122	EMPLOYER CONTRIBUTION-	15,600	14,106	14,496	19,250	19,766
615-401-4103-6131	EMPLOYER PAID-HEALTH I	28,978	28,978	29,038	36,770	36,230
615-401-4103-6132	HIGH DEDUCTIBLE HEALTH	4,024	3,269	3,210	-	-
615-401-4103-6133	EMPLOYER PAID-LIFE INS	157	157	157	228	228
615-401-4103-6134	EMPLOYER PAID-DISABILI	280	330	343	688	707
<b>TOTAL PERSONNEL EXPENSE</b>		<b>280,246</b>	<b>263,385</b>	<b>267,674</b>	<b>322,531</b>	<b>329,639</b>

SUPPLIES						
615-401-4103-6201	OFFICE SUPPLIES	45	225	90	150	150
615-401-4103-6210	PRO SHOP SUPPLIES	505	1,324	718	1,500	1,500
615-401-4103-6211	CLEANING SUPPLIES	3,399	3,521	3,275	3,600	3,600
615-401-4103-6212	MOTOR FUEL & OIL	2,226	2,332	2,190	3,000	3,000
615-401-4103-6216	CHEMICALS & CHEMICAL P	3,908	3,259	3,331	3,750	3,750
615-401-4103-6217	OTHER GENERAL SUPPLIES	3,699	4,539	4,254	5,000	5,000
615-401-4103-6218	CLOTHING & BADGES	829	587	765	800	800
615-401-4103-6219	MEDICAL & FIRST AID	317	530	230	400	400
615-401-4103-6240	SMALL TOOLS & EQUIPMEN	385	382	269	500	500
615-401-4103-6254	COST OF MERCHANDISE	25,260	27,309	28,382	25,000	25,000
<b>TOTAL SUPPLIES</b>		<b>40,573</b>	<b>44,008</b>	<b>43,505</b>	<b>43,700</b>	<b>43,700</b>

OTHER SERVICES & CHARGES						
615-401-4103-6311	EXPERT & CONSULTANT	-	9,560	-	-	-
615-401-4103-6317	BANK SERVICE CHARGES	2,517	2,758	3,158	2,250	2,250
615-401-4103-6321	TELEPHONE	2,288	2,075	2,095	3,000	3,000
615-401-4103-6322	POSTAGE	1	11	2	-	-
615-401-4103-6323	CONFERENCE & SCHOOLS	350	1,246	813	2,250	2,250



		2017 ACTUAL	2018 ACTUAL	2019 ACTUAL	2020 BUDGET	2021 ADOPTED
615-401-4103-6324	MILEAGE	-	215	216	300	300
615-401-4103-6327	INCE ARENA SCHOLARSHIPS	16	-	-	-	-
615-401-4103-6334	GENERAL NOTICES & PUBL	70	-	-	-	-
615-401-4103-6337	INSURANCE-GENERAL LIAB	933	5,161	7,400	7,400	7,400
615-401-4103-6338	INSURANCE-PROPERTY	5,144	-	-	-	-
615-401-4103-6339	INSURANCE-VEHICLES	724	374	-	-	-
615-401-4103-6340	INSURANCE-WORKERS COMP	3,449	3,282	3,820	3,999	3,999
615-401-4103-6343	LIGHT & POWER	88,185	96,209	91,845	105,000	105,000
615-401-4103-6345	HEAT	26,272	29,936	27,986	32,000	32,000
615-401-4103-6350	REPAIRS & MAINT-BUILDI	5,002	4,197	37,993	14,900	12,500
615-401-4103-6353	REPAIRS & MAINT-EQUIPM	21,159	37,278	27,679	23,000	23,000
TOTAL OTHER SERVICES & CHARGES		156,111	192,302	203,008	194,099	191,699
MISCELLANEOUS						
615-401-4103-6433	DUES, SUBSCRIPTIONS, MEM	856	1,394	850	1,050	1,050
TOTAL MISCELLANEOUS		856	1,394	850	1,050	1,050
CAPITAL OUTLAY						
615-401-4103-6520	BUILDINGS & STRUCTURES	-	29,405	-	-	-
615-401-4103-6521	NON-CAPITAL BUILDING &	-	-	5,088	-	-
615-401-4103-6530	IMPROVEMENTS OTHER THA	-	-	-	-	-
615-401-4103-6580	EQUIPMENT	-	37,427	-	120,000	-
615-401-4103-6581	NON-CAPITAL EQUIPMENT	-	-	50	-	-
TOTAL CAPITAL OUTLAY		-	66,832	5,138	120,000	-
DEBT						
615-401-4103-6720	OPERATING TRANSFER OUT	9,222	9,222	9,222	10,211	9,222
615-401-4103-6740	OPERATING TRANSFER OUT	-	-	-	-	-
TOTAL DEBT		9,222	9,222	9,222	10,211	9,222
TOTAL EXPENDITURES		487,007	577,143	529,397	691,591	575,310
REVENUE OVER/(UNDER) EXPENDITURES		76,109	(3,987)	35,239	-	-
<b>620-HYDRO ELECTRIC</b>						
620-300-3500-5485	CHARGES FOR SERVICES	7,294	200	200	10,000	-
620-300-3500-5494	ELECTRICITY-FEES	777,594	693,303	662,147	800,000	700,000
620-300-3500-5701	INTEREST EARNINGS	2,874	14	1,337	1,000	1,000
620-300-3500-5702	UNREALIZED GAIN/LOSS O	(693)	226	920	-	-
620-300-3500-5820	INSURANCE RECOVERIES	-	146,297	49,281	-	-
620-300-3500-5830	OTHER-UNCLASSIFIED	-	8,227	10,016	-	-
TOTAL HYDRO REV		787,068	848,267	723,901	811,000	701,000



		2017 ACTUAL	2018 ACTUAL	2019 ACTUAL	2020 BUDGET	2021 ADOPTED
<b>PERSONNEL EXPENSES</b>						
620-300-3500-6101	FULL-TIME SALARIES-REG	37,940	37,816	39,002	43,556	43,204
620-300-3500-6102	FULL-TIME SALARIES-OVE	5,639	1,665	2,016	3,190	3,270
620-300-3500-6103	PART-TIME SALARIES-REG	-	-	-	-	-
620-300-3500-6104	PART-TIME SALARIES-OVE	-	-	710	-	-
620-300-3500-6121	EMPLOYER CONTRIBUTION-	3,276	2,978	3,138	3,506	3,486
620-300-3500-6122	EMPLOYER CONTRIBUTION-	3,137	2,861	3,046	3,576	3,555
620-300-3500-6131	EMPLOYER PAID-HEALTH I	5,196	5,785	4,770	6,768	6,661
620-300-3500-6132	HIGH DEDUCTIBLE HEALTH	123	126	103	-	-
620-300-3500-6133	EMPLOYER PAID-LIFE INS	37	36	39	50	50
620-300-3500-6134	EMPLOYER PAID-DISABILI	73	79	82	161	160
620-300-3500-6135	CAR ALLOWANCE	-	-	-	-	-
620-300-3500-6140	PENSION EXPENSE	5,408	(11,829)	5,643	-	-
620-300-3500-6150	COMPENSATED ABSENCES	(279)	797	(383)	-	-
<b>TOTAL PERSONNEL EXPENSE</b>		<b>60,551</b>	<b>40,314</b>	<b>58,166</b>	<b>60,807</b>	<b>60,386</b>
<b>SUPPLIES</b>						
620-300-3500-6211	CLEANING SUPPLIES	-	-	-	500	500
620-300-3500-6212	MOTOR FUEL & OIL	20	-	-	-	-
620-300-3500-6216	CHEMICALS & CHEMICAL P	125	-	-	150	150
620-300-3500-6217	OTHER GENERAL SUPPLIES	180	153	-	150	150
620-300-3500-6218	CLOTHING & BADGES	4	(4)	-	-	-
620-300-3500-6240	SMALL TOOLS & EQUIPMEN	477	-	-	500	500
<b>TOTAL SUPPLIES</b>		<b>805</b>	<b>150</b>	<b>-</b>	<b>1,300</b>	<b>1,300</b>
<b>OTHER SERVICES &amp; CHARGES</b>						
620-300-3500-6311	EXPERT & CONSULTANT	4,389	2,252	2,253	2,500	2,500
620-300-3500-6321	TELEPHONE	159	147	156	450	450
620-300-3500-6337	INSURANCE-GENERAL LIAB	62	598	-	800	800
620-300-3500-6338	INSURANCE-PROPERTY	133,674	140,828	142,923	141,000	141,000
620-300-3500-6340	INSURANCE-WORKERS COMP	2,853	2,715	3,160	3,308	3,308
620-300-3500-6341	LICENSE FEES	25,563	25,606	16,348	30,000	30,000
620-300-3500-6343	LIGHT & POWER	76,106	92,586	94,727	73,000	73,000
620-300-3500-6352	REPAIR & MAINT TO STRU	-	-	-	-	-
620-300-3500-6353	REPAIRS & MAINT-EQUIPM	363,943	141,959	93,275	64,000	64,000
<b>TOTAL OTHER SERVICES &amp; CHARGES</b>		<b>606,750</b>	<b>406,692</b>	<b>352,841</b>	<b>315,058</b>	<b>315,058</b>
<b>MISCELLANEOUS</b>						
620-300-3500-6420	DEPRECIATION	170,074	173,165	167,607	-	-
620-300-3500-6450	MISCELLANEOUS	-	-	-	500	500
620-300-3500-6580	EQUIPMENT	-	-	-	84,000	56,000
<b>TOTAL MISCELLANEOUS</b>		<b>170,074</b>	<b>173,165</b>	<b>167,607</b>	<b>84,500</b>	<b>56,500</b>



		2017 ACTUAL	2018 ACTUAL	2019 ACTUAL	2020 BUDGET	2021 ADOPTED
620-300-3500-6720	OPERATING TRANSFER OUT	458,409	365,598	246,618	275,618	246,618
TOTAL DEBT		458,409	365,598	246,618	275,618	246,618
TOTAL EXPENDITURES		1,296,589	985,918	825,232	737,283	679,862
REVENUE OVER/(UNDER) EXPENDITURES		(509,521)	(137,651)	(101,332)	73,717	21,138
<b>701-RETIREE HEALTH</b>						
REVENUES						
701-600-6002-5320	STATE GRANTS & AIDS	7,058	6,504	7,858	-	7,800
701-600-6002-5701	INTEREST EARNINGS	2,228	2,503	3,081	1,000	1,000
701-600-6002-5702	UNREALIZED GAIN/LOSS O	(594)	(715)	1,745	-	-
701-600-6002-5902	OPERATING TRANSFER IN	225,000	225,000	325,000	325,000	350,000
TOTAL REVENUES		233,692	233,292	337,684	326,000	358,800
PERSONNEL EXPENSE						
701-600-6002-6131	EMPLOYER PAID HEALTH I	6,198	196,111	19,714	318,975	351,000
TOTAL PERSONNEL EXPENSE		6,198	196,111	19,714	318,975	351,000
TOTAL EXPENDITURES		6,198	196,111	19,714	318,975	351,000
REVENUE OVER/(UNDER) EXPENDITURES		227,494	37,181	317,970	7,025	7,800
<b>702-COMPENSATED ABSENCES</b>						
REVENUES						
702-600-6015-5701	INTEREST EARNINGS	7,765	11,233	11,589	9,000	9,000
702-600-6015-5702	UNREALIZED GAIN/LOSS O	(1,954)	(2,877)	8,223	-	-
702-600-6015-5902	OPERATING TRANSFER IN	50,000	50,000	50,000	75,000	100,000
TOTAL REVENUES		55,811	58,356	69,812	84,000	109,000
PERSONNEL EXPENSE						
702-600-6015-6111	COMP ABSENCES SEVERANCE	-	-	44,429	60,000	90,000
702-600-6015-6122	EMPLOYER CONTRIBUTION-	4,775	3,400	13,092	7,000	7,000
702-600-6015-6150	COMPENSATED ABSENCES	225,467	143,260	202,096	150,872	150,872
TOTAL PERSONNEL EXPENSES		230,242	146,660	259,617	217,872	247,872
TOTAL EXPENDITURES		230,242	146,660	259,617	217,872	247,872
REVENUE OVER/(UNDER) EXPENDITURES		(174,431)	(88,304)	(189,805)	(133,872)	(138,872)



		2017 ACTUAL	2018 ACTUAL	2019 ACTUAL	2020 BUDGET	2021 ADOPTED
<b>703-VEHICLE REVOLVING FUND</b>						
<b>REVENUE</b>						
703-000-0000-5101	AD VALOREM TAXES	-	-	180,029	300,000	300,000
703-600-6002-5701	INTEREST EARNINGS	182	4,050	7,946	250	250
703-600-6006-5402	RENTAL INCOME	130,216	142,053	142,054	142,054	142,054
703-600-6006-5701	INTEREST EARNINGS	921	(161)	-	500	500
703-600-6006-5702	UNREALIZED GAIN/LOSS O	(322)	(664)	5,490	-	-
703-600-6006-5902	OPERATING TRANSFER IN	-	60,000	67,951	-	700,000
<b>TOTAL REVENUE</b>		<b>130,997</b>	<b>205,278</b>	<b>403,471</b>	<b>442,804</b>	<b>1,142,804</b>
<b>CAPITAL OUTLAY</b>						
703-600-6006-6540	MOTOR VEHICLES	-	-	-	387,600	1,142,804
703-600-6006-6580	EQUIPMENT	-	-	35,103	-	-
703-600-6006-6710	Transfer out	-	-	105,000	-	-
<b>TOTAL CAPITAL OUTLAY</b>		<b>-</b>	<b>-</b>	<b>140,103</b>	<b>387,600</b>	<b>1,142,804</b>
<b>TOTAL EXPENDITURES</b>		<b>-</b>	<b>-</b>	<b>140,103</b>	<b>387,600</b>	<b>1,142,804</b>
<b>REVENUE OVER/(UNDER) EXPENDITURES</b>		<b>130,997</b>	<b>205,278</b>	<b>263,367</b>	<b>55,204</b>	<b>-</b>
<b>705-INSURANCE FUND</b>						
<b>REVENUE</b>						
705-600-6004-5101	AD VALORUM TAXES	-	-	100,016	-	-
705-600-6004-5467	INSURANCE COMMISSIONS	-	-	19,183	20,000	20,000
705-600-6004-5701	INTEREST EARNINGS	-	-	109	1,000	1,000
705-600-6004-5702	UNREALIZED GAIN/LOSS	-	-	-	-	-
705-600-6004-5820	INSURANCE RECOVERIES	-	-	5,901	5,000	5,000
705-600-6004-5825	INS SVC REIMB GENERAL	-	-	374,709	310,060	310,060
705-600-6004-5826	INS SVC REIMB WORK COMP	-	-	392,965	417,945	417,945
705-600-6004-5902	TRANSFER IN	-	-	-	-	98,253
<b>TOTAL REVENUES</b>		<b>-</b>	<b>-</b>	<b>892,882</b>	<b>754,005</b>	<b>852,258</b>
<b>OTHER SERVICES AND CHARGES</b>						
705-600-6004-6311	EXPERT AND CONSULTANT	-	-	9,500	7,500	7,500
705-600-6004-6337	INSURANCE GENERAL LIABILITY	-	-	133,367	289,000	303,450
705-600-6004-6338	INSURANCE PROPERTY	-	-	111,557	-	-
705-600-6004-6339	INSURANCE VEHICLE	-	-	424	-	-
705-600-6004-6340	INSURANCE WORKERS COMP	-	1,244	390,045	406,125	522,370
<b>TOTAL EXPENDITURES</b>		<b>-</b>	<b>1,244</b>	<b>644,894</b>	<b>702,625</b>	<b>833,320</b>
<b>REVENUE OVER/(UNDER) EXPENDITURES</b>		<b>-</b>	<b>(1,244)</b>	<b>247,988</b>	<b>51,380</b>	<b>18,398</b>